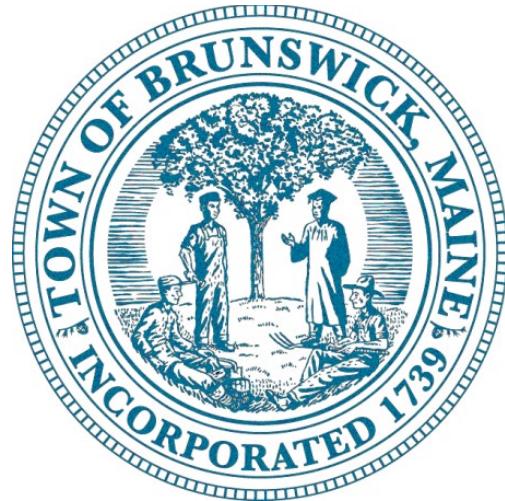


Town of Brunswick, Maine



Manager's Proposed 2023-24 Budget & 2024-2028 Capital Improvement Program Public Hearing

April 27, 2023

Manager's Proposed 2023-24 Budget

	Adopted 2022-23	Department 2023-24	Manager 2023-24	Manager Increase (Decrease)	Manager Increase (Decrease)
<u>Revenues & Other Sources</u>					
Municipal (1)	12,112,727	14,608,398	14,608,398	2,495,671	20.60%
School (2)	18,202,836	18,597,647	18,597,647	394,811	2.17%
County	0	0	0	0	0.00%
	30,315,563	33,206,045	33,206,045	2,890,482	9.53%
<u>Expenditures & Other Uses</u>					
Municipal	33,157,509	37,235,307	37,235,307	4,077,798	12.30%
School	49,443,682	52,931,574	52,931,574	3,487,892	7.05%
County	1,713,824	1,891,816	1,891,816	177,992	10.39%
	84,315,015	92,058,697	92,058,697	7,743,682	9.18%
<u>Net From Property Taxes</u>					
Municipal	21,044,782	22,626,909	22,626,909	1,582,127	7.52%
School	31,240,846	34,333,927	34,333,927	3,093,081	9.90%
County	1,713,824	1,891,816	1,891,816	177,992	10.39%
	53,999,452	58,852,652	58,852,652	4,853,200	8.99%
Tax Rate Valuation	2,489,601,314	2,526,945,333	2,526,945,333	37,344,019	1.50%
<u>Tax Rates (per 1,000)</u>					
Municipal	8.45	8.95	8.95	0.50	5.92%
School	12.55	13.59	13.59	1.04	8.29%
County	0.69	0.75	0.75	0.06	8.70%
	21.69	23.29	23.29	1.60	7.38%
					Manager Impact on Tax Rate
					2.31%
					4.79%
					0.28%
					7.38%

Tax Rate Change By Percentage						
Tax Rate	Tax Rate Increase	Property Tax Raised	Reduction Required	Property Tax Assessed Val. \$250,000	Tax Increase (Decrease)	
\$ 21.69	0.00%	\$ 54,809,444	\$ 4,043,208	\$ 5,422.50	\$ -	
21.74	0.25%	54,946,468	3,906,184	5,436.06	13.56	
21.80	0.50%	55,083,491	3,769,161	5,449.61	27.11	
21.85	0.75%	55,220,515	3,632,137	5,463.17	40.67	
21.91	1.00%	55,357,539	3,495,113	5,476.73	54.23	
21.96	1.25%	55,494,562	3,358,090	5,490.28	67.78	
22.02	1.50%	55,631,586	3,221,066	5,503.84	81.34	
22.07	1.75%	55,768,610	3,084,042	5,517.39	94.89	
22.12	2.00%	55,905,633	2,947,019	5,530.95	108.45	
22.18	2.25%	56,042,657	2,809,995	5,544.51	122.01	
22.23	2.50%	56,179,680	2,672,972	5,558.06	135.56	
22.29	2.75%	56,316,704	2,535,948	5,571.62	149.12	
22.34	3.00%	56,453,728	2,398,924	5,585.18	162.68	
22.39	3.25%	56,590,751	2,261,901	5,598.73	176.23	
22.45	3.50%	56,727,775	2,124,877	5,612.29	189.79	
22.50	3.75%	56,864,798	1,987,854	5,625.84	203.34	
22.56	4.00%	57,001,822	1,850,830	5,639.40	216.90	
22.61	4.25%	57,138,846	1,713,806	5,652.96	230.46	
22.67	4.50%	57,275,869	1,576,783	5,666.51	244.01	
22.72	4.75%	57,412,893	1,439,759	5,680.07	257.57	
22.77	5.00%	57,549,916	1,302,736	5,693.63	271.13	
22.83	5.25%	57,686,940	1,165,712	5,707.18	284.68	
22.88	5.50%	57,823,964	1,028,688	5,720.74	298.24	
22.94	5.75%	57,960,987	891,665	5,734.29	311.79	
22.99	6.00%	58,098,011	754,641	5,747.85	325.35	
23.05	6.25%	58,235,035	617,617	5,761.41	338.91	
23.10	6.50%	58,372,058	480,594	5,774.96	352.46	
23.15	6.75%	58,509,082	343,570	5,788.52	366.02	
23.21	7.00%	58,646,105	206,547	5,802.08	379.58	
23.26	7.25%	58,783,129	69,523	5,815.63	393.13	
23.29	7.38%	58,852,557	-	5,822.50	400.00	
23.32	7.50%	58,920,153	(67,501)	5,829.19	406.69	
23.37	7.75%	59,057,176	(204,524)	5,842.74	420.24	
23.43	8.00%	59,194,200	(341,548)	5,856.30	433.80	

2022-23 tax rate

Calculation of tax rate increases and associated required adjustment amount

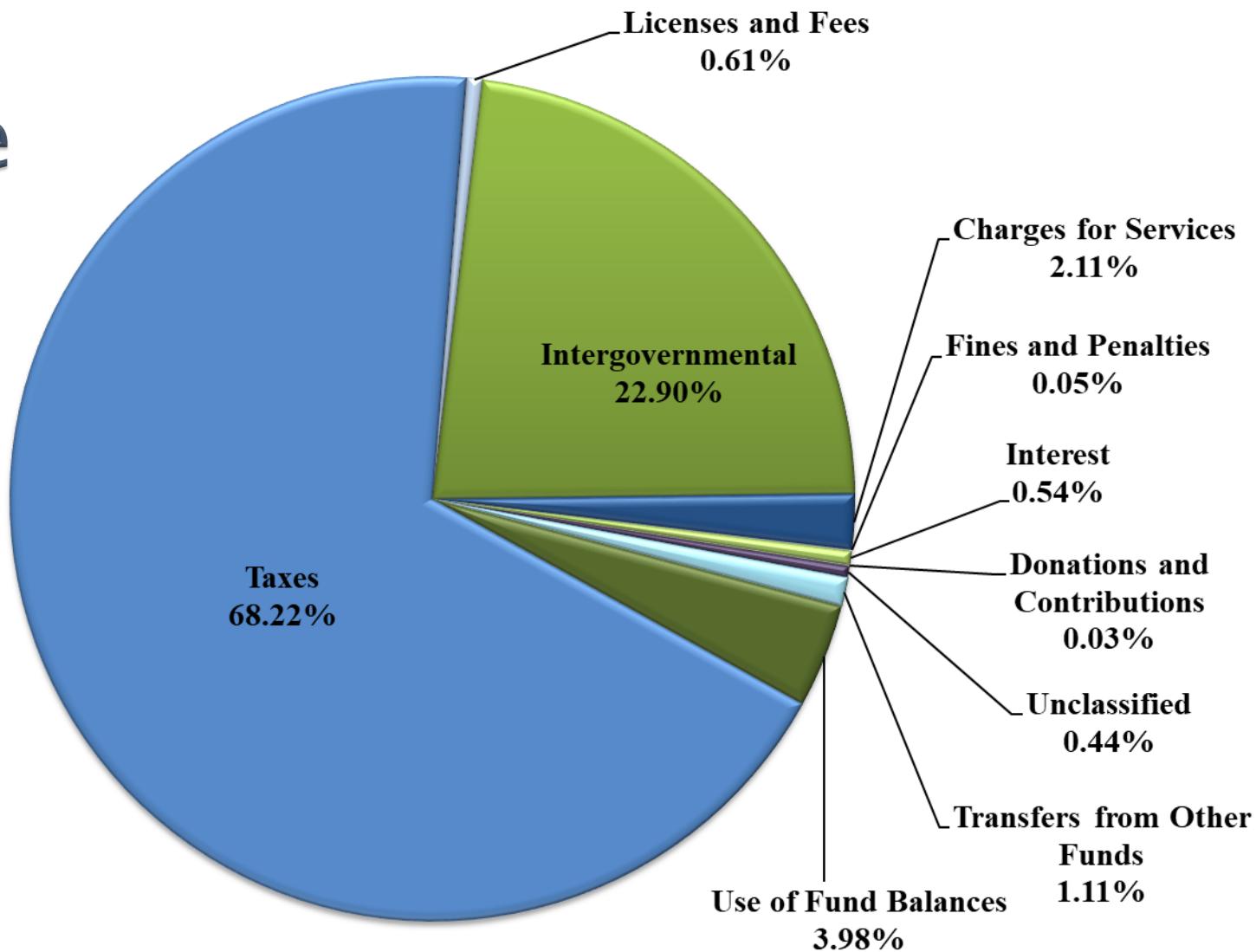
Tax rate in Manager's 2023-24 proposed budget **

**Includes estimated 1.5% increase in taxable valuation (approx. \$810,000) = 1.5% decrease in tax rate

**Town of Brunswick
2023-24 General Fund Budget
Revenues by Source**

Revenue Sources

Budget page 7



Total Non-tax Revenues, Transfers In, and Use of Fund Balance

40,000,000



35,000,000

30,000,000

25,000,000

20,000,000

15,000,000

10,000,000

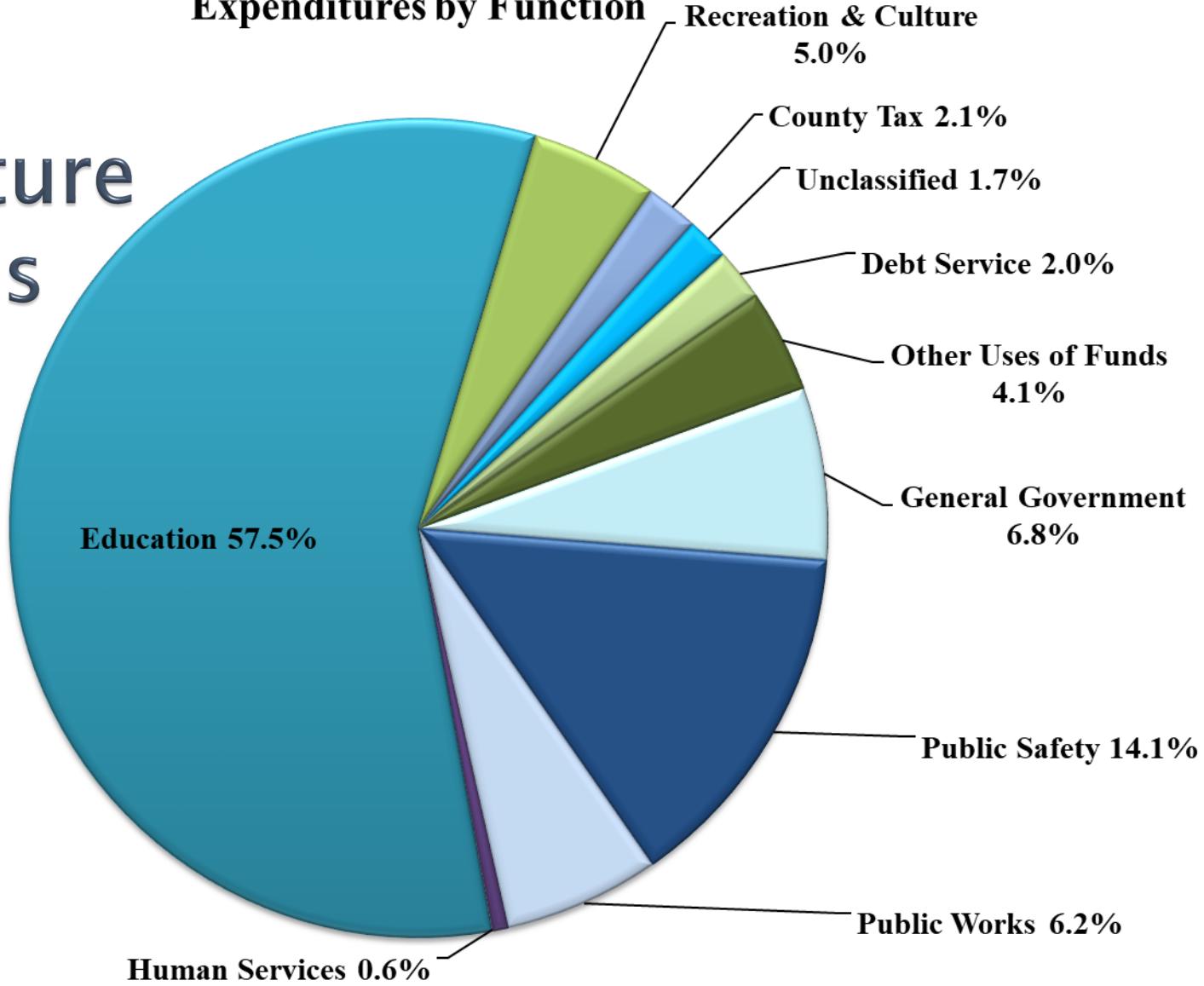
5,000,000

0

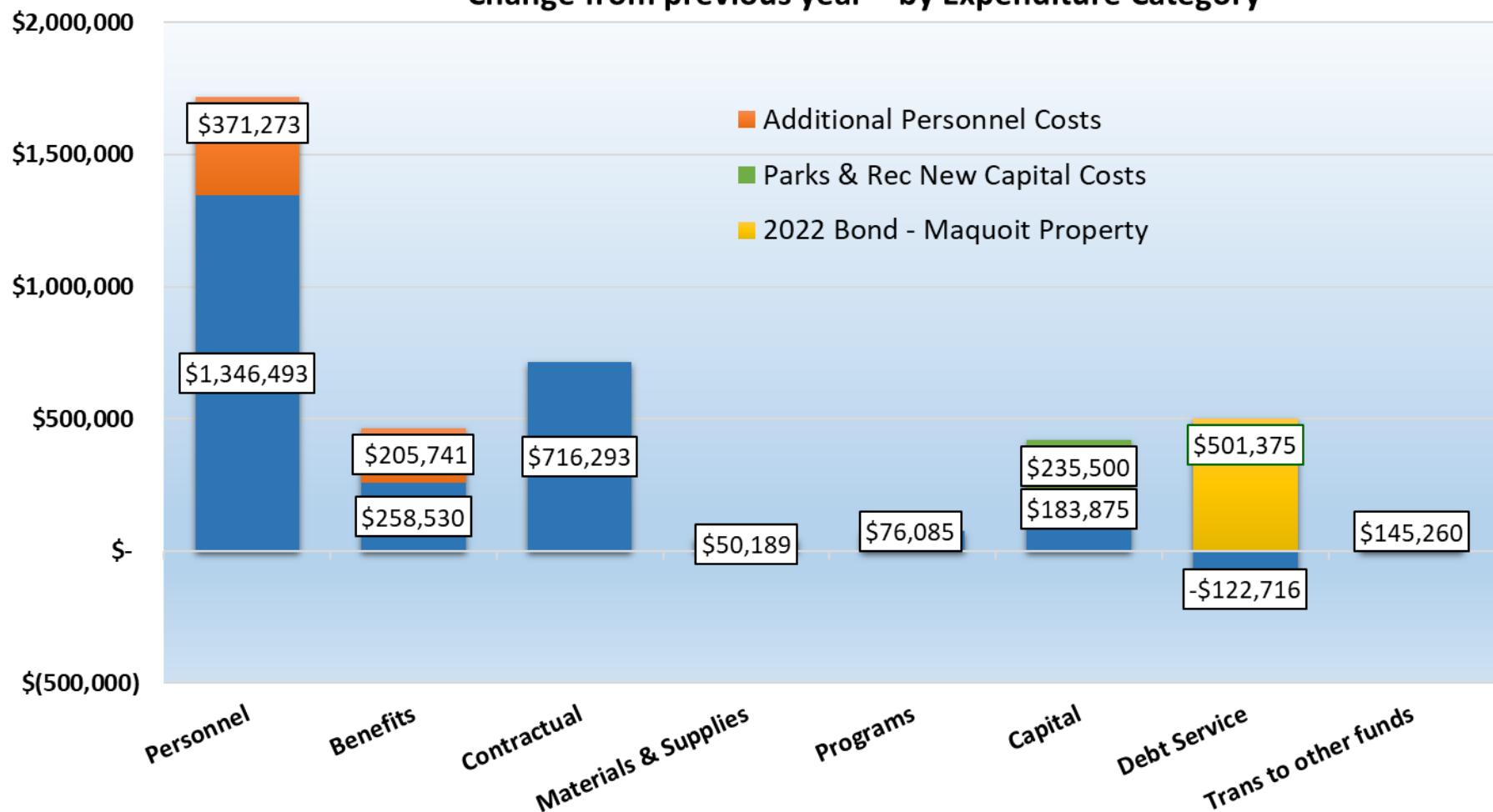


**Town of Brunswick
2023-24 General Fund Budget
Expenditures by Function**

Expenditure Functions



2023-24 Budget
Manager's Proposed Budget - Municipal Departments Only
Change from previous year - by Expenditure Category



Town of Brunswick

Capital Improvement Program Fiscal years ending 2024-2028



Manager's Proposed CIP

Delivered to Town Council March 16, 2023,
updated April 18, 2023

Available on Town of Brunswick website:
www.brunswickme.org

CIP – a financial management tool

Does NOT authorize funding

- Multi-year financial plan (Five years)
- Sets priorities for Capital Projects
- Promotes coordination of efforts
- Identifies funding sources
- Recognizes operational costs
- Guides debt financing decisions
- Links other plans with the budget process

Capital Budget (pgs 90-91 of proposed budget)

	2021-22 Actual	2022-23 Council Approved	2022-23 Adj/Suppl.	2022-23 Final	2023-24 Dept Request	2023-24 Manager
From General Fund Balance:						
<i>General Government</i>						
Downtown Restrooms Planning	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000
<i>Public Safety</i>						
LED Streetlights	285,000	-	-	-	-	-
Cardiac Monitors	135,000	-	-	-	-	-
FD Power Load Units	-	-	-	-	182,000	182,000
<i>Public Works</i>						
Cumberland St Drainage (design)	20,000	-	-	-	-	-
Bath Road Culvert (design)	75,000	-	-	-	-	-
Public Works Facility Planning	-	120,000	-	120,000	-	-
Jordan Ave Sidewalk	-	-	-	-	345,500	345,500
Stanwood/McKeen Pedestrian Improvements	-	-	-	-	190,000	190,000
Union St Curb Reduction	-	-	-	-	100,000	100,000
Mare Brook Watershed	-	-	-	-	110,000	110,000
Range Road Culvert (design)	-	-	-	-	20,000	20,000
<i>Parks & Recreation</i>						
Simpsons Point Access (grant match)	-	175,000	-	175,000	-	-
FJ Wood Bridge Amenities - Anniversary Par	-	330,000	-	330,000	-	-
Recreation Center Roof	-	-	-	-	-	450,000
Use of Fund Balance	515,000	625,000	-	625,000	1,047,500	1,497,500
From Municipal Revenues:						
<i>Streets and Sidewalks</i>						
Street Resurfacing/Rehabilitation Program	2,050,000	2,100,000	-	2,100,000	2,200,000	2,200,000
Sidewalk Program	170,000	100,000	-	100,000	100,000	100,000
<i>Vehicle/Equipment Replacement</i>						
Fire Vehicle Replacement	117,520	122,500	-	122,500	127,400	127,400
Police Vehicle Replacement	166,400	174,000	-	174,000	180,960	180,960
PW Equipment Replacement	379,600	395,000	-	395,000	410,800	410,800
P&R Vehicle Replacement	62,400	65,000	-	65,000	67,600	67,600
<i>Other Reserves</i>						
Facilities Repair Program	325,000	235,000	-	235,000	250,000	250,000
IT/Cable TV Equipment	125,000	225,000	-	225,000	225,000	225,000
Municipal Revenues	3,395,920	3,416,500	-	3,416,500	3,561,760	3,561,760

Recommended 2023-24 Reserves (page 3)

funded through annual budget

		2022-23	2023-24	FUNDING
Municipal Vehicle/Equipment/Facilities/IT Reserves				
20	Fire Vehicle/Equip Replacement	\$ 122,500	\$ 127,400	Munic. Rev.
21	Police Vehicle/Equip Replacement	174,000	180,960	Munic. Rev.
22	PW Vehicle/Equip Replacement	395,000	410,800	Munic. Rev.
23	P&R Vehicle/Equip Replacement	65,000	67,600	Munic. Rev.
24	Facilities Repair Program	235,000	250,000	Munic. Rev.
25	IT/Cable TV Equipment	<u>225,000</u>	<u>225,000</u>	Munic. Rev.
		1,216,500	1,261,760	
Annual Public Works Programs				
28	PW - Sidewalks	100,000	100,000	Munic. Rev.
26	PW - Street Resurfacing/Rehab	<u>2,100,000</u>	<u>2,200,000</u>	Munic. Rev.
Total annual work programs		2,200,000	2,300,000	

Reserve funds are funded annually through the municipal budget, and are used to fund replacement of vehicles and equipment, substantial repair/replacement projects on Town buildings, maintenance of sidewalk, and street resurfacing and rehabilitation projects.

Vehicle/Equipment Reserves

Public Works Department



Reserve Account # 43000-56000-304					Current Year	Year 1	Year 2	Year 3	Year 4	Year 5	
Vehicle #	Year	Make	Model	Use	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
16A	2007	John Deere	624J	Wheel Loader w/ plow and wing	255,295						
80	2022	Ford	F-550	Altec AT40-G Aerial Lift Truck	121,038						
22	2016	MB	MSV	Sidewalk Tractor	90,000						
SD-11	1992	Morbark	E-Z 20/36	Wood Chipper	67,000						
25B	2021	Ford	F-450	1-Ton DRW Service Body Truck	57,631						
11	2021	Ford	F-150	Hybrid 1/2-Ton Pick-Up Truck	46,721						
8	1992	Ingersoll-Rand	P185 CWJD	Portable Air Compressor	20,000						
5A	2008	Chevrolet	Trailblazer	Sport Utility (staff)		40,000					
12	2004	GMC	TG3353	Box Truck		65,000					
28A	2015	MB	MSV009	Sidewalk Tractor		150,000					
35A	2014	Freightliner	108SD	Single Axle Dump Truck w/ plow, wing, and integral sander		180,000					
33A	2009	International	7500 SFA 4x2	Single Axle Dump Truck w/ plow, wing, and integral sander			185,000				
51A	2006	John Deere	180 CW	Rubber Tire (or tracked) Excavator			245,000				
27A	2010	GMC	1500 Sierra	1/2-Ton Pick-Up				50,000			
26A	2008	Ford	F-350	1-Ton Stake BodyPick-Up w/lift gate				62,000			
49	2000	Johnston	3000	Johnston Street Sweeper				215,000			
39A	2014	Freightliner	114SD	Tandem Axle Dump Truck w/ plow, wing and integral sander				225,000			
63	1993	Wells Cargo	Trailer	Trailer & culvert Thawer					20,000		
21	2014	MB	MSV	Sidewalk Tractor					150,000		
17A	2013	John Deere	524K	Wheel Loader					200,000		
31A	2016	International	7400	Single Axle Dump Truck Plow/Wing						190,000	
15A	2014	John Deere	524K	Wheel Loader						205,000	
					Total	\$ 657,685	\$ 435,000	\$ 430,000	\$ 552,000	\$ 370,000	\$ 395,000

PW Vehicle/Equipment Rese

Beginning balance	540,823	262,738	222,738	203,538	78,770	153,091
Additions	379,600	395,000	410,800	427,232	444,321	462,094
Expenditures	657,685	435,000	430,000	552,000	370,000	395,000
Ending balance	\$ 262,738	\$ 222,738	\$ 203,538	\$ 78,770	\$ 153,091	\$ 220,185

Street Resurfacing/Rehabilitation

Street	From	To	Treatment	Length(FT)	Thru 6/30/23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28
Grant Road	Hillside Road	Old Portland Road	1.25" Surface Treatmeant	700	\$ 48,000					
Hillside Road	Greenwood Road	End	Resurface	5,710	\$ 132,000					
Quarry Road	Hillside Road	End	Reclaim&Binder and Resurface	2,050	\$ 161,000					
Bay Bridge Road	Old Bath Road	End	Reclaim and Overlay	3,075	\$ 114,750					
Bridge Road	Old Bath Road	End	Reclaim & Binder	7,550	\$ 672,000					
Driscoll Street	Old Bath Road	Bay Bridge Road	Reclaim	805	\$ 138,450					
Old Bath Road	Rte 1 Bridge	Bay Bridge Road	1.25" Surface Treatmeant	12,100	\$ 460,150					
Peterson Lane	Old Bath Road	End of pavement	1.25" Surface Treatmeant	600	\$ 60,500					
Braemar Road	Breckan Road	Meadowbrook Road	1.25" Surface Treatmeant	330	\$ 51,100					
Breckan Road	Meadowbrook Road	End	1.25" Surface Treatmeant	1,650	\$ 126,250					
Meadowbrook Road	Maine Street	Breckan Road	1.25" Surface Treatmeant	3,290	\$ 246,250					
Mere Point Road	Simpson Point Road	Gundalo Gap Road	Mill & Fill and Shim & Overlay	8,280	\$ 340,750					
Adams Road	Howards Point	Bull Rock Road	Light Capital	7,700		\$ 178,000				
Bull Rock Road	Harding Road	End	Reconstruct	1,330		\$ 125,000				
Harding Road	Bull Rock Road	Bath Road	Light Capital	2,450		\$ 57,000				
Harding Road	Bath Road	End	Light Capital	2,630		\$ 61,000				
Highland Road	Old Portland Road	Pleasant Hill Road	Reclaim	8,370		\$ 687,000				
Jordan Avenue	Lori Drive	Bath Road	Reclaim	2,960		\$ 359,000				
Pine Street	Bowker Street	Abijah Street	Reclaim	1,060		\$ 118,000				
Pleasant Hill Road	Raymond Road	TL	Light Capital	7,320		\$ 327,000				
Thomas Point Road	CMP	Meadow Road	Light Capital	3,830		\$ 89,000				
Bay Bridge Road	Old Bath Road	End	Reclaim and Overlay	3,075			\$ 161,000			
Columbia Avenue	Maine Street	Barrows Street	Overlay	2,025			\$ 118,000			
Columbia Avenue	Barrows Street	Baribeau Drive	Overlay	1,585			\$ 110,000			
Curtis Street	Boody Street	Columbia Ave	Reclaim and Overlay	770			\$ 57,000			
Davis Street	Garrison Street	End	Reclaim	1,210			\$ 110,000			
Douglas Street	Boody Street	Thompson Street	Reclaim and Overlay	1,120			\$ 79,000			
Driscoll Street	Old Bath Road	Bay Bridge Road	Reclaim	805			\$ 114,000			
Garrison Street	Harpswell Road	Hambleton Ave	Overlay	2,520			\$ 125,000			
MacMillan Drive	Baribeau Drive	Richards Drive	Reclaim/Light Capital	2,315			\$ 234,000			
Magean Street	Maine Street	Barrows Street	Overlay	1,745			\$ 83,000			
Bickford Street	Harpswell Road	End	Reclaim	790			\$ 80,000			
Hambleton Ave	Harpswell Road	Garrison Street	Reclaim	830			\$ 93,000			
Heath Street	Garrison Street	End	Reclaim	350			\$ 43,000			
Jonathan Street	Harpswell Road	End	Reclaim	570			\$ 70,000			
Simpson Point Road	800' N/O Pennel Way	End	Surface	2,720			\$ 80,000			
Simpson Point Road	Mere Point Road	800' N/O Pennel Way	Shim & Overlay	3,610			\$ 156,000			
Sparwell Lane	Meadowbrook Lane	Dead End	Light Capital	1,500			\$ 40,000			
Stowe Lane	Meadowbrook Road	Sparwell Lane	Light Capital	200			\$ 10,000			
Peary Drive	Barrows Street	Baribeau Drive	overlay	1,625			\$ 91,000			
Princes Point Road	2250' s/o RTE 24	End	Light Capital	6,140			\$ 142,000			
Purchase Street	Garrison Street	End	Overlay	485			\$ 26,000			
Richards Drive	Barrows Street	Maine Street	Light Capital	1,540			\$ 54,000			
Thompson Street	Barrows Street	Maine Street	Overlay	1,930			\$ 92,000			
Wilson Street	Pollard Ave	End	Overlay	1,365			\$ 59,000			
Bibber Parkway	Industrial Parkway	End	Overlay	1,380				\$ 72,000		
Bodwell Street	Stanwood Street	End	Reclaim and Overlay	1,095				\$ 86,000		

Uses of Unassigned Fund Balance

Description	2020-21	2021-22	2022-23	2023-24
Use in Annual Budget	650,000	547,000	500,000	660,000
Capital Budget & Assigned Supp (County Tax 6-months 'catch-up')	941,000	515,000	4,536,000	5,258,500
Starting unassigned FB over/(under) target	420,702	4,547,291	7,291,885	628,790
Supplemental Appropriations:	698,905	-	-	
6/15/20 Capital Budget - LED Streetlights	381,000			
6/15/20 Capital Budget - SCBA Replacement	260,000			
9/8/20 Town Hall HVAC	300,000			
11/2/20 Swinging Bridge Repair	60,000			
4/20/21 BHS Track - forgive advance	<u>638,905</u>			
	1,639,905			
5/13/21 Capital Budget - LED Streetlights		285,000		
5/13/21 Capital Budget - Cumberland St Drainage (design)		20,000		
5/13/21 Capital Budget - Bath Road Culvert (design)		75,000		
5/13/21 Capital Budget - Cardiac Monitors		<u>135,000</u>		
	515,000			
GF Advance - Merepoint Wastewater Webb Field Rd forcemain		200,000		
5/12/22 Capital Budget - PW Facility Planning			120,000	
5/12/22 Capital Budget - Frank J Wood Bridge Amenities - Anniversary Park			330,000	
5/12/22 Capital Budget - Simpsons Point Access			175,000	
CIP recommended - future years			410,000	
CIP in development - various projects			<u>3,301,000</u>	
	4,536,000			
2024-28 CIP - Jordan Ave Sidewalk				345,500
2024-28 CIP - Stanwood/McKeen Ped Improv				190,000
2024-28 CIP - Union St Curb Reduction				100,000
2024-28 CIP - Mare Brook Watershed projects				110,000
2024-28 CIP - Range Rd Culvert Planning				20,000
2024-28 CIP - Bunganuc Rd Culvert Planning				50,000
2024-28 CIP - Downtown Restrooms Planning				100,000
2024-28 CIP - PD Records Mgmt Software				290,000
2024-28 CIP - FD Powerload Units				182,000
2024-28 CIP - Recreation Center Roof				450,000
CIP recommended - future years				1,450,000
CIP in development - various projects				<u>1,971,000</u>
				5,258,500

County Tax - 6 months 'catch-up' over 5 years:

Fiscal year	Payment	Balance
2021-23	-	782,237.00
2023-24	156,447.40	625,789.60
2024-25	156,447.40	469,342.20
2025-26	156,447.40	312,894.80
2026-27	156,447.40	156,447.40
2027-28	156,447.40	-

In Manager's
Proposed
2024-2028 CIP



Fire Dept – Power Load Units



\$182,000 for Stryker units in the four ambulances to aid in the loading and unloading of the power cots, and to restrict movement of the cot during transport. The working load of the system is 870 pounds, with a maximum patient weight of 700 pounds, and will help to prevent back injuries.

Stanwood/McKeen Pedestrian Improvements

SAFE ROUTES TO SCHOOL

MCKEEN ST., STANWOOD ST., MAP U22, LOTS 63 & 85

PHASE 1 DETAILS

- 6-foot asphalt multi-use path on land conveyed to the Town from McKeen to Hennessey.
- Rapid Flashing Beacon at McKeen/Crimmins Field crosswalk

PHASE 2 DETAILS

- 500 ft sidewalk from multi-use path to Stanwood
- Crosswalk at McKeen and Stanwood

Project Cost: \$190,000

Winter Maintenance: \$5,000



\$190,000 to construct and pave pedestrian paths to schools from the neighborhoods west of Stanwood St. Includes an upgraded crossing and RRFB on McKeen Street.

Union Street Curb Cut Reduction

UNION STREET CURB CUT REDUCTION

FROM 88 UNION ST. TO STATION AVE.

PROJECT DETAILS

- Installation of a 185 foot asphalt sidewalk (6 ft wide) on the west side of Union Street to upgrade existing painted pedestrian zone.
- Includes crosswalk to Noble Street from Union Street and ADA upgrade on Union St entrance

SUPPORTS CURB CUT MORATORIUM GOALS

BBPAC + BCM PUBLIC MEETING SRTS PRIORITY

Project Cost: \$100,000



\$100,000 to install a 185 foot long asphalt sidewalk on the west side of Union Street from the Gorham Bike & Ski building to the north side of Station Avenue.

Jordan Avenue Sidewalk

JORDAN AVE. SIDEWALK

FROM BATH RD. TO LORI DR.

PROJECT DETAILS

- 6-foot asphalt sidewalk from Bath Road to Lori Drive (3,000 ft) on the north side.
- Pedestrian Hybrid Beacon at Bath Road and Jordan Avenue.

Project Cost: \$345,000 (excludes PHB)

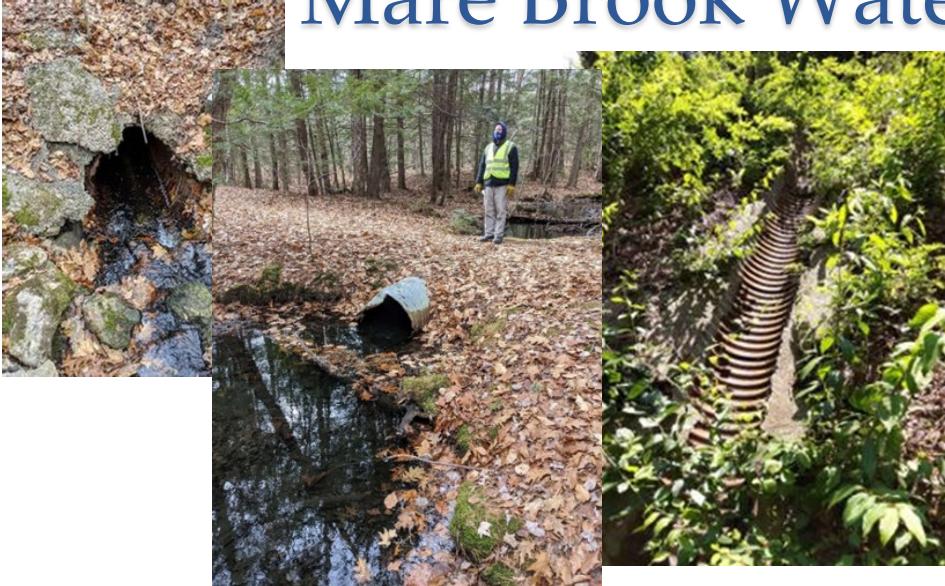
IMPORTANT CONNECTION TO COOK'S CORNER

SUPPORTS CC MASTER PLAN & RCP GRANT APPLICATION



\$345,500 for construction of a 6-foot wide asphalt sidewalk from Bath Road to Lori Drive. In conjunction with the Bath Road crossing at the end of Jordan Avenue, this, will complete a safe pedestrian/bicycle connection to Brunswick Landing and Cook's Corner.

Mare Brook Watershed Restoration



\$110,000 to fund the required cash match for the federal Nonpoint Source grant to complete Phase I of the Mare Brook Watershed Restoration Project.

Range Road Culvert Design



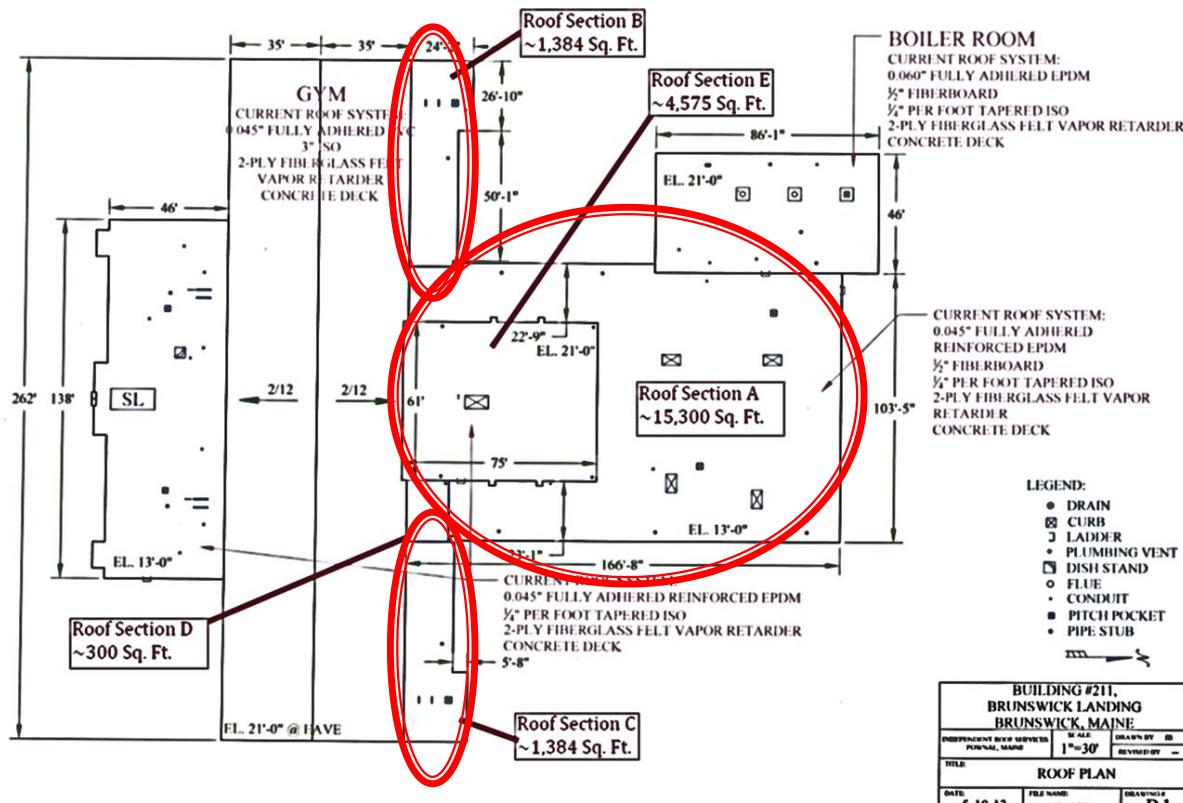
\$20,000 to design and permit the replacement of a 60 linear foot, 42 inch diameter reinforced concrete culvert that crosses Range Road about 400 feet in from Pleasant Street.

Downtown Restroom Planning



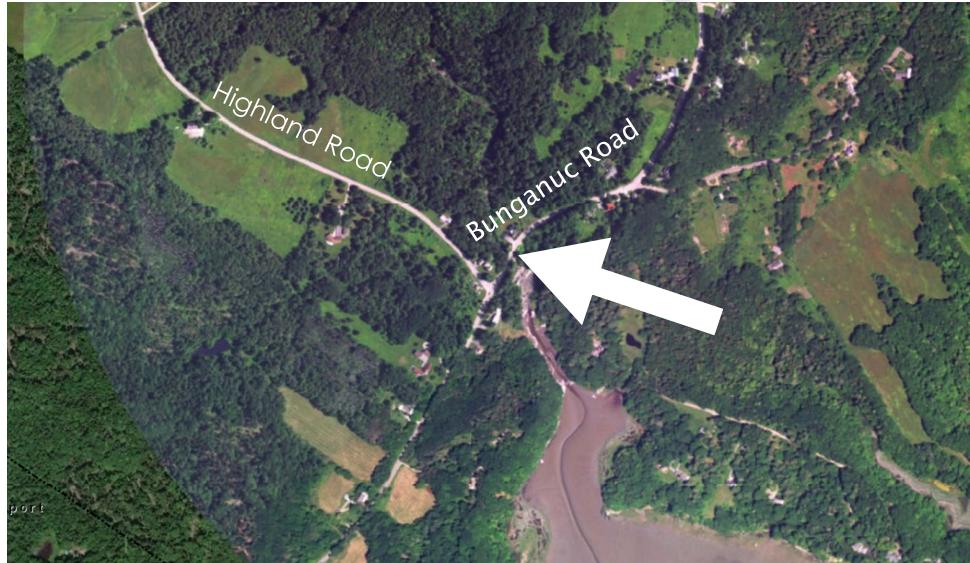
\$100,000 for feasibility planning and design of a public restroom facility in the downtown area.

Recreation Center Roof - Sections A,B,C,D & E



\$450,000 to replace five sections of the Recreation Center Roof

Bunganuc Road Culvert



\$50,000 to design and permit the replacement of a 75 linear foot, 16 inch diameter pipe arch that crosses Bunganuc Road at Bunganuc Brook.

Police Dept Records Management Software



\$290,000 to fund the migration of Police Department records/data from IMC, and implement updated replacement software.



CENTRAL SQUARE

2023–24 Budget and 2024–2028 CIP Meetings/Workshops/Presentations:

- Thursday, 3/16/23 – Town Mgr's Preliminary Budget, Fire Dept
- Thursday, 3/23/23 – Budget/CIP Workshop – Brunswick Link, Public Works
- Thursday, 3/30/23 – Budget/CIP Workshop – BDA, Parks & Rec
- **Monday, 4/3/23 – TC meeting, receive Mgr's Budget, set Public Hearing**
- Thursday, 4/6/23 – Budget/CIP workshop – People Plus, Police Dept
- Thursday, 4/13/23 – Budget/CIP Workshop – School Department
- Thursday, 4/20/23 – Budget/CIP workshop – Curtis Memorial Library
- **Thursday, 4/27/23 – TC special meeting – Budget/CIP Public Hearing**
- Thursday, 5/4/23 – Budget/CIP workshop
- Thursday, 5/11/23 – Budget/CIP workshop
- **Monday, 5/22/23 – TC meeting – Budget/CIP adoption**
- Tuesday, 6/20/23 – School budget referendum