



In the opinion of Bernstein, Shur, Sawyer & Nelson, P.A., Portland, Maine, Bond Counsel ("Bond Counsel"), and assuming compliance with certain tax covenants, under existing statutes, regulations and court decisions, interest on the Bonds (as defined below) is excludable from the gross income of the owners thereof for purposes of federal income taxation pursuant to Section 103 of the Internal Revenue Code of 1986, as amended (the "Code"), and is not an item of tax preference for the purpose of the federal alternative minimum tax imposed on individuals and corporations; however, such interest is taken into account in the computation of certain taxes that may be imposed with respect to certain corporations, including, without limitation, in adjusted current earnings of a corporation for purposes of calculation of the alternative minimum tax. Bond Counsel is also of the opinion that pursuant to Title 30-A, Section 5772(9) of the Maine Revised Statutes, as amended, the interest paid on the Bonds is exempt from income tax within the State of Maine (the "State") under existing statutes, regulations and judicial decisions. **The Town will designate the Bonds as "qualified tax-exempt obligations" for purposes of Section 265(b)(3) of the Code.** See "THE BONDS—TAX MATTERS" and "APPENDIX B" herein.

TOWN OF BRUNSWICK, MAINE

\$1,781,000

2017 GENERAL OBLIGATION BONDS

Dated: Date of Delivery

				Due: November 1, as shown below			
Year of	Interest	Yield or	Year of	Interest	Yield or		
Maturity	Amount	Rate	Price	Maturity	Amount	Rate	Price
2017	\$56,000	2.00%	0.80	2022	\$200,000	2.25%	1.75
2018	200,000	2.00	1.00	2023	120,000	2.25	1.90
2019	200,000	2.00	1.25	2024	120,000	2.50	2.00
2020	200,000	2.25	1.40	2025	120,000	2.50	2.10
2021	200,000	2.25	1.60	2026	120,000	2.60	2.25

\$135,000 3.25% Bond, due November 1, 2029, Yield 2.45% to 2026 call @100%

\$110,000 3.50% Bond, due November 1, 2032, Yield 2.70% to 2026 call @100%

The Town of Brunswick, Maine 2017 General Obligation Bonds (the "Bonds") will be issued as fully-registered certificates without coupons and, when issued, will be registered in the name of Cede & Co., as Bondowner and nominee for The Depository Trust Company, New York, New York ("DTC"). DTC will act as securities depository for the Bonds. Purchases of the Bonds will be made in book-entry form, in the denomination of \$5,000 or any integral multiple thereof, and with one denomination of \$1,000 that will mature on November 1, 2017. Purchasers will not receive certificates representing their interest in Bonds purchased. See "THE BONDS—BOOK-ENTRY-ONLY SYSTEM" herein. Principal and interest on the Bonds will be paid to DTC by U.S. Bank National Association, Boston, Massachusetts, as Paying Agent. Interest on the Bonds will be payable on November 1, 2017, and semi-annually thereafter on each May 1 and November 1 until maturity, or redemption prior to maturity.

The legal opinion of Bond Counsel will be provided to the original purchaser and will indicate that the Bonds are valid general obligations of the Town of Brunswick, Maine (the "Town") and, unless paid from other sources are payable as to both principal and interest from ad valorem taxes that are subject to limitation unless certain procedural requirements under Title 30-A, Section 5721-A of the Maine Revised Statutes, as amended, are met, in which case such ad valorem taxes may then be levied, without limit as to rate or amount upon all the property within the territorial limits of the Town and taxable by it (see "THE BONDS—SOURCE OF PAYMENTS AND REMEDIES - Limitation on Municipal Property Tax Levy" herein), except to the extent that the Town may enter into an agreement under Title 30-A, Chapter 223, Subchapter V of the Maine Revised Statutes, as amended, to share its assessed valuation with another municipality and except to the extent that the Town establishes or has established development districts either as tax increment financing districts or affordable housing development districts pursuant to Title 30-A, Chapters 206 and former 207 (now repealed) of the Maine Revised Statutes, as amended, the captured tax increment of which may not be available for payment of debt service on the Bonds (see "TOWN FINANCES—TAX INCREMENT FINANCING DISTRICTS AND AFFORDABLE HOUSING DEVELOPMENT DISTRICTS" herein). The Bonds issued for the school improvements are included in the school budget and are not subject to the property tax limit set forth in Title 30-A, Section 5721-A of the Maine Revised Statutes, as amended. The Treasurer has certified that the Town has no agreements under Title 30-A, Chapter 223, Subchapter V of the Maine Revised Statutes, as amended, to share assessed valuation with another municipality. The Town has established certain tax increment financing districts and elected to retain a portion of the tax increment on the captured assessed value of the property in the districts to pay costs of the development projects described in the development programs adopted with respect to the districts. Within the limits established by statute, the Town has the right to designate additional development districts pursuant to Chapter 206 of Title 30-A of the Maine Revised Statutes, as amended. The opinion will indicate that the enforceability of the obligations of the Town, including the Bonds, is subject to and may be limited by bankruptcy, insolvency, moratorium and other laws affecting the rights and remedies of creditors generally, and are subject to general principles of equity. The opinion will be dated and given on and will speak as of the date of original delivery of the Bonds to the original purchasers.

Bonds maturing on and before November 1, 2026 are not subject to redemption prior to their stated dates of maturity. Bonds maturing on and after November 1, 2027 are subject to redemption prior to their stated dates of maturity, at the option of the Town, on and after November 1, 2026 as more fully set forth herein (see "THE BONDS—OPTIONAL REDEMPTION PRIOR TO MATURITY" herein). Bonds maturing November 1, 2029 and November 1, 2032 are subject to mandatory redemption, as more fully set forth herein (see "THE BONDS—MANDATORY REDEMPTION" herein).

The Bonds are offered when, as and if issued, subject to the approval of legality by Bernstein, Shur, Sawyer & Nelson, P.A., of Portland, Maine, Bond Counsel. It is expected that the Bonds in definitive form will be available for delivery to DTC on or about March 15, 2017.

UMB Bank, N.A.

No dealer, broker, salesman or other person has been authorized by the Town or the Underwriter to give any information or to make any representations, other than those contained in this Official Statement, in connection with the offering of the Bonds, and if given or made, such information or representations must not be relied upon as having been authorized by any of the foregoing. This Official Statement does not constitute an offer to sell or the solicitation of an offer to buy, nor shall there be any sale of the Bonds by any person in any jurisdiction in which it is unlawful for such person to make such offer, solicitation or sale. The information set forth herein has been obtained from the Town and other sources which are believed to be reliable, but is not guaranteed as to accuracy or completeness by, and is not to be construed as a representation by, any party other than the Town. The information and expressions of opinion herein are subject to change without notice, and neither the delivery of this Official Statement nor any sale made hereunder shall, under any circumstances, create any implication that there has been no change in the condition or affairs of the Town since the date hereof.

THE BONDS HAVE NOT BEEN REGISTERED UNDER THE SECURITIES ACT OF 1933, AS AMENDED, IN RELIANCE UPON EXEMPTIONS CONTAINED IN SUCH ACTS. THE REGISTRATION OR QUALIFICATION OF THE BONDS IN ACCORDANCE WITH APPLICABLE PROVISIONS OF SECURITIES LAWS OF THE STATES IN WHICH THE BONDS HAVE BEEN REGISTERED OR QUALIFIED, AND THE EXEMPTION FROM REGISTRATION OR QUALIFICATION IN OTHER STATES, CANNOT BE REGARDED AS A RECOMMENDATION THEREOF. NONE OF THESE STATES NOR ANY OF THEIR AGENCIES HAVE PASSED UPON THE MERITS OF THE BONDS OR THE ACCURACY OR COMPLETENESS OF THIS OFFICIAL STATEMENT. ANY REPRESENTATION TO THE CONTRARY MAY BE A CRIMINAL OFFENSE.

The CUSIP numbers set forth in this Official Statement have been assigned by an independent company not affiliated with the Town and are included solely for the convenience of the holders of the Bonds. Neither the Town nor the Underwriter makes any representation with respect to the accuracy of such CUSIP numbers set forth in this Official Statement or undertakes any responsibility for the selection of the CUSIP numbers or their accuracy now or at any time in the future. The Town is not responsible for the selection or uses of the CUSIP numbers and no representation is made as to their correctness on the Bonds or as set forth in this Official Statement. The CUSIP number for a specific maturity of the Bonds is subject to change after the issuance of the Bonds and as a result of various subsequent actions including, but not limited to, a refunding in whole or in part of such maturity or as a result of the procurement of secondary market portfolio insurance or other similar enhancement by investors that may be applicable to all or a portion of certain maturities of the Bonds.

TABLE OF CONTENTS

CERTIFICATE CONCERNING OFFICIAL STATEMENT	ii	PROPERTY TAXATION
		General 42
		Tax Collections 43
		Largest Taxpayers 44
THE BONDS		
Description of the Bonds	1	Tax Increment Financing Districts and Affordable Housing Development Districts 44
Optional Redemption Prior to Maturity	1	
Mandatory Redemption	2	
General Provisions Regarding		
Redemption	2	
Record Date; Payment	3	
Authorization and Purpose	3	
Amortization of the Bonds	4	
Source of Payment and Remedies	4	
Tax Matters	6	
Book-Entry-Only System	8	
Ratings	10	
Continuing Disclosure	10	
Financial Advisor	11	
CUSIP Identification Numbers	11	
Statutory References	11	
Conditions Precedent to Delivery	11	
TOWN OF BRUNSWICK		
General	13	
Government	14	
Municipal Services	14	
Public Education	17	
Building Permits	19	
Employee Relations	20	
Economic Characteristics	21	
Employment and Employers	23	
TOWN FINANCES		
Budgetary Process	31	
Property Tax Levy Limit	33	
Fund Balance – General Fund	33	
Capital Improvement Program	34	
Investment Policy	38	
Financial Statements	39	
Comparative Balance Sheet	40	
Comparative Statement of Revenues, Expenditures and Changes in Fund Balances	41	
REVENUES FROM THE STATE		
INDEBTEDNESS		
Limitations and Exclusions		47
Debt Summary		48
Debt Ratios		49
Projected Annual Principal Payments, by Issue		49
Projected Debt Service		50
Debt Service Component of Budgeted Expenditures		50
Overlapping Debt		51
Contingent Debt		51
Future Financing		51
RETIREMENT		
Defined Benefit Pension Plan		51
Deferred Compensation Plan		55
Other Retirement		55
Other Post Employment Benefits		55
ENVIRONMENTAL MATTERS		
LITIGATION		
APPENDIX A: FINANCIAL STATEMENTS		
APPENDIX B: PROPOSED FORM OF LEGAL OPINION		
APPENDIX C: PROPOSED FORM OF CONTINUING DISCLOSURE CERTIFICATE		

**CERTIFICATE
CONCERNING OFFICIAL STATEMENT**

The information contained herein has been prepared by the Town of Brunswick, Maine with the assistance of Moors & Cabot, Inc., its Financial Advisor, from the records of the Town and from various other public documents and sources which are believed to be reliable. There has been no independent investigation of such information by the Financial Advisor or by Bernstein, Shur, Sawyer & Nelson, P.A., Bond Counsel, and such information is not guaranteed as to accuracy or completeness and is not intended to be a representation by the Financial Advisor or Bond Counsel.

This Official Statement is not to be construed as a contract or agreement between the Town and the purchasers or holders of any of the Bonds. Any statements made in this Official Statement involving matters of opinion, whether or not expressly so stated, are intended merely as opinion and not as representations of fact. The information and expressions of opinion herein are subject to change without notice and neither the delivery of this Official Statement nor any sale made hereunder shall, under any circumstances, create any implication that there has been no change in the affairs of the Town or its agencies and authorities, since the date hereof.

To the best of the knowledge and belief of the Treasurer of the Town this Official Statement does not contain any untrue statement of a material fact and does not omit to state any material fact necessary to make the statements made herein, in the light of the circumstances under which they were made, not misleading, subject to the condition that while information in the Official Statement obtained from sources other than the Town is not guaranteed as to accuracy, completeness or fairness, she has no reason to believe that such information is materially inaccurate or misleading. A certificate to this effect, with such if any corrections, changes and additions as may be necessary, will be signed by the Treasurer and furnished at the closing.

This Official Statement is in a form "deemed final" by the issuer for purposes of Securities and Exchange Commission's Rule 15c2-12(b) [17 C.F.R. §240.15c2-12(b)] except for the omission from the Preliminary Official Statement of such information as is permitted by such Rule.

Julia A.C. Henze
Treasurer
Town of Brunswick, Maine

**OFFICIAL STATEMENT
TOWN OF BRUNSWICK, MAINE
\$1,781,000
2017 GENERAL OBLIGATION BONDS**

This Official Statement is provided for the purpose of presenting certain information relating to the Town of Brunswick, Maine (the “Town” or “Brunswick”) in connection with the sale of its 2017 General Obligation Bonds (the “Bonds” or the “2017 Bonds”).

THE BONDS

DESCRIPTION OF THE BONDS

The Bonds will be issued only as fully-registered bonds without coupons, one certificate per maturity, and, when issued, will be registered in the name of Cede & Co., as nominee for The Depository Trust Company, New York City, New York (“DTC” or the “Securities Depository”). DTC will act as the securities depository for the Bonds. Purchases of the Bonds will be made in book-entry form, in the denomination of \$5,000 or any integral multiple thereof and with one denomination of \$1,000 that will mature on November 1, 2017. The Bonds will be dated March 15, 2017 and will bear interest (accrued on the basis of a 360-day year with twelve 30-day months), payable on November 1, 2017, and semi-annually thereafter on May 1 and November 1 of each year until maturity, or redemption prior to maturity. The Bonds will mature as follows:

Amount	November 1,	CUSIP	Amount	November 1,	CUSIP
\$56,000	2017	117205MC5	\$200,000	2022	117205MH4
200,000	2018	117205MD3	120,000	2023	117205MJ0
200,000	2019	117205ME1	120,000	2024	117205MK7
200,000	2020	117205MF8	120,000	2025	117205ML5
200,000	2021	117205MG6	120,000	2026	117205MM3

\$135,000 Bond^(*), due November 1, 2029, CUSIP 117205MQ4
\$110,000 Bond^(*), due November 1, 2032, CUSIP 117205MT8

NOTE: ^(*)Bonds maturing November 1, 2029 and November 1, 2032 are subject to mandatory redemption, as more fully set forth herein. See “THE BONDS - MANDATORY REDEMPTION” herein.

It is expected that the Bonds will be available for delivery at DTC on or about March 15, 2017.

Principal of and interest on the Bonds will be payable in Clearing House Funds to DTC, or its nominee, as registered owner of the Bonds by U.S. Bank National Association, Boston, Massachusetts, as paying agent (the “Paying Agent”). Transfer of principal and interest payments to Participants of DTC will be the responsibility of DTC. Transfer of principal and interest payments to Beneficial Owners (as hereinafter defined) will be the responsibility of such Participants and other nominees of Beneficial Owners. The Town will not be responsible or liable for maintaining, supervising or reviewing the records maintained by DTC, its Participants or persons acting through such Participants. See “THE BONDS - BOOK-ENTRY-ONLY SYSTEM” herein.

OPTIONAL REDEMPTION PRIOR TO MATURITY

Bonds maturing on or before November 1, 2026 are not subject to optional redemption prior to their stated dates of maturity. Bonds maturing on and after November 1, 2027 are subject to redemption prior to their stated dates of maturity, at the option of the Town, on and after November 1, 2026, as a whole or in part at any time, in such order of maturity as the Town, in its discretion, may determine at a price of par (100% of original stated amount of value at maturity), together with interest accrued and unpaid to the redemption date, if any.

MANDATORY REDEMPTION

Bonds maturing November 1, 2029 and November 1, 2032 are subject to mandatory redemption by the Town prior to maturity, in part by lot, at a redemption price equal to the amounts set forth below plus accrued interest to the date of redemption thereof, on November 1 in the following years and principal amounts:

<u>The 2029 Bonds</u>		<u>The 2032 Bonds</u>	
<u>Year</u>	<u>Principal Amount</u>	<u>Year</u>	<u>Principal Amount</u>
2027	\$65,000	2030	\$35,000
2028	35,000	2031	35,000
2029 ^(#)	35,000	2032 ^(#)	40,000

NOTE: ^(#) Year of final maturity.

GENERAL PROVISIONS REGARDING REDEMPTION

Notice of Redemption

In the case of every redemption of the Bonds, the Town shall cause notice of such redemption to be given to the registered owner of any Bonds designated for redemption in whole or in part, at his or her address as the same shall last appear upon the registration books kept by the Paying Agent by mailing a copy of the redemption notice by first class mail not less than thirty (30) days prior to the redemption date. Any notice mailed shall be conclusively presumed to have been duly given, whether or not the Bondholder actually receives notice. The failure of the Town to give notice to a Bondholder or any defect in such notice shall not affect the validity of the redemption of any Bond of any other owner. Each notice of redemption shall specify the date fixed for redemption, the place or places of payment, that payment will be made upon presentation and surrender of the Bonds to be redeemed, that interest, if any, accrued to the date fixed for redemption will be paid as specified in said notice, and that on and after said date interest thereon will cease to accrue. If less than all the Bonds outstanding are to be redeemed, the notice of redemption shall specify the numbers of the Bonds or portions thereof (in denominations of \$5,000 or any integral multiple thereof) to be redeemed. The Town shall notify the Securities Depository (see "THE BONDS - BOOK-ENTRY-ONLY SYSTEM" herein) in the same manner as the Bondholders, with a request that the Securities Depository notify its Participants who in turn notify the beneficial owners of such Bonds. Any failure on the part of the Securities Depository, or failure on the part of a nominee of a Beneficial Owner (having received notice from the Town, a Participant or otherwise) to notify the Beneficial Owner so affected, shall not affect the validity of the redemption of such Bond.

Bonds Due and Payable on Redemption Date; Interest Ceases to Accrue

On any redemption date, the principal amount of each Bond to be redeemed, together with the premium, if any, and accrued interest thereon to such date, shall become due and payable. Funds shall be deposited with the Paying Agent to pay, and the Paying Agent is authorized and directed to apply such funds to the payment of the Bonds called for redemption, together with accrued interest thereon to the redemption date and redemption premium, if any. After such redemption date, notice having been given in the manner described above, then, notwithstanding that any Bonds called for redemption shall not have been surrendered, no further interest shall accrue on any of such Bonds. From and after such date of redemption (such notice having been given), the Bonds to be redeemed shall not be deemed to be outstanding.

Cancellation

All Bonds that have been redeemed shall be canceled by the Paying Agent and either destroyed by the Paying Agent with counterparts of a certificate of destruction evidencing such destruction furnished by the Paying Agent to the Town or returned to the Town at its request.

Partial Redemption of Bonds

Bonds or portions of Bonds to be redeemed in part shall be selected when held by a Securities Depository by lot and when not held by a Securities Depository by the Town by lot or in such other manner as the Town in its discretion may deem appropriate.

RECORD DATE; PAYMENT

The principal of the Bonds is payable upon surrender thereof at the principal Corporate Trust Office of the Paying Agent. Payment of the interest on the Bonds will be made to the person appearing on the registration books of the Paying Agent as the registered owner thereof at the close of business on the 15th day of the month preceding each interest payment date for the Bonds, and if such day is not a regular business day of the Paying Agent the next day preceding which is a regular business day of the Paying Agent, by check, wire or draft mailed to each registered owner at such person's address as it appears on the registration books, or at another address as is furnished to the Paying Agent in writing by the owner. Interest that is not timely paid or provided for shall cease to be payable to the registered owner as of the regular record date and shall be payable to the registered owner at the close of business on a special record date to be fixed by the Paying Agent.

AUTHORIZATION AND PURPOSE

The Bonds are being issued to provide funds to finance the projects identified in the below table (the "Projects"; or if individually, the "Project")) pursuant to bond ordinances of the Town Council adopted at its meetings identified in the below table. This authority is granted to the Town by Title 30-A, Section 5772 of the Maine Revised Statutes, as amended; and by Section 512 of the Town's Charter (as defined herein).

<u>Project</u>	<u>Date of Passage</u>	<u>Order # (Year)</u>	<u>Authorized</u>	<u>Financed</u>
Road Reconstruction	September 2, 2014	108 (2014)	\$580,000	\$506,794.35 ⁽¹⁾
Emerson Fire Station	December 1, 2014	140 (2014)	150,000	121,705.65
Property Revaluation	September 21, 2015	96 (2015)	400,000	400,000.00
BHS Boiler	October 5, 2015	98 (2015)	575,000	552,500.00
Town Hall Trim	June 6, 2016	67 (2016)	<u>200,000</u>	<u>200,000.00</u>
The Bonds			\$1,905,000.00	\$1,781,000.00

NOTE: ⁽¹⁾The remaining \$192.19 required to finance the Project will be provided through a portion of Original Issue Premium (as defined herein).

The Town reasonably expects that the projects will cost what is being borrowed to fund them. However, in the unlikely event unforeseen circumstances result in unspent bond proceeds upon completion of the Project, or the Town abandons the Project, the Town reserves the right to reallocate unspent proceeds to the costs of other qualified projects approved, or to be approved, by the Town Council, or to apply unspent proceeds to the payment of debt service on the Bonds.

AMORTIZATION OF THE BONDS

<u>FY</u>		<u>Due Nov. 1,</u>	<u>Property Reval</u>	<u>Emerson Station</u>	<u>BHS Boiler</u>	<u>Town Hall Trim</u>	<u>Road Reconstruction</u>	<u>The Bonds</u>
2017 /	2018	2017	\$0	\$0	\$56,000.00	\$0	\$0	\$56,000.00
2018 /	2019	2018	80,000.00	11,905.65	56,000.00	20,000.00	32,094.35	200,000.00
2019 /	2020	2019	80,000.00	12,200.00	55,500.00	20,000.00	32,300.00	200,000.00
2020 /	2021	2020	80,000.00	12,200.00	55,000.00	20,000.00	32,800.00	200,000.00
2021 /	2022	2021	80,000.00	12,200.00	55,000.00	20,000.00	32,800.00	200,000.00
2022 /	2023	2022	80,000.00	12,200.00	55,000.00	20,000.00	32,800.00	200,000.00
2023 /	2024	2023		12,200.00	55,000.00	20,000.00	32,800.00	120,000.00
2024 /	2025	2024		12,200.00	55,000.00	20,000.00	32,800.00	120,000.00
2025 /	2026	2025		12,200.00	55,000.00	20,000.00	32,800.00	120,000.00
2026 /	2027	2026		12,200.00	55,000.00	20,000.00	32,800.00	120,000.00
2027 /	2028	2027		12,200.00		20,000.00	32,800.00	65,000.00
2028 /	2029	2028					35,000.00	35,000.00
2029 /	2030	2029					35,000.00	35,000.00
2030 /	2031	2030					35,000.00	35,000.00
2031 /	2032	2031					35,000.00	35,000.00
2032 /	2033	2032					40,000.00	40,000.00
			<u>\$400,000.00</u>	<u>\$121,705.65</u>	<u>\$552,500.00</u>	<u>\$200,000.00</u>	<u>\$506,794.35</u>	<u>\$1,781,000.00</u>

SOURCE OF PAYMENT AND REMEDIES

General

The Bonds are general obligations of the Town and their payment is not limited to a particular fund or revenue source. Municipalities in the State of Maine (the “State”) have the right to tax their inhabitants to pay municipal indebtedness. The Bonds are payable as to both principal and interest from ad valorem taxes that are subject to limitation unless the Town follows certain procedural requirements under Title 30-A, Section 5721-A of the Maine Revised Statutes, as amended, in which case the Town has the power to levy such ad valorem taxes without limit as to rate or amount upon all the taxable property within its territorial limits (see “THE BONDS – SOURCE OF PAYMENT AND REMEDIES – Limitation on Municipal Property Tax Levy” herein), except to the extent that the Town may enter into an agreement under Title 30-A, Chapter 223, Subchapter V of the Maine Revised Statutes, as amended, to share its assessed valuation with another municipality, and except to the extent that the Town establishes or has established development districts as tax increment financing districts or affordable housing development districts pursuant to Title 30-A, Chapters 206 and former 207 (now repealed) of the Maine Revised Statutes, as amended, the captured tax increment of which may not be available for payment of debt service on the Bonds (see “TOWN FINANCES - TAX INCREMENT FINANCING DISTRICTS AND AFFORDABLE HOUSING DEVELOPMENT DISTRICTS” herein). The Treasurer has certified that no tax base sharing agreement now exists. The Town has established certain tax increment financing districts and elected to retain a portion of the tax increment on the captured assessed value of the property in these districts to pay approved project costs identified in the development programs for the districts. Within the limits established by statute, the Town has the right to designate additional development districts pursuant to Chapter 206 of Title 30-A of the Maine Revised Statutes, as amended. There is no statutory provision for a lien on any portion of the tax levy to secure bonds or notes, or judgments thereon, in priority to other claims.

The Town is subject to suit on the Bonds. The Maine statutes provide that executions against a town shall be issued against the personal property of the residents of that town and real estate within its boundaries, whether or not owned by the town. Only town real estate not used for public purposes, however, is

subject to such execution. In addition, the Maine statutes provide that the personal property of the residents and the real estate within the boundaries of any town may be taken to pay any debt of the town. There has been no judicial determination as to whether the statutory remedy of taking property of residents to satisfy debts of or judgments against, a municipality is constitutional under current due process and equal protection standards and Bond Counsel expresses no opinion thereon.

Funds to meet Town expenses, including debt service, are not included in the tax levy to the extent they are expected to be met with other non-tax revenues. Amounts necessary to repay sums borrowed temporarily in anticipation of bonds or grants are similarly excluded because they would normally be expected to be paid from the anticipated bond proceeds or grants. Enforcement of a claim for payment of principal of or interest on bonds or notes would be subject to the applicable provisions of federal bankruptcy laws and to the provisions of statutes, if any, hereafter enacted by the Congress or the State Legislature extending the time for payment or imposing other constraints upon enforcement insofar as the same may be constitutionally applied. The Bonds are not guaranteed by the State.

Limitation on Municipal Property Tax Levy

Effective July 1, 2005, the Legislature enacted LD 1, codified in part as Title 30-A, Section 5721-A of the Maine Revised Statutes, as amended, which, subject to certain procedural overrides, establishes a limit on municipal property tax levies. This limit is referred to as the "Property Tax Levy Limit". With certain exceptions, a municipality may not adopt a property tax levy that exceeds its Property Tax Levy Limit from one year to the next by more than a specified growth limitation factor. Therefore, in cases where the amount of the prior year's Property Tax Levy Limit exceeds the amount of the Town's actual property tax levy, the Town may carry-forward that difference in establishing its future years' property tax levy. See "TOWN FINANCES - Property Tax Levy Limit" herein.

The growth limitation factor is the average personal income growth as defined by Title 5, Section 1531 of the Maine Revised Statutes, as amended, plus the property growth factor. The property growth factor is a percentage equivalent to a fraction established by a municipality whose denominator is the total valuation of the municipality, and whose numerator is the amount of increase in the assessed value of any real or personal property in the municipality that become subject to taxation for the first time, or taxes as a separate parcel for the first time for the most recent property tax year for which information is available, or that has had an increase in its assessed valuation over the prior year's valuation as a result of improvements to or expansion of the property. For municipalities that qualify as a result of a relatively larger percentage of personal property, personal property can be incorporated into the property growth factor calculation. In addition, a municipality is required to lower its Property Tax Levy in any year by an amount equal to net new funds provided by the State for existing services funded in whole or in part by the property tax levy. In addition, a municipality is required to lower its Property Tax Levy Limit in any year by an amount equal to net new funds provided by the State for existing services funded in whole or in part by the property tax levy.

The Town may increase the Property Tax Levy Limit by a majority vote of the entire Town Council on a separate article that specifically identifies the intent to exceed the Property Tax Levy Limit. Pursuant to Title 30-A, Section 5721-A(7)(B) of the Maine Revised Statutes, as amended, this action, however, is subject to override by initiative upon a petition signed by at least 10% of the number of voters voting in the last gubernatorial election in the municipality submitted within 30 days of the council's vote. However, the opportunity for the voters to petition for a referendum vote on the council's decision is not provided if the municipal charter "prohibits a petition and referendum process.

In lieu of increasing the Property Tax Levy Limit, the Town Council may vote to exceed the Property Tax Levy Limit for extraordinary circumstances. Exceeding the Property Tax Levy Limit permits the property tax levy to exceed the Property Tax Levy Limit only for the year in which the extraordinary circumstance occurs and does not increase the base for purposes of calculating the Property Tax Levy Limit for future years. Extraordinary circumstances are circumstances outside the control of the Town Council and include:

- (1) Catastrophic events such as natural disaster, terrorism, fire, war or riot;
- (2) Unfunded or underfunded State or federal mandates;
- (3) Citizens' initiatives or other referenda;
- (4) Court orders or decrees; or
- (5) Loss of State or federal funding.

Extraordinary circumstances do not include changes in economic conditions, revenue shortfalls, increases in salaries or benefits, new programs or program expansions that go beyond existing program criteria and operation.

Finally, Section 5721-A(7)(B) of the Maine Revised Statutes, as amended, does not limit the amount of taxes which may be raised by a municipality to pay items included in the school budget, appropriated in accordance with Title 20-A, Chapter 606-B of the Maine Revised Statutes, as amended. The debt service of school projects financed by bonds is included in the school budget and the Town is therefore able to levy ad valorem property taxes without limit as to rate or amount to pay the debt service on that portion of the Bonds.

The Town does not expect that the Property Tax Levy Limit will have a material adverse effect on the Town's financial condition or on the ability of the Town to pay the principal of, and premiums, if any, and interest on the Bonds when due.

TAX MATTERS

The Bonds

The Internal Revenue Code of 1986, as amended (the "Code"), imposes certain requirements that must be met on a continuing basis subsequent to the issuance of the Bonds in order that interest on the Bonds be and remain excludable from gross income for federal income tax purposes pursuant to section 103 of the Code. These requirements include, but are not limited to, requirements relating to the use, investment and expenditure of bond proceeds and the requirement that certain earnings be rebated to the federal government. Failure of the Town to comply with such requirements may cause interest on the Bonds to be included in the gross income of the holders thereof for purposes of federal income taxation retroactive to the date of issuance of the Bonds, regardless of when such noncompliance occurs or is ascertained.

The Town will make certain representations with respect to the use of the proceeds of the Bonds and the 2017 Bond Projects and will covenant (i) to comply with the provisions and procedures of the Code applicable to the Bonds and (ii) not to take any action or permit any action that would cause the interest paid on the Bonds to be included in gross income for purposes of federal income taxation pursuant to section 103 of the Code.

In the opinion of Bond Counsel, under existing statutes, regulations and court decisions interest on the Bonds is excludable from the gross income of the owners of the Bonds for purposes of federal income taxation pursuant to Section 103 of the Code. Interest on the Bonds is not an item of tax preference for the purpose of the federal alternative minimum tax imposed on to individuals and corporations, however, interest on the Bonds is taken into account in the computation of certain taxes that may be imposed with

respect to certain corporations, including, without limitation, in adjusted current earnings of a corporation for purposes of calculation of the alternative minimum tax. In rendering its opinion, Bond Counsel will rely upon the Town's representations made with respect to the use of the proceeds of the Bonds and the Projects and the Town's covenant that it will comply with the Code.

Exemption of Interest on the Bonds from Taxation Within the State of Maine

In the opinion of Bond Counsel, interest paid on the Bonds is exempt from income taxation within the State pursuant to Title 30-A, Section 5772(9) of the Maine Revised Statutes, as amended. See "PROPOSED FORM OF LEGAL OPINION" in APPENDIX B herein.

Designated as Qualified Tax-Exempt Obligations

The Town *will designate* the Bonds as "qualified tax-exempt obligations" for purposes of Section 265(b)(3) of the Code.

Original Issue Discount

Certain maturities of the Bonds (the "Discount Bonds") may be sold at an initial offering price less than the principal amount payable on the Discount Bonds at maturity. The difference between the initial public offering price at which a substantial amount of each of the Discount Bonds is sold and the principal amount payable at maturity of each of the Discount Bonds constitutes original issue discount. Bond Counsel is of the opinion that the appropriate portion of the original issue discount allocable to the original and each subsequent owner of the Discount Bonds will be treated for federal income tax purposes as interest not includable in gross income pursuant to Section 103 of the Code to the same extent as stated interest on the Discount Bonds. Pursuant to Section 1288 of the Code, original issue discount on the Discount Bonds accrues on the basis of economic accrual. The basis of an initial purchaser of a Discount Bond acquired at the initial public offering price of the Discount Bond will be increased by the amount of such accrued discount. Prospective purchasers of the Discount Bonds should consult their tax advisors with respect to the determination for federal income tax purposes of the original issue discount properly allocable with respect to the Discount Bonds and the tax accounting treatment of accrued interest.

Original Issue Premium

Certain maturities of the Bonds (the "Premium Bonds") may be sold at an initial offering price in excess of the amount payable at the maturity date. The excess, if any, of the tax basis of the Premium Bonds to a purchaser (other than a purchaser who holds such Premium Bonds as inventory, stock in trade or for sale to customers in the ordinary course of business) over the amount payable at maturity is amortizable bond premium, which is not deductible from gross income for federal income tax purposes. Amortizable bond premium, as it amortizes, will reduce the owner's tax cost of the Premium Bonds used to determine, for federal income tax purposes, the amount of gain or loss upon the sale, redemption at maturity or other disposition of the Premium Bonds. Accordingly, an owner of a Premium Bond may have taxable gain from the disposition of the Premium Bond, even though the Premium Bond is sold, or disposed of, for a price equal to the owner's original cost of acquiring the Premium Bond. Bond premium amortizes over the term of the Premium Bonds under the "constant yield method" described in regulations interpreting Section 1272 of the Code. Prospective purchasers of the Premium Bonds should consult their tax advisors with respect to the calculation of the amount of bond premium which will be treated for federal income tax purposes as having amortized for any taxable year (or portion thereof) of the owner and with respect to other federal, state and local tax consequences of owning and disposing of the Premium Bonds.

Additional Federal Income Tax Consequences

In the case of certain corporate holders of the Bonds, interest on the Bonds will be included in the calculation of the alternative minimum tax as a result of the inclusion of interest on the Bonds in “adjusted current earnings” of certain corporations.

Prospective purchasers of the Bonds should be aware that ownership of, accrual or receipt of interest on or disposition of tax-exempt obligations, such as the Bonds, may have additional federal income tax consequences for certain taxpayers, including, without limitation, taxpayers eligible for the earned income credit, recipients of certain Social Security and certain Railroad Retirement benefits, taxpayers that may be deemed to have incurred or continued indebtedness to purchase or carry tax-exempt obligations, financial institutions, property and casualty insurance companies, foreign corporations and certain S corporations. Prospective purchasers of the Bonds should consult their tax advisors with respect to the need to furnish certain taxpayer information in order to avoid backup withholding.

The Internal Revenue Service (the “IRS”) has an ongoing program of auditing state and local government obligations, which may include randomly selecting bond issues for audit, to determine whether interest paid to the holders is properly excludable from gross income for federal income tax purposes. It cannot be predicted whether the Bonds will be audited. If an audit is commenced, under current IRS procedures holders of the Bonds may not be permitted to participate in the audit process and the value and liquidity of the Bonds may be adversely affected.

Changes in Federal Tax Law

Tax legislation, administrative actions taken by tax authorities, or court decisions, whether at the federal or state level, may adversely affect the tax-exempt status of interest on the 2017 Bonds under federal or state law or otherwise prevent beneficial owners of the 2017 Bonds from realizing the full current benefit of the tax exempt status of such interest. In addition, such legislation or actions (whether currently proposed, proposed in the future, or enacted) and such decisions could affect the market price or marketability of the 2017 Bonds. Prospective purchasers of the Bonds should consult their tax and financial advisors regarding such matters.

Extent of Opinion

Bond Counsel expresses no opinion regarding any tax consequences of holding the Bonds other than its opinion with regard to (a) the exclusion of interest on the Bonds from gross income pursuant to Section 103 of the Code, (b) interest on the Bonds not constituting an item of tax preference pursuant to Section 57 of the Code and (c) the exemption of interest on the Bonds from taxation within the State pursuant to Title 30-A, Section 5772(9) of the Maine Revised Statutes, as amended. Prospective purchasers of the Bonds should consult their tax advisors with respect to all other tax consequences (including but not limited to those described above) of holding the Bonds.

BOOK-ENTRY-ONLY SYSTEM

The Depository Trust Company (“DTC”), New York, NY, will act as securities depository for the Bonds. The Bonds will be issued in fully-registered form registered in the name of Cede & Co. (DTC’s partnership nominee) or such other name as may be requested by an authorized representative of DTC. One-fully registered certificate will be issued for each maturity of the Bonds, each in the aggregate principal amount of such maturity, and each such certificate will be deposited with DTC.

DTC, the world's largest securities depository, is a limited-purpose trust company organized under the New York Banking Law, a "banking organization" within the meaning of the New York Banking Law, a member of the Federal Reserve System, a "clearing corporation" within the meaning of the New York Uniform Commercial Code, and a "clearing agency" registered pursuant to the provisions of Section 17A of the Securities Exchange Act of 1934. DTC holds and provides asset servicing for over 3.5 million issues of U.S. and non-U.S. equity issues, corporate and municipal debt issues, and money market instruments (from over 100 countries) that DTC's participants ("Direct Participants") deposit with DTC. DTC also facilitates the post-trade settlement among Direct Participants of sales and other securities transactions in deposited securities, through electronic computerized book-entry transfers and pledges between Direct Participants' accounts. This eliminates the need for physical movement of securities certificates. Direct Participants include both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, clearing corporations, and certain other organizations. DTC is a wholly-owned subsidiary of The Depository Trust & Clearing Corporation ("DTCC"). DTCC is the holding company for DTC, National Securities Clearing Corporation and Fixed Income Clearing Corporation, all of which are registered clearing agencies. DTCC is owned by the users of its regulated securities. Access to the DTC system is also available to others such as both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, and clearing corporations that clear through or maintain a custodial relationship with a Direct Participant, either directly or indirectly ("Indirect Participants"). DTC has a Standard & Poor's rating of AA+. The DTC Rules applicable to its Participants are on file with the Securities and Exchange Commission. More information about DTC can be found at www.dtcc.com.

Purchases of securities deposited with DTC must be made by or through Direct Participants, which will receive a credit for such securities on DTC's records. The ownership interest of each actual purchaser of each security deposited with DTC ("Beneficial Owner") is in turn to be recorded on the Direct and Indirect Participants' records. Beneficial Owners will not receive written confirmation from DTC of their purchase. Beneficial Owners are, however, expected to receive written confirmations providing details of the transaction, as well as periodic statements of their holdings, from the Direct or Indirect Participant through which the Beneficial Owner entered into the transaction. Transfers of ownership interests in securities deposited with DTC are to be accomplished by entries made on the books of Direct and Indirect Participants acting on behalf of Beneficial Owners. Beneficial Owners will not receive certificates representing their ownership interests in securities deposited with DTC, except in the event that use of the book-entry system for such securities is discontinued.

To facilitate subsequent transfers, all securities deposited by Direct Participants with DTC are registered in the name of DTC's partnership nominee, Cede & Co., or such other name as may be requested by an authorized representative of DTC. The deposit of securities with DTC and their registration in the name of Cede & Co. or such other DTC nominee do not effect any change in beneficial ownership. DTC has no knowledge of the actual Beneficial Owners of the securities deposited with it; DTC's records reflect only the identity of the Direct Participants to whose accounts such securities are credited, which may or may not be the Beneficial Owners. The Direct and Indirect Participants will remain responsible for keeping account of their holdings on behalf of their customers.

Conveyance of notices and other communications by DTC to Direct Participants, by Direct Participants to Indirect Participants, and by Direct Participants and Indirect Participants to Beneficial Owners will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time.

Redemption notices shall be sent to DTC. If less than all of a maturity is being redeemed, DTC's practice is to determine by lot the amount of the interest of each Direct Participant in such maturity to be redeemed.

Neither DTC nor Cede & Co. (nor such other DTC nominee) will consent or vote with respect to securities deposited with it unless authorized by a Direct Participant in accordance with DTC's MMI Procedures. Under its usual procedures, DTC mails an Omnibus Proxy to the issuer of such securities or its paying agent as soon as possible after the record date. The Omnibus Proxy assigns Cede & Co.'s consenting or voting rights to those Direct Participants to whose accounts the securities are credited on the record date (identified in a listing attached to the Omnibus Proxy).

Principal and interest payments on securities deposited with DTC will be made to Cede & Co., or such other nominee as may be requested by an authorized representative of DTC. DTC's practice is to credit Direct Participants' accounts upon DTC's receipt of funds and corresponding detail information from the issuer of such securities or its paying agent, on the payable date in accordance with their respective holdings shown on DTC's records. Payments by Participants to Beneficial Owners will be governed by standing instructions and customary practices, as is the case with securities held for the accounts of customers in bearer form or registered in "street name," and will be the responsibility of such Participant and not of DTC (nor its nominee), the issuer of such securities or its paying agent, subject to any statutory or regulatory requirements as may be in effect from time to time. Payment of principal and interest to Cede & Co. (or such other nominee as may be requested by an authorized representative of DTC) is the responsibility of the issuer of such securities or its paying agent, disbursement of such payments to Direct Participants will be the responsibility of DTC, and disbursement of such payments to the Beneficial Owners will be the responsibility of Direct and Indirect Participants.

DTC may discontinue providing its services as depository with respect to securities held by it at any time by giving reasonable notice to the issuer of such securities or its paying agent. Under such circumstances, in the event that a successor depository is not obtained, physical certificates are required to be printed and delivered to Beneficial Owners.

The Town may decide to discontinue use of the system of book-entry-only transfers through DTC (or a successor securities depository). In that event, physical certificates will be printed and delivered to Beneficial Owners.

The information in this section concerning DTC and DTC's book-entry system has been obtained from sources that the Town believes to be reliable, but the Town takes no responsibility for the accuracy thereof.

RATINGS

The Bonds are rated "Aa2" by Moody's Investors Service ("Moody's") and "AA+" by S&P Global Ratings ("S&P"). The Town has furnished the rating agencies certain information and materials, some of which may not have been included in this Official Statement. The ratings, if obtained, will reflect only the view of Moody's or S&P at the time such rating is assigned and will be subject to revision or withdrawal, which could affect the market price of the Bonds. Moody's or S&P should be contacted directly for its rating on the Bonds and its explanation of such rating. A rating is not a recommendation to buy, sell or hold the Bonds, and such rating should be evaluated independently.

CONTINUING DISCLOSURE

In order to assist the underwriter in complying with the Securities Exchange Commission's ("SEC") Rule 15c2-12 (the "Rule"), the Town will covenant for the benefit of the owners of the Bonds to provide certain financial information and operating data relating to the Rule by not later than 270 days after the end of each fiscal year (the "Annual Report") and to provide notices of the occurrence of certain enumerated events, if material. Pursuant to the Rule, such filings will be made with the Municipal

Securities Rulemaking Board (“MSRB”) through its Electronic Municipal Market Access System (“EMMA”). The covenants will be contained in a “Continuing Disclosure Agreement” (the “Agreement”), the proposed form of which is provided in APPENDIX C. The Agreement will be executed by the Treasurer of the Town, and incorporated by reference in the Bonds. The Town has never failed to comply with any previous undertakings to provide financial information or notices of material events in accordance with the Rule. In the most recent five years the Town has not failed to comply with the Rule. The following is a list of the Town’s recent filings:

Financial Statements & Operating Data		Date Filed	Days after Fiscal Period end
<u>FY ended June 30.</u>			
2016 ⁽¹⁾		01/24/2017	208
2015		12/23/2015	176
2014		03/26/2015	269
2013		03/20/2014	263
2012		03/26/2013	269

NOTE: ⁽¹⁾ In prior years the Town has filed a comprehensive Continuing Disclosure Statement that included both annual financial information and operating data. As the date of the sale of the Bonds, in anticipation of the financing of the 2017 Bonds, the Town has only filed its financial statements. Following the financing, the final Official Statement for the 2017 Bonds will be submitted to EMMA prior to 270 days following the fiscal year end as its *Financial Statements and Operating Data* filing.

Assurances of Future Compliance

The Town adopted a post-issuance compliance policy on July 29, 2013 that, among other things, provides for timely filings with EMMA or its successor repository, if any, with respect to its existing and future continuing disclosure undertakings. Furthermore, the Town has registered with the EMMA reminder system to receive e-mail reminders to help ensure timely annual filing of required financial and operating data.

Except as set forth in the Continuing Disclosure Certificate set forth in APPENDIX C and referred to under “THE BONDS – CONTINUING DISCLOSURE” herein, the Town has not undertaken any responsibility either to bring to the attention of the owners of the Bonds any proposed change in, or withdrawal of, any rating of the Bonds or to oppose any such change or withdrawal.

FINANCIAL ADVISOR

Moors & Cabot, Inc. has acted as Financial Advisor to the Town with respect to the issuance of the Bonds pursuant to Municipal Securities Rulemaking Board Rule G-23. Moors & Cabot, Inc. does not intend to submit its bid on, or participate in an underwriting syndicate for the public distribution of, the Bonds.

CUSIP IDENTIFICATION NUMBERS

It is anticipated that CUSIP identification numbers will be printed on the Bonds. All expenses in relation to the printing of CUSIP numbers on the Bonds will be paid for by the Town provided, however, that the Town assumes no responsibility for any CUSIP Service Bureau charge or other charge that may be imposed for the assignment of such numbers.

STATUTORY REFERENCES

All quotations from and summaries and explanations of laws herein do not purport to be complete, and reference is made to said laws for full and complete statements of their provisions.

CONDITIONS PRECEDENT TO DELIVERY

The following, among other things, are conditions precedent to the delivery of the Bonds to the original purchasers thereof.

No Litigation

Upon delivery of the Bonds, the Town shall deliver or cause to be delivered a certificate of the Treasurer, and attested to by the Town Clerk dated the date of delivery of the Bonds, to the effect that there is no litigation pending or, to the knowledge of such official, threatened, affecting the validity of the Bonds or the power of the Town to levy and collect taxes to pay them, and that neither the corporate existence nor boundaries of the Town, nor the title of any of said officers to their respective offices, is being contested.

Approval of Legality

The legality of the Bonds will be approved by Bond Counsel. The unqualified approving opinion of such counsel with respect to the Bonds in substantially the form attached to this Official Statement as APPENDIX B will be delivered at the time of original delivery of the Bonds and a copy of the opinion will be provided to the original purchasers. Bond Counsel are not passing upon, and do not assume responsibility for, the accuracy or adequacy of the statements made in this Official Statement (other than matters expressly set forth as their opinion) and make no representations that they have independently verified the same. See also "PROPOSED FORM OF LEGAL OPINION" in APPENDIX B herein.

Certification of the Bonds

The Bonds will be certified as to their genuineness by U.S. Bank National Association, Boston, Massachusetts, which certificate will appear on the Bonds.

Certificate With Respect to Official Statement

At the time of the original delivery of, and payment for, the Bonds, the Town will deliver a certificate of the Treasurer to the effect that she has examined this Official Statement and the financial and other data contained therein and that, to the best of her knowledge and belief, both as of its date and as of the date of delivery of the Bonds, the Official Statement does not contain any untrue statement of a material fact and does not omit to state any material fact necessary to make the statements made therein, in the light of the circumstances under which they were made, not misleading, subject to the condition that while information in the Official Statement obtained from sources other than the Town is not guaranteed as to accuracy, completeness or fairness, she has no reason to believe that such information is materially inaccurate or misleading.

Certificate With Respect to Debt Limits

At the time of the original delivery of and payment for the Bonds, the Town will deliver a certificate of the Treasurer of the Town which certifies that the Town has not exceeded its debt limitations and that issuance of the Bonds will not cause the Town to exceed the debt limit.

Certificate With Respect to Shared Valuation

At the time of the original delivery of and payment for the Bonds, the Town will deliver a certificate of the Treasurer of the Town which certifies that no agreements under Title 30-A, Chapter 223, Subchapter V of the Maine Revised Statutes, as amended, to share its assessed valuation with another municipality, now exist.

TOWN OF BRUNSWICK

GENERAL

Brunswick is located on the coast of the State of Maine in the northeastern section of the county of Cumberland, the State's most populous county. The Androscoggin River separates Brunswick from the town of Topsham, forming Brunswick's northern border. The city of Bath and the town of West Bath are each contiguous to Brunswick's east. The towns of Harpswell and Freeport form Brunswick's southeastern and southwestern border, respectively. Brunswick also encompasses and is bordered by various bays that flow directly into the Atlantic Ocean. The town of Durham borders Brunswick on its northwest perimeter. The Town is strategically located between Maine's major population centers being 25 miles northeast of Portland, Maine's largest city, 18 miles southeast of Lewiston - Auburn, 30 miles south of the city of Augusta, the State's capital, and eight miles west of the city of Bath. Convenient access to Brunswick is provided by U.S. Interstate Route 295 that diagonally bisects the Town's northwestern plain and by U.S. Route 1 that flows through the center of Brunswick and then through its northeastern border in a west-east direction.



CUMBERLAND COUNTY

The area that encompasses the town was first settled in 1628 as Pejepscot, named for the Pejepscot Indians of the Anasagunticook tribe. On September 14, 1715, the proprietors of the Pejepscot Company voted to lay out a township. On May 3, 1717, the township was approved by the General Court of Massachusetts and named in honor of the House of Brunswick to which family the King of England belonged. Brunswick became incorporated as a town on February 6, 1739. The first dam across the Androscoggin River, highly important in Brunswick's industrial growth, was built in 1753, having been replaced many times since then. Blessed with water on three of its sides, the Androscoggin River, the New Meadows River and the Atlantic Ocean, Brunswick developed simultaneously as a mill town, a lumbering and shipbuilding center, and as a sea-going port.

Today, Brunswick is an industrial, commercial and cultural center for a large spread of coastal villages and resort regions in its area. Bowdoin College is located in the town, as is Mid Coast – Parkview Health, with a June 2015 consolidation of Mid Coast Hospital and Parkview Hospital. Brunswick Landing and Brunswick Executive Airport (both at the former Brunswick Naval Air Station) are home to a growing number of businesses and manufacturing facilities, as well as a campus of Southern Maine Community College. Bath Iron Works, Bank of America, and L.L. Bean, one of the nation's most successful mail-order enterprises headquartered in Freeport, all have facilities in Brunswick.

Brunswick is a suburban-urban coastal community with highly developed shorefront areas. According to the 2010 Census, the Town's residents live in predominantly single-family dwellings of which 68% are owner occupied. The land area of the Town is comprised of residential, mixed use, commercial, industrial, college use, coastal protection, medical overlay and resource protection zones, open space, coastal and woodland areas with a total area embracing approximately 49.73 square miles.

GOVERNMENT

There are two basic forms of local government in Maine: the “Direct” form, often referred to as town meeting government, in which the town meeting serves as the legislative body, passing laws, approving the spending of monies; and the “Representational” form, in which an elected council serves as the legislative body.

The Town operates under a charter that initially became effective January 2, 1970, as amended and supplemented, most recently in November 2005, effective January 1, 2006 (the “Charter”), providing for a council-manager form of government with a nine-member Town Council, each serving three-year staggered terms. Seven council members are elected by district and two are elected at-large. The Charter grants to the Town Council all powers to enact, amend, or repeal rules, ordinances and resolutions relating to the Town’s property, affairs and government, to preserve the public peace, health and safety, to establish personnel policies and give effect to any vote of the Town and to authorize the issuance of debt. The Town Manager is the chief administrative officer of the Town.

MUNICIPAL SERVICES

The Town provides general governmental services for the territory within its boundaries, including police and fire protection, highways, streets and sidewalks, parks and recreation, and coastal areas. Public education is provided for grades Kindergarten (“K”) through 12.

Water service is provided by the Brunswick & Topsham Water District, a wholly separate quasi-municipal entity whose operation and obligations are not part of the Town. Sewer service is provided by the Brunswick Sewer District, a wholly separate quasi-municipal entity whose operation and obligations are not part of the Town.

General Government and Administrative Services

General government and administrative services are located at 85 Union Street. On October 3, 2011 the Town Council authorized an agreement with Bowdoin College to exchange the Town’s former Longfellow School and other consideration for the College’s McLellan Building, located at 85 Union Street. In December 2013, construction began on the renovations to convert the building for use as the Brunswick Town Hall. Town offices and the Town Council Chambers were moved into the first two floors of the building in April 2014. Bowdoin will continue to occupy the top floor of the McLellan Building for up to ten additional years. In June 2014, the vacated 28 Federal Street property was conveyed to the Brunswick Development Corporation for subsequent sale to Coastal Enterprises, Inc. (CEI). The not-for profit consolidated a number of satellite operations around Maine in an innovative \$5 million headquarters on the site. CEI moved into the newly constructed building in October 2015.

Public Safety

The Police Department is staffed by a Police Chief, two Commanders, four Lieutenants, one Detective Sergeant, three Sergeants, and 18 Patrol Officers. The roster also includes three Detectives, two School Resource Officers, two Marine Resource Wardens, one of whom is also the Harbor Master, one Animal Control Officer, a Parking Enforcement Officer, nine Communications Officers and a Communications Officer Supervisor. There is an Executive Secretary, one Bookkeeper and three School Crossing Guards. The Department maintains 20 vehicles, an airboat, a 20 ft. fiberglass boat with outboard, two equipment trailers (large and small) and one electronic sign board, all of which are in good repair. The Police Department is currently headquartered at 85 Pleasant St in a building constructed in 2013. The police station building project was funded with the issuance of bonds on June 27, 2013. See “INDEBTEDNESS – DEBT SUMMARY” herein.

Brunswick is currently a designated public safety answering point (“PSAP”), meaning that 911 calls from Brunswick and certain surrounding communities are directed to the Brunswick dispatch center. The State has been reviewing PSAPs in an effort to reduce the number authorized State-wide. Under a five year agreement reached in July, 2016, Brunswick provides emergency services dispatch and communications for the Town of Freeport. The current arrangement maintains an expiration date of June 30, 2021.

The Fire Department is staffed by a Fire Chief, two Deputy Chiefs, four Captains, four Lieutenants, 24 Firefighters and one Administrative Assistant. Staffing is authorized for 50 Call Personnel including 30 firefighters and 20 Haz-Mat Team personnel of which, currently, 14 positions are filled – 7 firefighters and 7 Haz-Mat members. The captains, lieutenants and firefighters also serve as Emergency Medical Technicians and Paramedics for the Department’s rescue services. The Fire Department is currently housed in two fire stations, with one station located in downtown Brunswick, Central Station, and a second, Emerson Station, located in the Cook’s Corner area. The Department maintains one aerial platform truck, three pumper vehicles, one tank truck, two brush trucks, three ambulance/rescue units, a hazardous materials response unit, a confined space equipment trailer, two utility pickup trucks, three command SUVs, and one boat.

The Fire Department’s Central Station is nearing 100 years old, and facilities studies in 2000 and 2002 identified numerous deficiencies in the structure and functionality of the building. In 2006 the Town acquired land near Central Station to accommodate the option for a major renovation and expansion of the station. The estimated cost of that project, as carried in the Capital Improvement Program, was \$6,000,000. More recently, significant repair requirements have brought the building issues to the forefront once again. Based on changes in traffic flow downtown, the Town has also recognized the need to consider other locations for a central station. Staff is currently proposing to update the 2002 study and explore site options. See “TOWN FINANCES - CAPITAL IMPROVEMENT PROGRAM” herein.

Public Works

The Public Works Department is responsible for maintenance of the Town’s roads and storm drainage system, the operation of a secure solid waste landfill and the oversight of residential refuse collection and recycling collection. The department is staffed by one Town Engineer/Public Works Director, one Engineering Aide, one Operations Manager, two support staff, one part-time employee and 20 full-time staff. The Public Works Department maintains 42 vehicles and various pieces of equipment.

The Town operates a solid waste landfill. In 2004, the Town created an enterprise fund to record the activities of its solid waste landfills. Operations at the Town’s wood and masonry landfill were discontinued in 2005 and the Town has closed that facility in accordance with applicable laws and regulations. In January 2007, the Town initiated pay-by-the-bag and single sort recycling programs, both with intent of extending the useful life of the solid waste landfill. At June 30, 2016, the Town anticipated that its operating solid waste landfill had 15-20 years of remaining capacity. The Town hopes to fund closure and post-closure costs, related to the remaining landfill, from tipping fees and net proceeds from the pay-by-the-bag program. However, should the Town fail to collect sufficient fees, it is likely that some of the closing costs will be funded with long-term debt. The continued operation of the landfill is contingent on capacity and compliance with environmental regulations and no assurance can be given that the landfill will continue to operate until it reaches its estimated capacity. The Town has been working with the Maine Department of Environmental Protection (“DEP”) to resolve past and continuing wastewater discharge violations at the landfill. Currently the Town is actively pursuing a plan for closure which would include partial cost reimbursement from DEP through the Landfill Closure and Remediation Program. See “ENVIRONMENTAL MATTERS” section herein for a more detailed explanation of the issues related to the landfill.

Parks and Recreation

The Town's Department of Parks and Recreation offers a full calendar of recreational programs and maintains a number of parks as well as active and passive recreational facilities throughout the Town. The Department is staffed by a Director and Deputy Director, one Program Assistant, a Parks & Facilities Manager, a Parks Foreman, four maintenance workers, two office support staff, and a number of part-time and seasonal personnel. In November 2013, the Parks and Recreation Department moved from its downtown location to a large multi-purpose recreation facility at the former Naval Air Station ("NASB"), now called Brunswick Landing. The building was transferred to the Town from the Navy through the public conveyance process associated with the NASB closure. Also conveyed was a 591-acre parcel designated as passive recreation/conservation land, now named the Kate Furbish Preserve, and the former 66-acre Navy radio transmitter site, now called the Capt. William A. Fitzgerald Recreation and Conservation Area.

Train Station/Visitors Center

The Town leases approximately 2,125 square feet of space in a building located at Brunswick Station. The space serves as the Town's train station/visitors center and is managed under an agreement with the Brunswick Downtown Association ("BDA"). The Maine Department of Transportation ("MDOT") constructed a permanent station platform, located behind the train station/visitors center. The Town was not required to contribute to the construction of the platform but is responsible to maintain it at Town expense.

Following the 2010 approval of \$35 million in federal stimulus money, and \$3 million in State funds, approximately 28 miles of rail track between Brunswick and Portland were rehabilitated and Amtrak was able to extend train service to Brunswick. In November 2012 the Amtrak Downeaster train began operating from the station. Operation of Amtrak service is likely to depend on continued government subsidies. The center also serves as a bus stop for both local and long distance service.

In 2011, the Northern New England Rail Passenger Authority ("NNEPRA") announced its plan to construct a layover facility in Brunswick to service the Amtrak Downeaster trains. NNEPRA presented the construction of the layover facility as integral to bringing a more robust Amtrak schedule of service to Brunswick. However, the plan was opposed by residents of the neighborhood adjacent to the proposed site of the layover facility, and the Brunswick West Neighborhood Coalition filed an appeal of NNEPRA's stormwater management permit with the Maine Board of Environmental Protection ("MBEP"), seeking to block the layover facility based upon health concerns. On November 19, 2015, the MBEP voted unanimously to approve NNEPRA's permit.

Construction on the 650 foot by 70 foot layover facility – large enough to hold three full trains – was completed late summer, 2016. The facility allows for late-night trains arriving in Brunswick to remain overnight and head south again the following morning, rather than returning to Portland to overnight. Prior to construction, daily service consisted of two round trips between Brunswick and Boston. With the opening of the layover facility in November 2016, service has increased to three round trips per day.

Curtis Memorial Library

The Curtis Memorial Library (the "Library") is located at 23 Pleasant Street. The original 5,400 square foot building, built with a gift from William Curtis in memory of his father Captain John Curtis, opened in 1904. A 10,600 square foot addition was added to the original building in November 1972. A major renovation and refurbishing of the 1904 building, along with a 38,000 square foot addition, were completed and opened to the public in October 1999. The 1972 addition was completely removed during

the project. While the Town owns the building, the Library is managed by the Brunswick Public Library Association (the “Association”), a private non-profit association founded in 1883.

A 12-member Board of Directors manages the Association with a staff comprised of approximately 20 full-time equivalent personnel including ten professional librarians. At June 30, 2016, the Library’s collections included approximately 139,261 items. The Library is operated by funds generated from endowments, restricted book funds, fund raising activities and funds provided by the Towns of Brunswick and Harpswell, at their pleasure. The circulation for the year ended June 30, 2016 was 367,572 items loaned, with yearly active cardholders numbering 11,574, of which 72.4% reside in Brunswick. There were 284,389 visits to the library during the year.

PUBLIC EDUCATION

Supervision of Educational Programs

The Town operates an educational program for grades K through 12 under Individual Supervision. Article IX of the Town’s Charter, provides that the Department of Education for the Town be administered by a School Board comprised of nine members, each serving three-year staggered terms. Seven School Board members are elected by district and two are elected at large. The School Board performs all duties and functions related to the care and management of the public schools of the Town. The School Board prepares and submits its budget to the Town Manager, who includes it in the budget process. See also “TOWN FINANCES – BUDGETARY PROCESS” section herein. The School Department’s staff consists of a Superintendent, one Assistant Superintendent, one Director of Special Education, one Business Manager, four full-time principals, three assistant principals, the equivalent of 250 full-time teaching positions, and various other professional and non-professional staff. Brunswick’s school population is shown in the following table:

<u>School</u>	<u>Grade</u>	<u>April 1, 2016 Population⁽¹⁾</u>	<u>October 1, 2016 Population⁽¹⁾</u>
Coffin School ⁽²⁾	K – 1	349	345
Harriet Beecher Stowe	2 – 5	741	714
Brunswick Junior High ⁽²⁾	6 – 8	488	526
Brunswick High	9 – 12	745	735

SOURCE: Town of Brunswick School Department.

NOTE: ⁽¹⁾As of April 1, 2016 and October 1, 2016 Enrollment Reports. This includes Brunswick residents and non-resident students attending Brunswick schools.

⁽²⁾ Modular classrooms in use. Other projects to address space needs are being contemplated. See also “CAPITAL IMPROVEMENT PROGRAM” section.

With the opening of the Harriet Beecher Stowe School for grades 2 through 5 in August 2011, the Town replaced the former Longfellow and Jordan Acres Schools (both educating grades K through 5) and reconfigured the grades at the Coffin School (formerly grades K through 5 and now serving grades K through 1). Construction of Harriet Beecher Stowe School was funded by the issuance of \$21,462,250 in school construction bonds. The Town elected to issue these bonds through the Maine Municipal Bond Bank (“MMBB”) and bonds were issued on October 28, 2010. Based on the funding approval received from the State Department of Education (“DOE”), approximately 87% of the annual net debt service cost on these bonds has been included in the State education subsidy formula. The formula is used to determine the total annual State education subsidy provided to the Brunswick. While the percentage of debt service included in the calculation is expected to remain constant throughout the twenty-year amortization of the bonds, other factors in the formula will change annually and the education subsidy formula could be changed by the Maine Legislature. See “REVENUES FROM THE STATE” for an explanation about funding of State approved school construction projects.

Over the past six years, the School Department has engaged in facilities planning to determine how best to address its programming and facilities needs. The Town is currently reviewing a proposal to issue bonds for a new elementary school on the site of the former Jordan Acres Elementary School. The School Department also is working on plans to repair the Junior High School to prolong its useful life and postpone the necessity of building a new facility until future years. Currently, estimates for a new elementary school are at approximately \$28 million, and repairs to the Junior High School are at approximately \$5.7 million. See “TOWN FINANCES – CAPITAL IMPROVEMENT PROGRAM” herein. The following table illustrates the ten-year enrollment trends for Brunswick’s schools:

October 1,	School Enrollment Trends					
	Brunswick Residents					
	Grades	Grades	Grades	Resident Enrollment	Non-Resident Enrollment	Total Enrollment
2016	1,050	519	684	2,253	67	2,320
2015	1,075	497	729	2,301	35	2,336
2014	1,076	471	778	2,325	31	2,356
2013	1,038	502	813	2,353	37	2,390
2012	973	523	807	2,303	60	2,363
2011	1,029	539	845	2,413	50	2,463
2010	1,022	572	884	2,478	78	2,556
2009	1,112	615	906	2,633	15	2,648
2008	1,272	713	973	2,958	147	3,105
2007	1,343	693	990	3,026	190	3,216

SOURCE: State of Maine, Department of Education, “October 1 Census of Students Educated at Public Expense”.

With the closure of Brunswick Naval Air Station, Brunswick has experienced a loss of student population. Further, with the creation of RSU 5, high school students from the Town of Durham now attend Freeport High School. At one time, nearly 200 Durham students attended Brunswick High School. The reduction in enrollment and the loss of federal and state aid, plus the loss of tuition revenue has caused the Department to adjust its budgets accordingly. However, given certain fixed costs, budget adjustments have been difficult.

Beginning with the 2016-17 school year, the Brunswick School Department has taken over management of the REAL School program from Regional School Unit (an “RSU”) 14. The REAL School’s name stands for “Relevant, Experiential, Authentic, Learning”, and the school provides two programs. An alternative school program serves students who have not been successful in a traditional setting, and a special education program, which serves students who require specialized instruction and mental health treatment through their school days. The REAL School continues to operate in its Falmouth location, with its funding coming from tuition.

Maine Region 10 Technical High School

The Town is a member of the Maine Region 10 Technical High School (“Region 10”), a school charged with delivering applied technology programs. Region 10 is established in a cooperative agreement, (the “Cooperative Agreement”) by the school administrative units from the Town of Brunswick, RSU 75 (Bowdoin, Bowdoinham, Harpswell, and Topsham), and RSU 5 (Freeport, Durham, and Pownal). The Cooperative Agreement provides for an eight-member Board of Directors with three members from Brunswick; three from RSU 75; and two from RSU 5.

Each school administrative unit is responsible for its proportionate share of the Region’s operating expenses, including debt repayment, which is included in the respective unit’s annual assessment. Region

10 has been contemplating \$9 million in capital improvements to the existing school facility at 68 Church Rod in Brunswick. These would likely be funded with debt, and if issued, the debt service on those bonds would be shared by the member school units. More recently this plan has been put on hold as the Board of Directors is investigating the possibility of converting Region 10 into a Comprehensive High School, seeking the advantage of a full day comprehensive program for the students.

Of the 227 students enrolled in Region 10 on October 1, 2016, 62 were residents of Brunswick. The Town is responsible for its proportionate share of Region 10's operating expenses, including debt service, which is assessed to the Town annually. See "INDEBTEDNESS – OVERLAPPING DEBT – Maine Region 10" herein.

BUILDING PERMITS

Fiscal Yr. End June 30,	Residential		Commercial & Industrial	
	# Permits	Est. Cost Const.	# Permits	Est. Cost Const.
2016	288	\$12,191,609	51	\$18,578,907 ⁽¹⁾
2015	265	10,485,364	59	22,441,015 ⁽²⁾
2014	291	16,370,912	59	20,672,370 ⁽³⁾
2013	247	12,938,533	54	9,918,226 ⁽⁴⁾
2012	247	11,345,444	55	17,227,286 ⁽⁵⁾
2011	258	7,683,897	34	10,128,789 ⁽⁶⁾
2010	291	12,784,450	39	25,538,418 ⁽⁷⁾
2009	306	8,159,449	79	27,335,170 ⁽⁸⁾
2008	356	15,038,810	76	30,534,200 ⁽⁹⁾
2007	380	23,491,638	61	27,616,628 ⁽¹⁰⁾

NOTES: Estimated construction costs are included for both taxable and tax-exempt properties.

⁽¹⁾ Includes \$8,168,011 for a 60-unit senior housing facility, \$1,350,000 for a snow removal equipment building, both at Brunswick Landing, and \$1,200,000 for renovations to a retail unit in Merrymeeting Plaza.

⁽²⁾ Includes \$4,225,000 for construction of CEI headquarters, \$6,250,000 for an anaerobic digester at Brunswick Landing, and \$2,500,000 for two 4,950 square foot maintenance garages for Brunswick Sewer District.

⁽³⁾ Includes \$6,000,000 for commercial development at Brunswick Landing, \$2,500,000 for an administration building for Bowdoin College, \$1,800,000 for a church on Middle Street, \$1,306,000 for a solar array for Bowdoin College and \$1,100,000 for a retail building at Cooks Corner.

⁽⁴⁾ Includes \$4,800,000 for the Police Station, \$1,992,441 for renovation of the former Longfellow School by Bowdoin College and \$1,200,000 for a manufacturing facility at Brunswick Landing.

⁽⁵⁾ Includes \$12,000,000 for construction of a manufacturing facility at Brunswick Landing.

⁽⁶⁾ Includes \$9,622,529 for construction of an inn and \$2,272,200 for a medical office building.

⁽⁷⁾ Includes \$14,000,000 for construction of an elementary school and \$6,000,000 for a nursing home.

⁽⁸⁾ Includes \$21,324,246 for an emergency room addition and renovations of Midcoast Hospital and \$2,300,000 for construction of a mixed use building at Maine Street Station.

⁽⁹⁾ Includes \$15,500,000 for construction of an ice arena and \$10,000,000 for construction of a fitness center at Bowdoin College.

⁽¹⁰⁾ Includes \$9,000,000 for construction of the Midcoast Hospital Medical Office Building II, \$8,850,000 for various construction projects at Bowdoin College and \$4,000,000 for construction of assisted living units by Brunswick Housing Authority.

EMPLOYEE RELATIONS

The Town employs approximately 600 full and part-time employees. Approximately 400 of those are employed by the School Department. The following table lists the various contracts for employees represented by a union:

<u>Union</u> ⁽¹⁾	<u>Covered Positions</u>	<u>Bargaining Unit</u>	<u>Effective</u>	<u>Date of Contract Expiration</u>
Teamsters (Local #340)	21	Public Works Employees	7/01/13	6/30/16
Teamsters (Local #340)	5	Parks & Recreation	7/01/15	6/30/16
Brunswick Police Benevolent Assoc.	32	Police Officers	7/01/16	6/30/17
Brunswick Professional Firefighters.	32	Firefighters/EMS	7/01/15	6/30/18
Brunswick Emerg. Comm. Off. Assoc.	10	Police Dispatchers	7/01/16	6/30/17
AFSCME, Town departments	24	Clerical workers & other	7/01/13	6/30/16
BEA/MEA - Teachers	242	School Teachers	9/01/16	8/31/19
BEA/MEA – Educational Technicians	71	Educational Technicians	8/01/16	7/31/17
AFSCME, School department	48	Bus Drivers & Custodians	7/01/16	6/30/19

NOTES: ⁽¹⁾ “AFSCME” indicates the American Federation of State, County and Municipal Employees, affiliated with the American Federation of Labor & Congress of Industrial Organizations (“AFL-CIO”), as separate bargaining units; “MEA” indicates the Maine Education Association of which the various components of the Brunswick Educational Association (“BEA”) are affiliated, as separate bargaining units.

[The Remainder of this page left intentionally blank]

ECONOMIC CHARACTERISTICS

<u>Population</u>		<u>Town of Brunswick</u>	<u>% Change</u>		
<u>Year</u>		<u>Town</u>	<u>State</u>	<u>USA</u>	
2010	20,278	(4.2)%	4.2%	9.7%	
2000	21,172	1.3	3.8	13.2	
1990	20,906	20.4	9.2	9.8	
1980	17,366	7.2	13.4	11.4	
1970	16,195	2.5	2.4	13.4	
1960	15,797				

<u>Population Characteristics</u>	<u>Town of Brunswick</u>	<u>Cumberland County</u>	<u>State of Maine</u>	<u>USA</u>
Median age (years)	41.4	41.0	42.7	37.2
% Under 5 years	4.9%	5.2%	5.2%	6.5%
% 5-19 years	19.3%	18.5%	18.1%	20.4%
% 20-64 years	57.5%	62.0%	60.7%	60.0%
% 65 years and over	18.1%	14.2%	15.9%	13.1%
Avg. household size	2.19	2.32	2.32	2.58

<u>Housing</u>				
Total housing units	9,599	138,657	721,830	131,704,730
Occupied housing units	8,469	117,339	557,219	116,716,292
% Occupied housing units	88.2%	84.6%	77.2%	88.6%
Owner-occupied housing units	5,735	78,545	397,417	75,986,074
% Owner-occupied	67.7%	66.9%	71.3%	65.1%
Avg. household size owner-occupied	2.32	2.49	2.43	2.65

<u>Income</u>				
Median household income	\$50,117	\$55,658	\$46,933	\$51,914
Median family income	\$72,755	\$71,335	\$58,185	\$62,982
Per capita income	\$27,453	\$31,041	\$25,385	\$27,334
% Below poverty level (individuals)	11.0%	10.5%	12.6%	13.8%

SOURCE: 2010 Census; U.S. Department of Commerce, Bureau of the Census.

Retail Sales

The Town is a center for retail, wholesale, distribution, transportation, banking, legal, medical, recreational, and other major services for its own base market, plus an area of the State encompassing Sagadahoc, Lincoln, southern Androscoggin and northeastern Cumberland counties. The following table displays the growth in certain sectors of the Town's economy, as measured by retail sales, by product group and by consumer sales:

Retail Sales by Product Group and Consumer Sales (000)

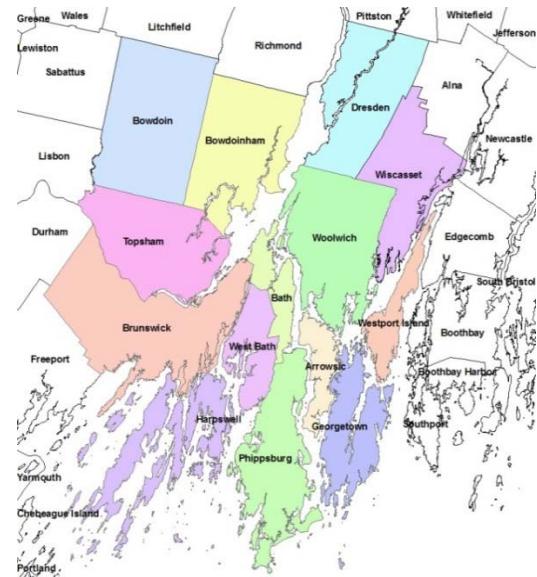
Personal Consumption									
Year	Building Supply	Food Store	General Mdse.	Other Retail	Auto/ Transp.	Restaurant/ Lodging	Personal Consumption	Business/ Operating	Personal & Business
2015	\$74,868	\$33,290	\$82,922	\$25,510	\$77,064	\$60,195	\$353,849	\$16,971	\$370,820
2014	71,350	32,685	82,883	26,383	68,584	57,660	339,545	18,173	357,718
2013	66,784	30,819	84,256	26,638	65,575	55,658	329,730	17,564	347,294
2012	60,363	29,904	85,761	26,930	56,531	52,710	312,199	15,853	328,052
2011	65,998	28,721	85,879	28,832	51,997	50,522	311,949	13,782	325,731
2010	65,269	28,798	87,950	29,566	46,321	47,763	305,667	16,104	321,771
2009	64,574	28,143	90,273	30,184	50,220	48,055	311,449	14,631	326,080
2008	71,010	29,223	98,204	32,428	57,570	50,065	338,500	16,955	355,455
2007	80,441	28,879	104,592	35,593	62,650	50,511	362,666	18,487	381,153
2006	83,340	29,024	104,328	38,025	62,307	49,169	366,193	19,264	385,457

SOURCE: State of Maine, Department of Taxation, Sales Tax Section.

Brunswick Labor Market Area

Starting with January 2005 data, total employment and unemployment estimates developed by the Maine Department of Labor, Labor Market Information Services, are based on redefined labor market areas ("LMA") in Maine. Labor market areas are the basic substate geographic area used to develop employment and unemployment estimates. The Metropolitan and Micropolitan Areas defined by the Office of Management and Budget are the major labor market areas. The smaller labor market areas are defined independently by the U. S. Department of Labor, Bureau of Labor Statistics.

The Brunswick LMA includes Brunswick, Harpswell, Dresden, Westport, Wiscasset, Arrowsic, Bath, Bowdoin, Bowdoinham, Georgetown, Phippsburg, Topsham, West Bath, and Woolwich.



EMPLOYMENT AND EMPLOYERS

Unemployment

<u>Calendar Year</u>	<u>Town of Brunswick</u>	<u>Cumberland County</u>	<u>State of Maine</u>	<u>USA</u>
2016	3.0%	2.9%	3.8%	4.9%
2015	3.5	3.4	4.4	5.3
2014	4.9	4.4	5.6	6.2
2013	6.0	5.4	6.8	7.4
2012	6.9	5.8	7.3	8.1
2011	6.7	6.0	7.5	8.9
2010	6.8	6.3	7.9	9.6
2009	7.0	6.5	8.0	9.3
2008	4.5	4.0	5.4	5.8
2007	4.1	3.5	5.0	4.6

SOURCE: State of Maine, Department of Labor, Division of Economic Analysis and Research

Commuter Patterns

The following table displays the residential component of the Town's workforce, the respective component of its workers as a percentage of their local (i.e., home) workforce; and the geographic place of employment for the Town's residents:

<u>Work in Brunswick, but live in:</u>	<u>Number of Workers</u>	<u>% Town's Workforce</u>	<u>Live in Brunswick, but work in:</u>	<u>Number of Workers</u>	<u>% Town's Workers</u>
Brunswick	5,553	36.22%	Brunswick	5,553	54.94%
Topsham	1,157	7.55	Topsham	652	6.45
Bath	1,126	7.34	Bath	636	6.29
Lisbon	755	4.92	Portland	569	5.63
Harpswell	596	3.89	Freeport	547	5.41
Bowdoinham	460	3.00	Augusta	200	1.98
Woolwich	353	2.30	South Portland	158	1.56
Bowdoin	348	2.27	Yarmouth	141	1.39
Wiscasset	339	2.21	Lewiston	134	1.33
Portland	309	2.02	Lisbon	121	1.20
Durham	296	1.93	Falmouth	121	1.20
Freeport	256	1.67	Scarborough	101	1.00
Lewiston	253	1.65	Wiscasset	75	0.74
All Other	<u>3,530</u>	<u>23.03</u>	All Other	<u>1,100</u>	<u>10.88</u>
	<u>15,331</u>	<u>100.00%</u>		<u>10,108</u>	<u>100.00%</u>

SOURCE: State of Maine, Department of Labor, Labor Market Information Services; U.S. Department of Commerce, Bureau of Census, 2010 Census.

The following table displays the ten largest employers in the Town of Brunswick:

Representative Employers		Approximate Average # of Employees
Name	Business	
Bath Iron Works	Ship Building	1,400
Mid Coast-Parkview Health	Hospital, Health Care, Retire.	1,012
Bowdoin College	College	931
Town of Brunswick	Municipality	574
LL Bean Inc., Mfg. Div.	Outdoor Equip/Sporting Goods	463
Wal-Mart Stores, Inc.	Retail	249
Savilinx	Business Process & Marketing	177
Pathways (formerly Providence Service Corp)	Social Services	168
Hannaford Bros.	Groceries/Pharmacy	160
Wayfair	Online Retail	150

SOURCE: Survey of Employers and/or Review of Employer Websites. The employee counts were determined by the employers and do not represent full-time equivalents (FTEs) in all cases.

Bowdoin College

Bowdoin College (“Bowdoin” or the “College”) is a private, undergraduate liberal arts college located in Brunswick. Founded in 1794, the College was named to honor James Bowdoin II, a distinguished past governor of the Commonwealth of Massachusetts, at the request of his son James Bowdoin III, the College’s first patron. The College is a residential, nonsectarian institution and has been coeducational since 1970. Bowdoin College offers bachelor of arts degree programs in more than forty defined majors including interdisciplinary programs. The on-campus student enrollment for the fall of 2016 was 1,803 full-time equivalent (FTE) students, and the College maintains a 9:1 student-faculty ratio. Bowdoin’s admissions standards are among the most selective in the nation and its enrollment trend is stable. Bowdoin employs approximately 931 FTE employees, including 208 FTE faculty members. Bowdoin’s payroll totaled \$73.5 million for the fiscal year ending on June 30, 2016, with approximately seventy percent of that amount paid to Brunswick labor market area residents. The College was listed as the eleventh largest taxpayer in Brunswick in FY 2016. In addition to taxes and fees, the College also makes annual financial contributions to the Town of Brunswick. In FY 2016, these voluntary unrestricted payments totaled \$132,200. In 2015, the College renovated the historic Harriet Beecher Stowe House on Federal Street and constructed an administrative office on Maine Street. In 2016 the College completed major replacement of equipment in its boiler plant.

SOURCE: Bowdoin College. The Town has not made any independent evaluation as to the accuracy or completeness of the above information.

Mid Coast-Parkview Health Services

Mid Coast-Parkview Health Services is a community, non-profit, health care organization providing a continuum of care through its affiliated organizations. Mid Coast-Parkview Health Services’ greater Bath-Brunswick-Topsham service area includes more than 80,000 residents. Mid Coast-Parkview Health Services is the second largest employer in Brunswick and the third largest employer in the region with more than 2,000 employees in total.

Mid Coast-Parkview Health Services affiliates include:

- **Mid Coast Hospital**, built on 155 acres with room for additional medical facilities on the campus, the hospital is licensed for 93 inpatient beds.
- **Parkview Medical Center**, at the former Parkview Hospital campus, includes physician practices, radiology, laboratory, ambulatory testing and surgery, oncology and infusion services, physical, occupational and speech therapy services, and community health and wellness programs.
- **Mid Coast Medical Group**, community-based healthcare comprised of primary care and specialty care physicians. They are located in Bath, Topsham and Brunswick (on the campus of Mid Coast Hospital and downtown at Brunswick Station).
- **Mid Coast Senior Health Center**, including Mere Point Skilled Nursing, Bodwell Subacute Nursing and Rehabilitation, Thornton Hall Assisted Living, *The Garden* Memory Impairment Unit, and *Lifeline* Personal Response System.
- **CHANS Home Health Care**, recognized as the community leader in home health care and hospice, which has provided licensed non-profit nursing services to Midcoast area residents since 1947. CHANS also offers private duty care.
- **Thornton Oaks Retirement Community**, a community of 46 private homes and 98 apartments, nestled in 29 wooded acres in Brunswick.
- **Access Health**, a local Healthy Maine Partnership, coordinated by Mid Coast Hospital that is dedicated to promoting health and well-being in Midcoast Maine.

The new Mid Coast Hospital opened in Brunswick in 2001. A medical office building adjoins the hospital. Construction costs on both projects totaled \$46 million. The hospital opened with a complete diagnostics suite including State-of-the-art MRI, CT, ultrasound, mammography, bone densitometry, x-ray, and angiography cardiac catheterization. The hospital is part of the Maine Heart Center network. A mobile PET Scan is available at the hospital several times each month. Diagnostics services are accredited by the American College of Radiology. The hospital offers a full range of care including in- and outpatient surgery, cardiac and pulmonary rehabilitation, sleep lab, and wound care center. The hospital laboratory serves the hospital as well as healthcare facilities and doctors' offices in the area. Mid Coast Medical Group, a department of the hospital, is comprised of primary care and specialist physicians in Brunswick, Bath, and Topsham.

As a foundation of excellence, the hospital has been accredited by the Joint Commission since 1960. In 2009, Mid Coast Hospital became the first community hospital in Maine to be recognized as a Magnet hospital for excellence in nursing and patient care by the American Nurses Credentialing Center. It is also accredited by the Commission on Cancer. Mid Coast Medical Group practices are NCQA Level 3 designation. Mid Coast Hospital is a Joint Commission accredited Primary Stroke Center, one of only five in the State of Maine. Mid Coast Hospital is continually among the lowest cost and most efficient hospitals in Maine.

A major expansion of the hospital, including a new emergency department and medical-surgical wing, was completed in September of 2009. In addition, Mid Coast Health Services also constructed a new medical office building on the hospital campus. In August 2011, it opened the Mid Coast Primary Care and Walk-In Clinic, Downtown at Brunswick Station.

Parkview Adventist Medical Center announced on June 16, 2015, that the Brunswick hospital had filed a petition for relief under Chapter 11 of the United States Bankruptcy Code with the United States Bankruptcy Court in Portland, Maine. The hospital presented the Court with a proposed prepackaged bankruptcy plan that would include entering into an arrangement with Mid Coast Health Services. The proposed transaction included the purchase of certain assets, the assumption of certain liabilities, and the

preservation of the Adventist mission on the Parkview campus. The proposal was approved by a bankruptcy judge—allowing the two hospitals to merge. The terms of the agreement called for Mid Coast to pay Parkview \$3.8 million at closing and forgive \$579,540 of an advance it gave to Parkview during bankruptcy proceedings. Mid Coast will also commit \$1 million each year for three years into the Parkview campus. The plan also specified that all Parkview full and part-time employees would be invited to continue with Mid Coast–Parkview Health. Parkview’s emergency room closed in June 2015 and on September 8, 2015, walk-in clinic services were redirected to the Mid Coast Walk-In Clinic at Brunswick Station. Services still at Parkview include primary care, outpatient services and community health and wellness programs. More information about Mid Coast–Parkview Health Services and the hospital may be viewed at <http://www.midcoasthealth.com>.

SOURCE: <http://www.midcoasthealth.com> and from Mid Coast Health Services, Department of Communications Relations and Outreach. While the Town believes these sources to be reliable the Town has not made any independent evaluation as to the accuracy or completeness of the above information

Bath Iron Works

Bath Iron Works (“BIW”) was founded on the banks of the Kennebec River in Bath, Maine in 1884. Founder, Thomas W. Hyde, leased a small iron foundry on the site of the current day shipyard. When Hyde took over the business, he patented a revolutionary windlass known as the Hyde Windlass. On November 28, 1884, Hyde incorporated Bath Iron Works, Ltd. In 1890, a passenger steamer for the Maine Steamship Co., Cottage City, was the first ship launched from the facility. Later, in 1893, BIW delivered Machias, its first US Navy vessel. It was also the first steel-hulled ship built in Maine. Since that time, BIW has designed and constructed more than 200 surface combatants for the United States Navy (“US Navy”).

BIW is owned by General Dynamics, headquartered in Falls Church, Virginia (NYSE: GD). It is part of part of General Dynamics’ Marine Systems Group business. BIW is one of the largest private employers in the State of Maine with approximately 5,300 employees. There are two principal manufacturing facilities: (1) the main shipyard plant in Bath and (2) the Hardings Fabrication Plant and the East Brunswick Manufacturing Facility/Consolidated Warehouse in Brunswick. Additionally, BIW has two facilities, one for design and another for fleet support that are also located in Brunswick. Approximately 4,000 employees work at the Bath facility; approximately 1,300 are employed across the Brunswick facilities.

BIW is heavily dependent on contracts to build surface combatants for the US Navy. In April 1985 the US Navy awarded to BIW the Lead Ship Design and Construction contract for the Arleigh Burke (“DDG 51”) class. In 2010, the Navy restarted procurement in the Arleigh Burke program. BIW and a competitor are each building ships in the restarted program. BIW delivered the first of these ships to the Navy on February 3, 2017, has two ships under construction and contracts with the Navy to build four additional ships. As the lead designer of the DDG 51 class, BIW is considered the “planning yard” as the ships already delivered to the Navy are upgraded and modernized. Currently supporting 68 ships, BIW was recently awarded a modernization contract extension, as well as continuation of its Lead Yard Services and design upgrade contract.

The Zumwalt (“DDG 1000”) class had been planned as the US Navy’s next generation surface combatant. Originally, a competitor was designated as the lead designer and builder of the DDG 1000, with that competitor and BIW each building one of the first two ships in this class. Cost has always been a concern regarding the DDG 1000 and the Navy has decided to limit production to three ships. BIW has assumed responsibility for the design and construction of the DDG 1000. In October 2016, the first of the three Zumwalt-class destroyers was commissioned. The two remaining ships of the DDG 1000 class are now under construction at BIW.

Though BIW was awarded a design contract for the U.S. Coast Guard's Offshore Patrol Cutter, BIW learned in September 2016 that it was not awarded the final contract. The US Navy's procurement plans are always subject to change and any changes could affect employment levels at BIW. BIW continues to look for opportunities to diversify its work beyond Navy contracts.

SOURCE: Bath Iron Works. While the Town believes these sources to be reliable, the Town has not made any independent evaluation as to the accuracy or completeness of the above information.

Brunswick Landing – Maine's Center for Innovation

Brunswick Landing – Maine's Center for Innovation ("Brunswick Landing") is the name given to the redevelopment of Naval Air Station, Brunswick ("NASB" a.k.a. "Brunswick Naval Air Station" or "BNAS" or the "Base") a facility covering approximately 3,300 acres and located near the geographic center of Brunswick. Redevelopment is occurring under the direction of the Midcoast Regional Redevelopment Authority ("MRRA"), a public municipal corporation established by the Maine Legislature to implement the NASB Reuse Master Plan as set forth by the Brunswick Local Redevelopment Authority ("BLRA").

NASB was a military facility which closed in May 2011 as the result of the 2005 Base Realignment and Closure ("BRAC") process. In 2006, NASB officials claimed the Base was Maine's second largest single-site employer, at that time employing 4,710 full-time military and civilian personnel, of which 713 were civilians.

The Impact of NASB's Closure

Soon after the 2005 BRAC closure announcement, the Defense Employment and Transitions Steering ("DETS") Committee, a subcommittee of the Coastal Counties Workforce Board, Inc., commissioned a study that resulted in the report entitled, *The Impact of the BRAC Ordered Closure of the Brunswick Naval Air Station: A Regional Community Audit and Strategic Implications for the Coastal Economy, Business and Workers*, and dated March 31, 2006 (the "CCW Report"). The CCW Report, projected the following direct and indirect job and income loss numbers:

Direct and Indirect Job and Income Loss

	Direct Jobs	Indirect Jobs	Direct Income Loss	Indirect Income Loss	Total Job Loss	Total Income Loss
Civilian	713	319	\$19,199,510	\$ 9,425,214	1,032	\$ 28,624,724
Military	<u>2,722</u>	<u>1,122</u>	<u>\$77,154,195</u>	<u>\$32,960,272</u>	<u>3,844</u>	<u>\$110,114,467</u>
Total	3,435	1,441	\$96,353,705	\$42,385,486	4,876	\$138,739,191

In 2004, the Navy engaged with a private developer under the Navy Military Housing Privatization Initiative to privatize family housing units at NAS Brunswick. The resulting ownership entity, Northeast Family Housing LLC assumed ownership of housing assets previously owned by the Navy, including 573 housing units in Brunswick. These units were sold in 2010 to Affordable Midcoast Housing (AMH). On May 3, 2011, MRRA sold the underlying land to AMH. To date, Affordable Mid Coast Housing (AMH) has sold all but two of the 231 housing units in the McKeen Street neighborhood.

The Response to NASB's Closure

In response to the recommended closure of NASB, the Town of Brunswick and the State of Maine formed the Brunswick Local Redevelopment Authority ("BLRA"). In December 2007, the BLRA completed its

Reuse Master Plan for BNAS. (the “Master Plan”) The Master Plan retains aviation uses at the base and incorporates a mix of land uses including: a professional business park; academic and research facilities; governmental and public facilities; housing; and recreational uses and open space. The Town has zoned the land at NASB consistent with the Town’s economic and land-use goals. The BLRA was succeeded by the Midcoast Regional Redevelopment Authority (“MRRA”), a governmental agency established by the Maine Legislature to implement the Master Plan and manage the former NASB properties.

Several programs exist to assist in the redevelopment of NASB, and MRRA and the Town of Brunswick intend to pursue those resources. The Town has and will continue to assess the economic impact of the closure and the closure’s impact on the Town’s operating budgets and capital improvement program. The Town fully expects to make adjustments accordingly.

Development at Brunswick Landing

In 2011, the Federal Aviation Administration notified MRRA that the Brunswick Executive Airport (“BXM”) had been accepted in the National Plan for an Integrated Airport System (“NPIAS”) as a general aviation airport. BXM was also accepted in the Military Airports Program (“MAP”). The NPIAS and MAP designations make the airport eligible for capital improvement funds.

The United States government transfers properties to MRRA through Public Benefit Conveyances (“PBC”) and Economic Development Conveyances (“EDC”). Only properties that are determined to be “clean” through a Finding of Suitability to Transfer (“FOST”) can be transferred. The covenants of the Economic Development Conveyance from the United States government require all sales and leases of property be at market rate. MRRA is also required to pay the United States government 25% of its sales and lease revenues.

Since the first Public Benefit Conveyance for the airfield on March 28, 2011 and the Economic Development Conveyance Purchase and Sale Agreement signed on September 28, 2011, the Navy has transferred 1,768 acres of the 2,114 acres that MRRA is slated to receive. MRRA has now received 982.69 (98%) of the 1,002.6 acres of airport land and 785.32 (70.6%) of the 1,112 acres of the non-airport property. Of the 785 acres of non-airport property received, MRRA has sold 404, leaving 1,364 acres under management. To date, over \$86.8 million in taxable property value has been created in Brunswick from the previously exempted Navy facility.

The Navy has also conveyed properties to the Maine Community College System (“MCCS”). MCCS and its partner, the University of Maine System (“UMS”) have established associate, baccalaureate, certificate and training programs at Brunswick Landing. The renovated campus buildings include state-of-the-art classrooms and laboratories that support studies in pre-engineering, composites, business, health care, liberal arts and sciences and more. The combined Southern Maine Community College (“SMCC”) and UMS campus now contains nearly 900 students and staff. The Navy has also conveyed properties to Bowdoin College and the Town of Brunswick.

MRRA, the Town of Brunswick, and certain property owners and developers have begun planning for a new road that would connect Admiral Fitch Ave., Brunswick Landing’s main artery, to Gurnet Road in Cooks Corner. The proposed road alignment, which was contemplated in the Reuse Master Plan, would add another entry way into Brunswick Landing from the east, to improve traffic flow and ease congestion. In September 2016, the Council reviewed preliminary plans, and appropriated \$50,000 from available Tax Increment Financing (“TIF”) revenues for the study, planning and design of the road. See also TOWN FINANCES - CAPITAL IMPROVEMENT PROGRAM.

In the News

Molnlycke TIF. In December 2012 the Town adopted the “Molnlycke Manufacturing Municipal Development and Tax Increment Financing District.” See “PROPERTY TAXATION – TAX INCREMENT FINANCING DISTRICTS AND AFFORDABLE HOUSING DEVELOPMENT DISTRICTS” herein. Part of the tax increment financing revenues has been used to assist Mölnlycke in constructing and equipping a 79,600 square foot manufacturing facility. Mölnlycke Health Care is a world-leading manufacturer of single-use surgical and wound products. As of January 2016, the Mölnlycke project had added 54 jobs, and anticipates adding approximately 87 total jobs.

Brunswick Landing TIF and Brunswick Executive Airport TIF. In July 2013, the Town and the Maine Department of Economic and Community Development approved two Tax Increment Financing Districts at Brunswick Landing and Brunswick Executive Airport. Amended in 2016, the thirty year TIF development programs call for a revenue share of incremental property tax revenue for various infrastructure and building upgrades, including improvements to nearly nineteen miles of roads, sanitary and stormwater sewer collection and pump station systems, and electrical and potable water distribution systems. See “PROPERTY TAXATION – TAX INCREMENT FINANCING DISTRICTS AND AFFORDABLE HOUSING DEVELOPMENT DISTRICTS” herein.

Foreign Trade Zone. On September 7, 2012, the Foreign Trade Zone Board officially granted MRRA FTZ Grantee status as Foreign Trade Zone No. 282 and designated 394 acres at Brunswick Landing as a Foreign Trade Zone (“FTZ”). The FTZ program helps U.S.-based manufacturing operations by removing certain disincentives associated with manufacturing in the United States.

Brunswick Landing Business Development Loan Program Initiated. In 2013 the MRRA Board approved the establishment of a \$500,000 revolving loan fund for the purpose of tenant leasehold improvements. Subsequently, MRRA staff worked with a local bank to consider a broader lending program to include \$500,000 for working capital and equipment, and the Board authorized the consolidation of the Tenant Leasehold Improvement Loan Program and the Growth Fund Loan Program.

Brunswick Executive Airport (BXM). Since it opened over five years ago, BXM has seen significant increases in air traffic, with an estimated 16,000 flight operations in 2016, and 25 aircraft based at BXM. Brunswick Executive Airport has been re-selected to participate in the FAA’s Military Airport Program (MAP) for an additional five year period. Current MAP eligibility for the airport extends through Federal Fiscal Year 2020. This program provides special funding to assist airport authorities to convert former military airfields into civilian airports. To date, the airport has received over \$21 million in FAA and State grant funding for these improvements.

Economic Development. 92 entities, with approximately 1,200 jobs, now call Brunswick Landing home, and those entities are in the process of creating additional jobs, well exceeding the statutory short term economic development goal of replacing the 713 civilian employees at Naval Air Station Brunswick.

U.S. Secretary of Commerce Penny Pritzker and U.S. Secretary of Labor Thomas E. Perez announced on October 22, 2013 the eleven winners of the *Make it in America Challenge*, an initiative to accelerate job creation and encourage business investment in the United States.

MRRA in partnership with the Maine Manufacturing Extension Partnership (“MMEP”) and Coastal Counties Workforce, Inc. (“CCWI”), received a \$2,425,000 grant from the Economic Development Administration, Department of Labor and National Institute of Standards and Technology to establish and fit-up a portion of the 95,000 square foot *TechPlace*, an Advanced Manufacturing, Science and Technology Business Accelerator on the campus of Brunswick Landing. The BDC and DECD/Town of Brunswick contributed \$250,000 each. Completed in 2015, *TechPlace* supports 30 businesses in the sectors of aerospace, biotech, composites, IT and clean technology. In 2016, *TechPlace* was expanded by an additional 25,000 square feet to meet demand for manufacturing space.

Other 2016 Development Projects.

- Wayfair, a Boston-based ecommerce company, has located to the former Navy Building 11 (Navy Exchange Department Store). MRRA sold the building to Priority Real Estate Group of Topsham. Priority invested more than \$4 million in renovations on the building for Wayfair, which will employ up to 500 people to staff its Brunswick Landing B2B operations center.
- Avita of Brunswick is wrapping up a \$15 million construction project of a 50-bed memory care facility off Admiral Fitch Avenue. This project has employed more than 100 construction workers and contractors over the past year and the memory care operation will employ dozens more.
- SaviLinx, headquartered at Brunswick Landing, is in the process of doubling its employee count thanks to increased business and new federal contracts. Brunswick native Heather Blease, the company's founder, is in the process of hiring more than 200 new employees to staff the growing contact center company, which also has a facility in Mississippi.
- Village Green Ventures opened its new biogas power plant in the spring. VGV is now generating nearly one megawatt of electricity (about one third of MRRA's current peak load). VGV uses an anaerobic digester, which breaks down organic waste material, converting it to methane gas used for power production.
- Several major projects have been completed or are near completion as 2016 comes to a close, including: the new Irving convenience store on Bath Road near entrance to Brunswick Landing; a new brewery FlightDeck opening in the former indoor small arms range; multiple airport improvement projects, and renovations to former Navy fitness center for Bath YMCA.

2016 Utilities and Infrastructure Projects.

- Electrical Distribution System Improvements - MRRA recently completed a major capital improvement project to upgrade the primary incoming feeder and main electrical distribution center to improve reliability and performance of the Brunswick Landing electrical grid. The upgrade project allows for additional flexibility in coordinating with Central Maine Power as well as forms the basis for the development of a smart microgrid on the Brunswick Landing campus.
- Building demolition - As part of MRRA's on-going improvement efforts at Brunswick Landing, several buildings determined to be not suitable for redevelopment or too costly to repurpose for civilian re-use were demolished. Building 292 was demolished to make way for future airport facilities. Building 252 was demolished to make way for a new parking lot to support Wayfair. Building 32 was demolished to create a buildable lot for a future business.
- Sewer System Transfer Project - As part of the ongoing efforts to reduce Inflow and Infiltration and ultimately transfer the sanitary sewer system at Brunswick Landing to the Brunswick Sewer District, in June 2016 MRRA awarded a \$494,430 contract for improvements to the gravity portion of the system, including the rehabilitation of sewer manholes and lines throughout Brunswick Landing. The Brunswick Sewer District has agreed to accept transfer of the system upon completion of this project.

SOURCE: *Information contained herein was obtained from:*

- *BRAC Preparedness Strategy, Town of Brunswick, Maine, RKG Associates Inc. dated May 12, 2005;*
- *The Impact of the BRAC Ordered Closure of the Brunswick Naval Air Station: A Regional Community Audit* by Planning Decisions, Inc., and Career Prospects, Inc.;
- *Strategic Implications for the Coastal Economy, Business and Workers*, Coastal Counties Workforce, Inc., 3/31/06;
- <http://www.mrra.us>
- <http://mrra.us/2016-mrra-annual-report-now-online/>
- <http://mrra.us/wp-content/uploads/MRRA-2016-Annual-Report-to-the-Governor.pdf>

NOTE: While the Town believes these sources to be reliable no independent investigation or inquiry has been made by the Town as to the accuracy or completeness of the above information.

TOWN FINANCES

BUDGETARY PROCESS

Article V of the Town's Charter provides for a budget process. The fiscal year (or "budget year") of the Town begins on the first day of July and ends on the thirtieth day of June of the following year. The charter provides that the Town Manager submit a budget to the council by May 1st of each budget year. The proposed budget is made available to the general public not later than two weeks after its submission to the council, which then orders a public hearing. The charter further directs the council to adopt a budget not later than June 15th. If the appropriation resolve establishes a property tax levy that exceeds the property tax levy limit, as defined in Maine law, then the excess of the appropriation must be approved in a separate article by a majority of the entire Town Council. The property tax levy limit of one year may not exceed the property tax levy limit from the prior year by more than a specified growth limitation factor (see "TOWN FINANCES – PROPERTY TAX LEVY LIMIT" herein). State law also requires that the education portion of the budget, approved by the Town Council, is subject to a budget validation ratification referendum of the voters. Upon adoption of the budget, a property tax levy is then established and filed with the town assessor.

General Fund Budget for Fiscal Years Ending June 30, (000's)

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
REVENUES					
Property Taxes	\$ 30,210	\$ 32,470	\$ 35,345	\$ 36,503	\$ 38,725
Vehicle Excise Taxes	2,475	2,550	2,700	2,825	2,865
Other Taxes	304	369	351	278	119
Licenses, Fees, & Permits	330	281	303	323	360
Intergovernmental	14,251	12,234	12,227	11,219	11,190
Charges for Service	1,437	1,335	1,374	1,351	1,305
Interest on Investments	100	100	50	40	20
Other	667	751	1,436	1,173	950
Transfers and Use of Balances	3,690	4,586	3,820	4,387	4,062
TOTAL REVENUES	\$ 53,464	\$ 54,676	\$ 57,606	\$ 58,099	\$ 59,596
EXPENDITURES					
General Government	\$ 3,273	\$ 3,409	\$ 3,542	\$ 3,606	\$ 3,753
Public Safety	7,644	8,056	8,221	8,507	8,722
Public Works	3,417	3,622	3,688	3,756	3,795
Human Services	152	169	173	166	183
Education	30,394	30,687	32,940	33,958	34,728
Recreation & Culture	2,191	2,359	2,561	2,710	2,771
Debt Service	3,466	3,346	3,555	2,728	1,360
County Tax	1,187	1,183	1,249	1,333	218
Unclassified	195	210	241	187	2,698
Transfers Out	1,545	1,635	1,436	1,148	1,368
TOTAL EXPENDITURES	\$ 53,464	\$ 54,676	\$ 57,606	\$ 58,099	\$ 59,596

NOTES: This table is prepared on the Budgetary Basis. It reflects the adopted budget, not the final budget. Further, (a) Debt service and education appropriations have been reclassified for comparative purposes. Previously, debt service for school construction projects was reported as part of the educational appropriation. It is now included with debt service in the table above. The education appropriation has been reduced by the corresponding amount; (b) The State of Maine reimburses the Town for Homestead Exemptions provided to resident property taxpayers of the Town of Brunswick. The Town budgets the reimbursement as property tax revenue.

Budget Commentary

The 2016-17 municipal budget was developed with the awareness that the Town had made significant use of reserves and one-time revenues for the previous four budgets, and was facing little to no increases in State revenue sharing. This led to decisions to continue allocating fund balance to the budget, but decreasing the amount used from \$825,000 to \$600,000. Similar to the previous year increase of 3.50%, the 2016-17 budget required a property tax rate increase of 3.49%. Budgets for the past several years have been strongly affected by changes in state aid, and the 2017-18 budget will be no different. See also “REVENUES FROM THE STATE” herein.

The preparation of the 2017-18 municipal budget is proceeding under questions surrounding Governor LePage’s proposed biennial budget for the State of Maine. The Governor’s proposal, presented in January 2017, introduces several initiatives which could have significant effects on municipalities and school districts. Most of the changes are scheduled to take effect in the 2017-18 fiscal year, but how these options will be implemented remains unclear, and the effects have yet to be quantified. Some of the major proposed changes are described below.

As in 2013 and 2015, it is likely that Brunswick will adopt a 2017-18 municipal budget before the State of Maine budget is finalized. It is possible that Brunswick will be forced to consider amendments to the municipal budget to adjust for any reductions in state aid. Four years ago, the 2013-14 budget was amended without an additional increase in property taxes.

Revenue Sharing is a program by which, since 1972, the State has shared a portion of its income and sales tax revenues with municipalities in order to provide a measure of property tax reduction. Since FY 06 the State has annually transferred funds from the revenue sharing pool to its general fund, with the percentage transferred increasing significantly in FY 10. For the year ended June 30, 2014, approximately 53% of the pool’s fund was transferred, and this was increased to nearly 59% in FY 15 and FY16. For the year ended June 30, 2015, Brunswick received \$1,047,789 in revenue sharing, which was approximately \$1.5 million less than the amount called for by state statute.

The 2016 State budget bill revised the revenue sharing law for the next four fiscal years (FY 16 – FY 19) to require the distribution to be 2% of state sales and income tax receipts rather than 5% as has been required by law for the last several decades. The 5% requirement is scheduled to be reinstated for FY 20 and thereafter. Governor LePage’s proposal would extend the 2% limit indefinitely. Under current projections, 2% of sales and income tax revenue would be \$62.6 million, as compared with 5% at \$156.4 million. For the year ended June 30, 2016, Brunswick received \$1,169,162 in revenue sharing, and is anticipating a slight increase in revenue sharing for 2016-17.

The 2016 law also changed the value of the homestead property tax exemption. Previously, the law provided for a homestead exemption in the amount of \$10,000 with the State reimbursing municipalities at a rate of 50% of the lost revenue. Beginning in 2016 (FY 17), the homestead exemption increased to \$15,000 with the State reimbursement continuing at 50%. In 2017 (FY 18), the homestead exemption will increase to \$20,000 with the State reimbursement rate of 62.5%. Governor LePage would limit the FY 18 Homestead Exemption to Maine resident homeowners age 65 years or older. As accurate resident age records do not exist, Brunswick is currently unable to quantify the effects of the Governor’s proposed changes to the Homestead Exemption for taxpayers and for the municipal budget.

Beginning with the FY 13 – FY 15 biennial budget the State budget required that school units pay the normal cost of the teacher plan administered by the Maine Public Employees Retirement System (MainePERS). Teacher plan retirement costs have historically been funded by the State. However, the State budget did increase the level of state aid to cover that cost. The Town currently anticipates that it

will continue to be required to budget the normal cost and that the State will continue the higher level of state aid. However, no assurances can be made that the State's subsidy program will continue in its present form.

With the passage of Question 2 on the Maine ballot in November 2016, which instituted a 3% surcharge on the portion of any household income exceeding \$200,000 per year, with the revenue earmarked to fund public education, as well as major changes to the state education funding formula proposed in the Governor's biennial budget, it is currently not possible to estimate state aid to Brunswick for 2017-18.

With the intention to develop sustainable budgets, the Town attempts to make five-year revenue and expenditure forecasts, and coordinates these with the Capital Improvement Program. It is clear that the Town will continue to face significant pressure on its property tax rates over the next five years.

PROPERTY TAX LEVY LIMIT

As previously discussed, unless the Town follows certain procedural requirements under Title 30-A, Section 5721-A of the Maine Revised Statutes, as amended, the Town is limited to an increase in the Town's property tax levy from one year to the next to an amount not more than its Municipal Property Tax Levy Limit (see "THE BONDS – SOURCE OF PAYMENT AND REMEDIES – Limitation on Municipal Property Tax Levy" herein). The Municipal Property Tax Limit for subsequent fiscal years is the Municipal Property Tax Levy Limit for the preceding year multiplied by the Growth Limitation Factor. Therefore, in cases where the amount of the prior year's Municipal Property Tax Levy Limit exceeds the amount of the Town's actual property tax levy ("Municipal Property Tax Levy"), the Town may carry-forward that difference in establishing its future years' property tax levy. The following table displays the Town's limitation on Municipal Property Tax Levy:

Fiscal Year End	2013	2014	2015	2015	2016
State Personal Income Factor	1.43%	1.05%	1.09%	0.86%	2.67%
Town Property Growth Factor	2.36%	3.26%	2.44%	2.65%	1.84%
Growth Limitation Factor	3.79%	4.31%	3.53%	3.51%	4.51%
Property Tax Levy Limit	\$ 13,760,143	\$ 14,353,205	\$ 14,859,874	\$ 15,381,455	\$ 16,075,159
Property Tax Levy	<u>\$ 11,608,434</u>	<u>\$ 11,928,920</u>	<u>\$ 12,106,342</u>	<u>\$ 12,869,599</u>	<u>\$ 13,300,972</u>
Over/(below) Prop Tax Levy Limit	\$ (2,151,709)	\$ (2,424,285)	\$ (2,753,532)	\$ (2,511,856)	\$ (2,774,187)

FUND BALANCE – GENERAL FUND

The Town has a formal fund balance policy for its General Fund. The policy, adopted in 2010, targets unassigned General Fund balance at 16.67% of generally accepted accounting principles ("GAAP") revenues. The adopted policy and fund balance targets are based on the Government Finance Officer Association's ("GFOA") recommended best practice, updated in 2009. In developing the target, the Town considered a number of factors, including the property tax base, non-property tax revenues, exposure to significant outlays, debt profile, liquidity, budget management, future uses, and the employment base. The policy calls for an annual review of these factors and a report indicating compliance with the policy as well as identification of any new factors to be considered. Should the Town fall below the targeted balance, the policy mandates the development of a three-year plan to reach the target. Amounts in excess of the target shall first be used for capital improvements, or other one-time expenditures, as recommended by the Town Manager and approved by the Town Council. The following displays the Town's Unrestricted and Unassigned General Fund Balances for its five most recently audited fiscal years:

Fund Balance as % Revenues – General Fund

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Unrestricted General Fund					
Balance	\$ 11,015,926	\$ 11,826,809	\$ 10,107,555	\$ 10,195,567	\$ 11,447,392
Total Revenues	53,034,602	53,777,437	55,316,128	56,991,482	58,833,107
As a % of Revenues	20.77%	21.99%	18.27%	17.89%	19.46%
Unassigned General Fund					
Balance	\$ 9,028,572	\$ 10,001,974	\$ 8,488,177	\$ 8,670,334	\$ 10,316,602
Total Revenues	53,034,602	53,777,437	55,316,128	56,991,482	58,833,107
As a % of Revenues	17.02%	18.60%	15.34%	15.21%	17.54%

For the year ended June 30, 2016 the target unassigned fund balance was \$9,807,479. The actual balance, at 17.54% of GAAP revenues, is \$509,123 above the target. This was anticipated, as the Town had experienced balances below the target for two previous years, and had developed a plan to bring the balance to the target level over a period of no more than three years. With the development of the 2016-17 municipal budget, the Town has continued its effort to reduce the use of fund balance to offset operating expenditures, reducing the use of fund balance from \$825,000 to \$600,000. Amounts in excess of the target fund balance may be recommended for one-time expenditures or capital improvements through the Town’s Capital Improvement Program, currently in development. See the TOWN FINANCES – CAPITAL IMPROVEMENT PROGRAM” following.

CAPITAL IMPROVEMENT PROGRAM

Article VI, Section 601 of the Town’s Charter requires that the Town Manager prepare and submit a five-year Capital Improvement Program (“CIP”) at the same time as the annual budget is submitted. The CIP includes a list of all capital improvements proposed over the next five fiscal years, methods of financing, time schedules and annual cost to support the proposed program. The CIP is a plan; it does not fund any projects. Project funding can be authorized in a variety of formats. The Town’s Charter requires any project to be financed with debt be approved by ordinance.

In June 2012 the Town Council voted to establish a subcommittee to re-work the capital planning process. The CIP Committee presented the results of its work, and a new CIP policy, procedures, and a revised document format were adopted by the Council in February 2013. The new policy made several changes to the content and format of the Town’s capital improvement programs. Perhaps most significantly, it requires that projects be grouped in one of four classifications:

I. Projects Recommended for Funding - Projects and acquisitions included shall have been sufficiently developed and defined as to clearly identify the scope and cost of the project and the recommended funding sources. It is highly likely that projects in this class will eventually be authorized for completion and funding.

II. Projects In Development - Projects and acquisitions of this class are under active consideration but have not been sufficiently developed or defined to clearly identify the scope or cost of the project. Typically, projects in this category are being evaluated from several alternatives, or there is not sufficient confidence in the cost estimates to determine whether the project should be recommended for funding.

III. Projects Not Recommended - Projects and acquisitions of this class have been identified or requested by departments or others but are either insufficiently developed or defined, or have been deemed to be beyond the funding capacity of the Town. These projects may receive consideration at a future date should circumstances warrant.

IV. Projects Non-Town Funded - Projects to be completed and funded solely by entities other than the Town, with an estimated operational cost impact to the Town of more than \$25,000, are of interest to the Town in its planning efforts. However, as they have a minimal, or no, impact on Town finances, they are shown separately from Town funded projects.

Beginning with its establishment in August 2014, the Finance Committee assumed the duties of the CIP Committee, and has followed the new CIP policy and procedures in the development of the CIP. On May 26, 2016, the Town Council adopted a CIP for fiscal years ending 2017-2021. This document and previous CIPs are available on the Town's website:

<http://www.brunswickme.org/departments/finance/financial-documents/capital-improvement-program-cip/>

On November 10, 2016, the Town Manager submitted a recommended CIP for fiscal years ending 2018-2022 to the Finance Committee for review and recommendations. The Finance Committee held several workshops and meetings in November, December, and February, and the Town Manager anticipates presenting a recommended CIP to the Town Council in March, 2017. The Town Council will review the CIP in conjunction with its development of the 2017-18 budget, and it is anticipated that the 2018-22 CIP will be adopted by the Town Council at the same time as the 2017-18 budget in May 2017. Adoption of the CIP does not constitute funding of capital projects. Appropriation of funds, or authorization of the issuance of bonds, will happen in a separate action of the Town Council.

The 2018-2022 CIP has not yet been adopted, and it is possible that there will be changes to the plans over the upcoming months. Information from the Finance Committee *draft* 2018-2022 CIP is as follows.

CIP Projects Recommended for Funding – Finance Committee (DRAFT February 2017)

DRAFT -- For Fiscal Years Ending 2018-2022 -- DRAFT

PROJECTS	2017-18	2018-19	2019-20	2020-21	2021-22	TOTALS
Facilities - Improvements	\$ 1,432,182	\$ 28,000,000	\$ -	\$ -	\$ -	\$ 29,432,182
Infrastructure	-	20,000	300,000	-	-	320,000
Capital Acquisitions	730,207	-	350,000	-	-	1,080,207
Municipal vehicle replacement	662,703	675,957	689,476	703,266	717,331	3,448,733
Municipal annual work programs	1,020,000	1,000,000	1,025,000	1,025,000	1,050,000	5,120,000
School vehicle replacement	180,000	185,400	190,962	196,691	202,592	955,645
School annual work programs	307,450	395,420	379,710	230,050	64,775	1,377,405
TOTALS	\$ 4,332,542	\$ 30,276,777	\$ 2,935,148	\$ 2,155,007	\$ 2,034,698	\$ 41,734,172

FUNDING SOURCES

General Obligation Bonds	\$ 905,000	\$ 28,000,000	\$ 500,000	\$ -	\$ -	\$ 29,405,000
General Fund Balance	80,207	20,000	150,000	-	-	250,207
Municipal Revenues - Annual Prog	1,682,703	1,675,957	1,714,476	1,728,266	1,767,331	8,568,733
School Revenues	487,450	580,820	570,672	426,741	267,367	2,333,050
Reserves	317,620	-	-	-	-	317,620
Other (Contributions)	859,562	-	-	-	-	859,562
TOTALS	\$ 4,332,542	\$ 30,276,777	\$ 2,935,148	\$ 2,155,007	\$ 2,034,698	\$ 41,734,172

Within the *Projects Recommended for Funding*, the following projects, if pursued, were proposed to be funded with long-term debt:

2018-22 CIP - Recommended for Funding with General Obligation Bonds -- DRAFT February 2017

PROJECTS	2017-18	2018-19	2019-20	2020-21	2021-22	TOTALS
Vehicle Wash Bay	\$ 255,000	\$ -	\$ -	\$ -	\$ -	\$ 255,000
Engine 2 Replacement	650,000	-	-	-	-	650,000
Elementary School Constr.	-	28,000,000	-	-	-	28,000,000
Range Road Culvert	-	-	150,000	-	-	150,000
Tank 2 Replacement	-	-	350,000	-	-	350,000
RECOMMENDED TOTAL	\$ 905,000	\$ 28,000,000	\$ 500,000	\$ -	\$ -	\$ 29,405,000

Vehicle Wash Bay

Currently, all washing of Brunswick's Public Works vehicles and equipment takes place outside year-round as possible. Estimated at \$255,000, this project is for a 24' x 50' addition to the Public Works Garage building. The space would be an indoor washing facility, equipped with a vehicle underbody wash system and a high pressure wash system for use by an operator. All wash water would be collected and recycled, or pre-treated and released to the sanitary sewer system. \$20,000 to fund planning and design of the facility was appropriated in May 2016 with the 2016-17 Capital Budget.

Engine 2 Replacement

Fire Engine 2 is a 1999 American LaFrance Rescue Pumper. Due to its age and condition, primarily the level of corrosion at the rear end of the chassis, this truck is approaching retirement in 2017-18. The Fire Department has outlined specifications for an equivalent replacement, and estimates the cost at \$650,000.

Elementary School Construction

In 2011-12, the School Department initiated a facilities planning process, with the goal of establishing a comprehensive facilities plan to accommodate its programming requirements and to estimate potential costs. Phase II of the planning began in the spring of 2012 and identified a number of projects, including the demolition of a former elementary school, renovations or new construction of elementary and junior high schools, as well as a bus garage. Based on the Maine Department of Education's (DOE) 2010 suspension of new applications to the Major Capital School Construction Program, the School Department anticipated that the projects would not be eligible for State funding participation.

During 2015 and 2016 School Board actively engaged in public outreach and the planning process, and developed plans for a new elementary school to replace Coffin Elementary School, and major repairs to the Brunswick Junior High School. Estimated at a total cost of \$33,631,562, the School Board presented the proposal to the Council in December 2016. Subsequent to a public hearing and other meetings in January 2017, the School Board emphasized its preference that the Elementary School Construction Project at \$27,920,474 be put forward. On February 21, 2017, the Town Council held a public hearing on a \$28,000,000 bond ordinance for the Elementary School Construction project. At that meeting, the Council approved an order to send the ordinance to the voters as a referendum question in June 2017.

In October 2016, the Maine Department of Education re-opened the Major Capital School Construction Program to new applications. The Brunswick School Department is preparing applications for both the Coffin Elementary School and the Junior High School, while moving forward with the existing project proposal. If the Elementary School Construction Project bond ordinance is approved in June 2017, the application for Coffin Elementary School through the Major Capital School Construction Program will be superceded, and the Town anticipates that project funding would be through the issuance of general

obligation bonds. Should the bond ordinance referendum not be approved in June, the School Department's application for Coffin School will remain open with Maine DOE.

Range Road Culvert

This project is for the replacement of a 60' long, 60" diameter reinforced concrete culvert under Range Road. Currently estimated at \$150,000 and anticipated for construction in 2019-20, the CIP request includes an initial \$20,000 in funding for design and permitting through the Army Corps of Engineers in 2018-19. It is expected that the permitting and design will result in a more precise cost estimate.

Tank 2 Replacement

Fire Department Tank 2 is a 1994 Ford/Central States 1500-gal Tanker/Pumper. Based on the Fire Department's vehicle replacement schedule, the truck is anticipated to be retired in 2019-20. The Fire Department estimates the cost of replacement at \$350,000.

CIP Projects in Development

The CIP includes several major projects that are under active consideration, but which have not been sufficiently developed or defined to clearly identify their scope or cost. These projects have been catalogued to allow the Town to consider its ability to afford the potential capital and operating costs. If pursued, these projects, with the cost estimates shown in the following table, would most likely be financed with the issuance of debt.

CIP - In Development for Funding with General Obligation Bonds -- DRAFT February 2017

PROJECTS	2017-18	2018-19	2019-20	2020-21	2021-22	TOTAL
Junior High School Repairs	\$ -	\$ 5,711,088	\$ -	\$ -	\$ -	\$ 5,711,088
Town Hall HVAC	-	-	400,000	-	-	400,000
Rec Center Roof	-	-	260,250	-	-	260,250
Tennis Courts	-	-	-	208,060	-	208,060
Central Fire Station	-	-	-	6,000,000	-	6,000,000
Landfill Closure	-	-	-	-	2,880,000	2,880,000
Aquatics Facility	-	-	-	1,500,000	-	1,500,000
East Brunswick Fields	-	-	250,000	250,000	-	500,000
Gurnet-Thomas Pt connector road	-	-	-	1,600,000	-	1,600,000
BHS Egress Road	-	-	-	-	1,500,000	1,500,000
Androscoggin Bike Path	-	-	330,000	-	-	330,000
IN DEVELOPMENT TOTALS	\$ -	\$ 5,711,088	\$ 1,240,250	\$ 9,558,060	\$ 4,380,000	\$ 20,889,398

Junior High School Repairs

The School Department facilities planning process involved extensive analysis of the Brunswick Junior High School (BJHS), identifying repair needs of \$5,711,088. Originally included in the School Department's request for funding along with the new elementary school project mentioned above, the BJHS project was recently separated out to be considered independently. The Brunswick School Department is preparing an application to the Major Capital School Construction Program with the Maine Department of Education (DOE) for the school. The BJHS project is now included in the 'in development' section of the CIP, with funding listed as general obligation bonds.

Central Fire Station

The capital planning process continues to identify the need to construct a new or expanded fire station to serve downtown Brunswick. Since 2000 the Town has conducted several facilities and programming studies which have noted numerous structural and functional deficiencies at the Central Fire Station.

In 2006, after construction of the Emerson Fire Station in east Brunswick, the Town acquired land in the vicinity of the existing Central Station to accommodate a proposed expansion. Recently, with awareness of continued deterioration of the aging building, and increasing congestion around the downtown location, the Town is updating the programming study and exploring alternative locations. The estimated cost of a new or expanded station is being carried in the CIP at \$6 million, with general obligation bonds proposed as the source of funding. Updated estimates for a new station are expected to be higher.

Landfill Closure

The Graham Road Landfill has been in operation since 1984, and operates under strict environmental regulations. As of June 30, 2016 it was estimated that at current disposal rates, the landfill could continue to accept solid waste for an additional 15-20 years. However, in April 2014, the Town learned that the Maine Department of Environmental Protection's (MDEP) Remediation and Waste Bureau had concerns about groundwater trends at the landfill. While not a situation requiring immediate remediation, the groundwater issue qualifies the Town to be eligible for a 75% reimbursement of closure costs through MDEP's Municipal Landfill Closure and Remediation Program (the "Program"). Based on the anticipated costs of continued operation, including compliance with wastewater treatment requirements, the Town has chosen the option of closing the landfill. See also ENVIRONMENTAL MATTERS.

In December 2016 the Town Council authorized negotiation of a Schedule of Compliance (SOC) with MDEP to establish a timeline for the landfill's closure within five years. The cost of closure is currently estimated at \$6,880,000, with \$4,000,000 to be funded from reserves, and the remaining \$2,880,000 to be funded through the issuance of general obligation bonds. Reimbursement from MDEP's Closure Program is dependent on the funding available in the Program, and the Program is subject to change. A replacement solid waste management solution is likely to require capital financing.

Gurnet Road - Thomas Point Road Connector Road

On November 4, 2013, the Town Council authorized the Town to proceed with preliminary engineering for a road construction and improvement project in the Cook's Corner area. In early 2015 the project was deferred indefinitely, as the Town considered the scope and viability of the project. More recently, increased activity at Brunswick Landing has resulted in traffic pressures in the Cook's Corner area, and this road project is being discussed as a part of a larger solution. The first phase of the solution is another connector road between Admiral Fitch Avenue and Gurnet Road, which is proposed to be funded with TIF revenues. The Gurnet-Thomas Point connector road continues to be included in the 'in development' section of the CIP, with an estimated cost of \$1.6 million to be funded through the issuance of general obligation bonds.

Other Debt Supported Projects

Departments have submitted a variety of debt-funded projects, including infrastructure improvements, building improvements, vehicle acquisitions, equipment acquisitions, and other items to be assessed in the CIP process. The total of the other projects proposed to be included in the CIP process is estimated at \$4.7 million. The Town has a number of other plans and reports that call for projects that, if undertaken, would most likely be funded with long-term debt. While it is the Town's intent to bring all capital requests through the CIP process, no assurances can be given that projects not included in the CIP will not ultimately be funded, and that the source of that funding may be long-term debt.

INVESTMENT POLICY

In October, 2016, the Town adopted a revised Investment Policy, replacing a 1985 policy. Pursuant to its policy and applicable Maine law (Title 30-A, Section 5706 *et seq.* of the Maine Revised Statutes, as amended (the "Act") all investments of the Town must be made with the judgment and care that persons of prudence, discretion and intelligence, exercise in the management of their own affairs, not for

speculation but for investment considering (i) safety of principal and preservation of capital, (ii) maintenance of sufficient liquidity to meet all operating and cash requirements that may be reasonably anticipated, and (iii) return of income commensurate with avoidance of unreasonable risk. The Town's investment practice is to maintain a cash and investment pool that is available for use by all funds and consists of short-term investments. The Town is invested principally in bank certificates of deposit, repurchase agreements, money market mutual funds, and direct obligations of the United States government and its agencies. The Town is not invested in any obligations typically referred to as derivatives, meaning obligations created from, or whose value depends on or is derived from, the value of one or more underlying assets or indexes of asset values in which the municipality owns no direct interest.

FINANCIAL STATEMENTS

Title 30-A, Chapter 223, Subchapter VIII of the Maine Revised Statutes, as amended, and Article II Section 213 of the Town's Charter provide for independent annual audits of the Town's accounts and establishes procedures for such audits. The Town, in conformance with this statute and its Charter at present engages the services of Runyon Kersteen Ouellette, Certified Public Accountants. The audited basic financial statements, as included in the Town's Comprehensive Annual Financial Report ("CAFR"), for the fiscal year ended June 30, 2016 are presented as APPENDIX A to this Continuing Disclosure Statement. Runyon Kersteen and Ouellette has not reviewed this Continuing Disclosure Statement nor taken any part in its preparation.

The accounts of the Town are organized on the basis of funds, each of which is considered a separate accounting entity. Each fund is operated and accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balances, revenues and expenditures.

Governmental Funds are used to account for the Town's general government activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting.

- The **General Fund** is the Town's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- **Special Revenue Funds** account for revenue sources that are legally restricted to expenditure for specific purposes (not including permanent funds or major capital projects).
- **Debt Service Funds** account for resources accumulated and payments made for principal and interest on general obligation debt of governmental funds.
- **Capital Projects Funds** account for the acquisition of capital assets or construction of major capital projects not being financed by proprietary or permanent funds.
- **Permanent Funds** account for resources where principal is legally restricted by a formal trust agreement and only earnings may be used for purposes that benefit the government or its citizenry.

Proprietary Funds are accounted for using the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. The Town's proprietary funds include the following types:

- **Enterprise Funds** are used to account for those operations that are financed and operated in a manner similar to private business or where management has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.
- **Internal Service Funds** are used are used to account for those operations which provide benefits to other funds, departments, or agencies of the primary government and its component units.

Fiduciary Funds account for assets held by the government in a trustee capacity or as an agent on behalf of others. The Town's fiduciary funds include the following fund types:

- **Private-Purpose Trust Funds** account for resources where principal is legally restricted by a formal trust agreement and only earnings may be used for purposes that benefit individuals, private organizations, or other governments.
- **Agency Funds** are custodial in nature and do not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. These funds account for assets that the government holds for others in an agency capacity.

Town of Brunswick, Maine
Comparative Balance Sheets - General Fund
For the Year Ended June 30,

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
ASSETS					
Cash & Investments	\$ 21,193,010	\$ 20,257,711	\$ 19,500,293	\$ 19,102,967	\$ 19,822,700
Taxes Receivable	706,866	821,285	798,261	1,026,639	851,719
Tax Liens & Acq. Property	245,769	264,646	292,495	308,611	338,931
Accounts Receivable	623,447	974,337	718,089	949,147	744,149
Prepaid items	-	-	-	-	1,533
Advances to Other Funds	495,297	450,580	-	454,080	363,264
Other	23,925	55,570	36,767	37,711	25,220
TOTAL ASSETS	<u>\$ 23,288,314</u>	<u>\$ 22,824,129</u>	<u>\$ 21,345,905</u>	<u>\$ 21,879,155</u>	<u>\$ 22,147,516</u>
LIABILITIES					
Accounts Payable	\$ 638,737	\$ 490,519	\$ 800,131	\$ 744,923	\$ 916,388
Accrued Payroll	2,580,995	2,661,617	2,949,180	3,113,766	3,170,965
Due to Other Funds	875,669	1,112,709	1,269,664	1,535,250	410,666
Other	256,645	260,509	261,032	301,832	335,980
TOTAL LIABILITIES	<u>4,352,046</u>	<u>4,525,354</u>	<u>5,280,007</u>	<u>5,695,771</u>	<u>4,833,999</u>
DEFERRED INFLOWS OF RESOURCES					
Unavailable Property Taxes	631,311	577,813	721,220	781,503	726,061
Unavailable Revenues	196,662	208,347	219,446	263,097	269,321
TOTAL DEFERRED INFLOWS	<u>827,973</u>	<u>786,160</u>	<u>940,666</u>	<u>1,044,600</u>	<u>995,382</u>
FUND BALANCES					
Nonspendable	519,222	506,150	36,767	491,791	388,484
Restricted	6,573,147	5,179,656	4,980,910	4,451,426	4,482,259
Assigned	1,987,354	1,824,835	1,619,378	1,525,233	1,130,790
Unassigned	9,028,572	10,001,974	8,488,177	8,670,334	10,316,602
TOTAL FUND BALANCES	<u>18,108,295</u>	<u>17,512,615</u>	<u>15,125,232</u>	<u>15,138,784</u>	<u>16,318,135</u>
TOTAL LIABILITIES, DEFERRED INFLOWS AND FUND BALANCES	<u>\$ 23,288,314</u>	<u>\$ 22,824,129</u>	<u>\$ 21,345,905</u>	<u>\$ 21,879,155</u>	<u>\$ 22,147,516</u>

NOTES: Prepared from Audited Financial Statements. Items may have been restated for comparative purposes. The Town has a fund balance policy. See "TOWN FINANCES – FUND BALANCE – GENERAL FUND" herein.

Town of Brunswick, Maine
Comparative Statements of Revenues, Expenditures and
Changes in Fund Balances for the General Fund – GAAP Basis
For the Years Ended June 30,

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
REVENUES					
Taxes	\$ 33,574,965	\$ 36,629,919	\$ 38,490,317	\$ 40,582,907	\$ 42,531,410
Licenses, Fees & Permits	310,181	372,259	399,359	387,127	438,731
Intergovernmental	16,907,852	14,393,862	14,268,570	13,869,293	13,810,564
Charges for Services	1,626,511	1,617,719	1,413,140	1,405,404	1,495,659
Interest on Investments	45,402	19,177	13,687	10,156	37,482
Other	569,691	744,501	731,055	736,595	519,261
TOTAL REVENUES	53,034,602	53,777,437	55,316,128	56,991,482	58,833,107
EXPENDITURES					
General Government	3,223,623	3,281,811	3,552,992	3,517,191	3,548,096
Public Safety	7,258,896	7,681,120	8,013,000	8,295,800	8,372,964
Public Works	3,040,274	3,389,760	3,690,883	4,110,190	3,558,509
Human Services	168,813	154,425	168,723	171,606	176,406
Education	30,310,885	30,599,422	32,539,288	33,989,089	34,092,968
Recreation & Culture	2,163,371	2,322,958	2,490,538	2,669,911	2,650,179
Debt Service	3,466,375	3,346,403	3,566,428	2,744,750	2,696,785
County Tax	1,187,020	1,183,264	1,249,487	1,333,350	1,360,042
Unclassified	296,682	281,424	36,996	8,683	29,082
TOTAL EXPENDITURES	51,115,939	52,240,587	55,308,335	56,840,570	56,485,031
OTHER SOURCES (USES)					
Transfers In	202,613	956,397	704,265	1,052,000	620,942
Transfers Out	(3,873,121)	(3,088,927)	(3,324,441)	(1,189,360)	(1,789,667)
Sale of general capital assets	65,906	-	225,000	-	-
TOTAL OTHER SOURCES (USES)	(3,604,602)	(2,132,530)	(2,395,176)	(137,360)	(1,168,725)
NET CHANGES IN FUND BALANCE	<u>(1,685,939)</u>	<u>(595,680)</u>	<u>(2,387,383)</u>	<u>13,552</u>	<u>1,179,351</u>
BEGINNING FUND BALANCE	19,794,234	18,108,295	17,512,615	15,125,232	15,138,784
ENDING FUND BALANCE	<u>\$ 18,108,295</u>	<u>\$ 17,512,615</u>	<u>\$ 15,125,232</u>	<u>\$ 15,138,784</u>	<u>\$ 16,318,135</u>

NOTES: Prepared from Audited Financial Statements.

This statement is produced using generally accepted accounting principles (GAAP Basis). To reconcile the GAAP basis to the basis used for budget purposes (Budget Basis), it is necessary to subtract from the GAAP basis the amount the State of Maine contributes to the Maine Public Employees Retirement System (MainePERS) for employees enrolled in the MainePERS Teacher Retirement Plan. The amounts to be subtracted for the fiscal years ending June 30, 2016, 2015, 2014, 2013, and 2012 are \$2,025,000, \$2,455,000, \$2,403,000, \$2,445,000, and \$2,450,000, respectively.

The Town has a fund balance policy. See "TOWN FINANCES – FUND BALANCE – GENERAL FUND" herein.

PROPERTY TAXATION

GENERAL

The principal revenue source of the Town is the tax on real and personal property. A single tax applies for each fiscal year to the assessed value of the taxable real or personal property. The Town's tax collector receives the tax commitment from the town assessor, with assessed values as of April 1 of each year, after which time the tax bills are mailed. For fiscal 2016-2017 personal property taxes are due by October 17, 2016. Real estate taxes are due in two installments with one-half due October 15, 2016 and one-half due April 18, 2017. All taxes paid after the due dates will be subject to interest at a rate established by the Town. The rate for fiscal year ended June 30, 2017 is 7.0% per annum.

Maine law permits town's to levy taxes up to 105% of its net property tax requirement (budgeted expenditures less budgeted non-property tax revenues) for the related fiscal period. The amount raised in excess of 100% is referred to as overlay, and amounted to \$594,800 for the year ending June 30, 2017.

Real Estate Tax

Collection of real estate taxes is ordinarily enforced in the Town by the "tax lien" procedure as provided in the Maine Revised Statutes, as amended, to the collection of delinquent real estate taxes. Real estate tax lien mortgages are recorded against the individual property at the County Registry of Deeds. This lien has priority over all mortgages, liens, attachments and encumbrances of any nature, subject to any paramount federal tax lien and subject to bankruptcy and insolvency laws. If the account is not satisfied within 18 months, the property becomes tax acquired and may be disposed of by the Town.

Business Personal Property Tax

In accordance with Title 36, Chapter 105, Subchapter 4-C of the Maine Revised Statues, as amended (the "BETE Act"), most types of tangible business personal property subject to an allowance for depreciation, and some specialty types of real property improvements, are exempt from personal property taxation. Municipalities receive State reimbursement for a portion of the lost property tax revenue under a program known as the Business Equipment Tax Exemption ("BETE"). In order for any personal property to be exempt from taxation, the property owner must file a complete list of that property with the municipal assessor by May 1 every year. If the owner fails to file for the exemption in a timely manner or fails to follow other statutory procedures in the legislation, the property in question is not exempt from taxation for that year.

The State reimburses municipalities with respect to the lost property taxes associated with the BETE exemption through one of two formulas, whichever is most beneficial to the municipality, as follows:

1. Basic reimbursement formula - For all municipalities in the first year after the exemption, and for a majority of the municipalities thereafter, the reimbursement would be 100% for the lost property taxes in the first tax year after the exemption takes effect (i.e., FY 2009), 90% in the second year after the exemption takes effect (i.e., FY 2010), 80% in FY 2011, 70% in 2012, 60% in 2013, and 50% in 2014 and every subsequent year. The State Constitution requires a minimum reimbursement of at least 50%.
2. Enhanced formula - Municipalities that have a total property tax base that is made up of at least 5% personal property will be eligible for an alternative reimbursement formula any year in which the alternative reimbursement formula provides a higher level of reimbursement than the basic reimbursement formula. Those municipalities will be eligible to receive the 50% minimum reimbursement plus 50% of their tax base percentage that is made up of personal property.

For example, if a town's tax base is 64% personal property, it would be eligible for a reimbursement rate of 82%, which is a combination of the minimum 50% reimbursement *plus* one-half of that municipality's 64% "personal property factor".

For the purposes of identifying the municipality's valuation for determining the local property tax rate, the value of all property in the municipality made exempt by the BETE Act must be considered part of that municipality's local valuation to the extent the municipality is being reimbursed for its lost property taxes by the State other than property located in, and the assessed value of which is retained in, a tax increment financing district authorized prior to April 1, 2008.

The value of all property in the municipality made exempt by the BETE Act will also be considered part of that municipality's equalized State Valuation to the extent the municipality is being reimbursed for its lost property taxes by the State with an additional adjustment for property in a tax increment financing district authorized prior to April 1, 2008.

TAX COLLECTIONS

The following table displays tax levy and tax collection information for the Town for the last ten audited fiscal years and the current fiscal year.

Fiscal Yr. End	Equalized			Collections					
	State Valuation <u>(000)</u>	Assessed Valuation <u>(000)</u>	Tax Rate <u>(000)</u>	Tax Levy <u>(000)</u>	(after Supplements / Abatements)		Year End <u>(000)</u>	% of Levy	% of Levy a/o 6/30/16
June 30,									
2017	\$2,082,600	\$1,382,600	\$29.35	\$40,579	-----In Process-----				
2016	2,000,400	1,374,997	28.36	38,995	\$37,590	96.40%	97.79%		
2015	2,026,250	1,359,621	27.40	37,254	35,856	96.25	99.22		
2014	1,983,450	1,335,461	26.54	35,443	34,464	97.24	99.81		
2013	2,028,050	1,337,807	24.90	33,311	32,321	97.03	99.91		
2012	2,141,500	1,302,514	23.68	30,844	29,935	97.05	99.67		
2011	2,204,800	1,278,493	22.87	29,239	29,239	97.57	99.81		
2010	2,172,000	1,280,191	22.54	28,856	28,856	97.03	99.85		
2009	2,092,850	1,272,613	22.54	28,685	28,685	97.89	99.88		
2008	1,975,600	1,252,303	22.20	27,801	27,801	97.58	99.79		
2007	1,777,200	1,239,650	21.75	26,962	26,962	97.64	100.01		

NOTES: ⁽¹⁾ Information is for the General Fund and does not include TIF valuation, tax levy, or collections.

⁽²⁾ Beginning with the fiscal year ended June 30, 1999, the State reimburses the Town for Homestead Exemptions provided to resident property taxpayers of the Town. The Town budgets the reimbursement as property tax revenue. The Assessed Valuation has been adjusted to add back the Homestead Exemption value. The Gross Levy has also been adjusted to include the amount of tax reimbursement. Beginning in the year ending 2006 only $\frac{1}{2}$ of the value and $\frac{1}{2}$ of the reimbursement have been added back as the State is now reimbursing 50% of the exemption.

⁽³⁾ Beginning with the fiscal year ended June 30, 2009, the State reimburses the Town for BETE. See "PROPERTY TAXATION – Business Personal Property Tax" herein. The Assessed Valuation and Gross Levy have been adjusted to add back the amount of exempt value and the taxes being reimbursed.

LARGEST TAXPAYERS

<u>Taxpayer</u>	<u>Type of Business</u>	<u>As of April 1, 2016</u>				
		<u>Real Estate</u>	<u>Personal Property</u>	<u>Assessed Total</u>	<u>Property Tax</u>	<u>% of Levy</u>
Affordable Midcoast Housing	Housing	\$ 26,699,700	\$ 54,200	\$ 26,753,900	\$ 785,227	1.91%
Bath Iron Works Corp	Shipbuilding	17,680,500	5,498,300	23,178,800	680,298	1.65%
MRRA	Development	21,422,800	2,900	21,425,700	628,844	1.53%
BIF II US Renewable LLC	Utility	19,560,600	-	19,560,600	574,104	1.40%
Brunswick MZL LLC	Shopping Ctr	15,862,300	-	15,862,300	465,559	1.13%
Central Maine Power	Utility	14,532,500	406,200	14,938,700	438,451	1.07%
Wade, WJ Trustee (Wal-Mart)	Retail	11,294,000	1,383,100	12,677,100	372,073	0.90%
Thornton Oaks Homeowners	Housing	11,398,000	177,700	11,575,700	339,747	0.83%
W/S Brunswick Properties	Shopping Ctr	11,036,000	-	11,036,000	323,907	0.79%
Maine Natural Gas	Utility	8,907,800	358,400	9,266,200	271,963	0.66%
						11.87%

NOTES: The total taxable assessed value of the Town is \$1,401,120,000, which includes \$62,776,800 of total taxable valuation in the Town's TIF Districts and excludes all exemptions.

TAX INCREMENT FINANCING DISTRICTS AND AFFORDABLE HOUSING DEVELOPMENT DISTRICTS

Chapter 206 and former 207 (now repealed) of Title 30-A of the Maine Revised Statutes, as amended, enables a municipality to finance qualified development by borrowing against the future increased property tax receipts attributable to that development. Under the statutory framework, the municipality designates a tax increment financing ("TIF") district or an affordable housing development district (a "housing district") and adopts a development program (the "Development Program") stating the means and objectives for the development of that district. The municipality may designate, or "capture", all or a portion of the increase in assessed value resulting from development within the district and dedicate the increased property taxes it receives in future years generated by the "captured" assessed value to payment of the costs of the Development Program, which may include debt service on borrowing to fund such costs.

TIF districts are subject to statutory limits on their size, including the following limitations: (a) the total area of a single district may not exceed 2% of the total acreage of the municipality, (b) the total area of all TIF districts or housing districts within a municipality each may not exceed 5% of the total acreage of the municipality, and (c) the aggregate original assessed value of property of all TIF districts and the aggregate original assessed value of property of all housing development districts within the municipality as of the April 1st preceding the date the Commissioner of the Department of Economic and Community Development ("DECD") or the Maine State Housing Authority ("MSHA"), as appropriate approves the designation of each such district, cannot each exceed 5% of the municipality's total value of taxable property.

Excluded from the limitations is any district excluded from the calculation under former section 5253, subsection 1, paragraph C and any district that meets the following criteria:

- (1) The development program contains project costs, authorized by section 5225, subsection 1, paragraph A, that exceed \$10,000,000;
- (2) The geographic area consists entirely of contiguous property owned by a single taxpayer;
- (3) The assessed value exceeds 10% of the total value of taxable property within the municipality or plantation; and
- (4) The development program does not contain project costs authorized by section 5225, subsection 1, paragraph C.

The foregoing limitations do not apply to approved downtown TIF districts, TIF districts included within Pine Tree Development Zones, transit districts, or TIF districts that consist solely of one or more community wind power generation facilities owned by a community wind power generator that has been certified by the Public Utilities Commission pursuant to Title 35-A, Section 3403, Subsection 3 of Maine Revised Statutes, as amended.

The Molnlycke TIF, the Brunswick Landing TIF and the Brunswick Executive Airport TIF are all exempt from the foregoing limitations because the entire military redevelopment zone was designated to be considered a Pine Tree Development Zone pursuant to Title 30-A, Section 5250-J(3-A) of Maine Revised Statutes, as amended.

The new, or incremental, assessed valuation and related tax revenue in the TIF district is not available to the Town's General Fund. The increase in assessed value captured by the municipality is excluded from the municipality's equalized just value for each year's State valuation filed with the Secretary of State in accordance with Title 36, Sections 208 and 305 of Maine Revised Statutes, as amended, and is therefore not included in calculating that municipality's share of State educational aid, State municipal revenue sharing, the county tax or the 15% debt limitation for the municipality pursuant to Title 30-A, Section 5257 of the Maine Revised Statutes, as amended.

For the year ended June 30, 2017, the Town has a total of \$62,776,800 in captured valuation for four TIF districts. Three of the TIF districts are on the site of the former Brunswick Naval Air Station. One is the Downtown Development TIF District. The tax revenue captured in these districts totals \$1,842,499 for the year.

The Town continues to explore opportunities to establish additional TIF districts, and is exploring the option to amend the Downtown TIF District to become a Downtown Development & Transit-Oriented TIF District. However, as described above, the Town's districts will not exceed the statutory limitation of total area and aggregate equalized value within all districts, determined as of their date of designation. The Town has not designated and is not currently considering any affordable housing districts.

REVENUES FROM THE STATE

The State provides aid to the Town in a number of areas including education, welfare assistance, road maintenance and revenue sharing. The amount of aid in each category is based upon a number of formulas, many of which contain variables that change annually. Further, most categories of State aid are governed by laws that may be changed by the State Legislature and are subject to appropriation by the State Legislature in its budgetary process.

In accordance with the provisions of applicable Maine law, the State subsidizes most local school administrative units. By law, Maine calculates and distributes State education aid to school units using a model referred to as Essential Programs and Services ("EPS"). All education subsidies, including subsidy for State approved debt service, flow through the EPS model. EPS utilizes a number of factors that are subject to change each year. In addition, the EPS model itself is subject to change by the Legislature. Furthermore, subsidies for school administrative units are an annual item in the State's budgetary process and are subject to legislative appropriation in that process. No assurance can be given that future legislation will not have an adverse impact on school funding in Maine. Because of these uncertainties, it is not possible to predict the level of State subsidy to local units in future years or whether the State's subsidy program will continue in its present form.

The Homestead Exemption Program is administered locally. The State annually estimates State aid but actual payments may vary from the estimate. Since the beginning of the program, the State has frequently

modified both the exemption amount and the amount it reimburses municipalities. Originally the exemption amount was \$7,000 and the State reimbursed municipalities for 100% of the property tax lost because of the exemption. Beginning in 2005, the State changed the reimbursement to 50% of the property tax reduction. For the fiscal year ending June 30, 2017, the maximum amount of the exemption is \$15,000, with the State reimbursing 50% of the property tax reduction due to the exemption. The following table displays State aid received by the Town for the last five audited fiscal periods:

Yr. End <u>June 30,</u>	School <u>Subsidy</u>	Revenue <u>Sharing</u>	Homestead <u>Reimbursement</u>	Other <u>State Aid</u>	Total <u>State Aid</u>
2016	\$10,327,499	\$1,163,162	\$436,751	\$2,307,504	\$14,234,916
2015	9,961,610	1,047,789	424,496	2,735,438	14,169,333
2014	10,477,217	1,069,677	409,411	2,690,251	14,646,556
2013	9,909,765	1,496,775	382,463	2,717,202	14,506,205
2012	12,343,766	1,573,602	338,026	2,732,938	16,988,332

Recent Events Regarding State Aid

Historically State revenue sharing to municipalities has been distributed from a pool of funds comprised of roughly 5% of State sales and income taxes. As those State revenues increased or decreased, the pool to be distributed increased or decreased. Population and tax effort are the two major factors used in the formula that distributes State revenue sharing to municipalities. Brunswick's population loss, stemming from the closure of the Brunswick Naval Air Station, and as reflected in the 2010 census, negatively impacts its revenue sharing receipts.

In recent budgets, the State has ordered transfers from the pool to the State's General Fund, thus reducing the amount to be distributed to municipalities. Maine lawmakers overrode Governor Paul LePage's veto of the \$6.7 billion State budget for the biennium beginning July 1, 2015. The approved budget rejected the Governor's proposed budget which sought to eliminate funding for revenue sharing to cities and towns. The approved budget funds \$62.5 million per year for FY 15 and FY 16 in revenue sharing to municipalities. For FY 17 the Town budgeted a slight increase to the amount received in FY 16 based upon revenue sharing projections provided by the State of Maine.

The adopted budget also overrode Governor Paul LePage's proposed changes to the homestead exemption which sought to double the amount of the exemption from \$10,000 to \$20,000 and limit eligibility to households with at least one resident who was 65 or older. For 2015-16, the law provided for a homestead exemption in the amount of \$10,000 with the State reimbursing municipalities at a rate of 50% of the lost revenue. With the State's adopted biennium budget, beginning in 2016-17, the homestead exemption increased to \$15,000 with the State reimbursement continuing at 50%. In 2017-18, the homestead exemption was set to increase to \$20,000 with the State reimbursement rate increasing to 62.5%. With his biennial budget delivered in January, 2017, Governor LePage has returned to his previous proposal to provide the homestead exemption only to residents 65 years of age and older.

School Subsidy provides the bulk of Brunswick's State aid, and there have been many changes to the appropriation formulas over the past several years. For FY 16 the State budget appropriated an increase in State aid to education under Essential Programs and Service ("EPS"), the State's model for distributing aid to school units, of 4.2% over the FY 2015 contribution. As the State budget was finalized after the Town of Brunswick budget was adopted, the school department had budgeted this number as flat-funded, and state aid came in at approximately \$501,000 more than budgeted. Beginning with the FY 14 budget, school units are now required to fund the normal cost of the Maine Public Employees Retirement System ("MainePERS") Teacher Plan retirement.

As enacted by the voters of Maine at the November 2016 referendum election, beginning in January 2017, a 3% surcharge is to be assessed on the portion of taxable income that exceeds \$200,000, with the revenue generated to be dedicated to support K-12 classroom expenses. With his biennial budget, Governor LePage proposes to delay the implementation of the surcharge for one year. In addition, his proposed budget makes other significant changes to state aid to education, largely by restructuring the EPS model. The Maine Department of Education (“DOE”) is currently working to quantify the effects of the proposed budgets. DOE has notified school districts that the revenue estimates for the coming fiscal year, typically provided in February, will be delayed. For a discussion of the Town’s response to state aid changes, see “TOWN FINANCES - BUDGETARY PROCESS - Budget Commentary”.

School Construction Projects and State Subsidy

In Maine, subsidized school construction projects must receive both local and State approval. To be eligible for State assistance (sometimes referred to as State subsidy), school units first submit projects for evaluation by the Maine Department of Education (“DOE”). DOE then ranks the projects and determines those that will be eligible for State subsidy based upon DOE’s capacity to subsidize them. Projects approved for State subsidy then move to concept approval stage, where an initial project budget is established. The total budget is broken out into a “local only” portion, not eligible for State subsidy, and the portion “eligible for State assistance.” A local referendum is then required. At the referendum, voters are asked to approve both the project and the bonds proposed to be issued to fund the project. The project then proceeds through final design. At the conclusion of this phase, the DOE issues a design and funding approval, after which the project is put out to bid. Once bids are received, the DOE and the school unit establish a final project budget and DOE issues its final funding approval.

School construction bonds are obligations of the local school unit and the State does not guarantee their repayment. The annual debt service on bonds issued to fund the portion of the project eligible for State subsidy is included in the State’s education subsidy model, currently referred to as the Essential Programs and Services (“EPS”) model. The debt service on bonds issued to fund the portion of project categorized as “local only” is not eligible for State subsidy and is not included in the debt service allocation of the EPS model. Under the current EPS model, eligible debt service is only one component of a school unit’s annual education subsidy. In order to receive full State subsidy, a local unit must raise its required local share as determined by the EPS model. The required local share is largely a calculation that uses a State mandated education mil rate and the school unit’s equalized property tax valuation.

The DOE determined that approximately 87% of the debt service on Brunswick’s 2010 elementary school project is eligible for subsidy and is included in the Town’s debt service allocation in the EPS model. Based on the current EPS model, and the current variables included in the EPS funding formula, Brunswick has received State subsidy equal to the entire amount deemed eligible for subsidy. However, it is important to note that the variables included in the EPS funding formula change from year to year. Further, the EPS funding model is, itself, subject to change by the State legislature. Finally, the State level of funding for EPS is subject to the State budget process. Therefore, while the Town continues to budget the 87% level of subsidy on the elementary school project debt service, no assurance can be given regarding the actual amount of future debt service subsidy it will receive.

INDEBTEDNESS

LIMITATIONS AND EXCLUSIONS

In accordance with Title 30-A, Section 5702 of the Maine Revised Statutes, as amended, “No municipality shall incur debt which would cause its total debt outstanding at any time, exclusive of debt incurred for school purposes, for storm or sanitary sewer purposes, for energy facility purposes or for

municipal airport purposes to exceed 7.5% of its last full State valuation, or any lower percentage or amount that a municipality may set. A municipality may incur debt for school purposes to an amount outstanding at any time not exceeding 10% of its last full State valuation, or any lower percentage or amount that a municipality may set, for storm and sewer purposes to an amount outstanding at any time not exceeding 7.5% of its last full State valuation, or any lower percentage or amount that a municipality may set, and for municipal airport and special district purposes to an amount outstanding at any time not exceeding 3% of its last full State valuation, or any lower percentage or amount that a municipality may set; provided, however, that in no event shall any municipality incur debt which would cause its total debt outstanding at any time to exceed 15% of its last full State valuation, or any lower percentage or amount that a municipality may set.”

Title 30-A, Section 5703 of the Maine Revised Statutes, as amended, provides that the limitations on municipal debt contained in Section 5702 do not apply “... to any funds received in trust by any municipality, any loan which has been funded or refunded, notes issued in anticipation of federal or State aid or revenue sharing money, tax anticipation loans, notes maturing in the current municipal year, indebtedness of entities other than municipalities, indebtedness of any municipality to the Maine School Building Authority, debt issued under Chapter 235 and Title 10, chapter 110, subchapter IV, obligations payable from revenues of the current municipal year or from other revenues previously appropriated by or committed to the municipality, and the State reimbursable portion of school debt.”

The Town of Brunswick’s 2015 equalized State valuation (“Equalized State Valuation”) for use in the fiscal year ended June 30, 2015 was \$2,000,400,000. The 2016 Equalized State Valuation as of June 30, 2016 was \$2,082,600,000 making the 15% debt limit \$312,390,000. The 2017 Equalized State Valuation is \$2,184,050,000.

DEBT SUMMARY

General obligation debt payable at fiscal year-end June 30, 2016 (audited) and projected for fiscal year-end June 30, 2017 (projected), are comprised of the following individual issues:

Year Issued	Purpose	Authorized and Issued	Final Maturity	Balance as of June 30,	
				2016	2017
2006	Capital Improvements	\$ 3,125,000	11/01/20	\$ 1,000,000	\$ 800,000
2010	Elementary School (BABS)	⁽¹⁾ 21,462,250	11/01/30	16,096,688	15,023,575
2011	Capital Improvements	4,120,000	11/01/20	1,350,000	1,080,000
2013	Police Station	5,500,000	11/01/32	4,675,000	4,400,000
Sub-total June 30, 2016				\$ 23,121,688	\$ 21,303,575
2016	School Renovation (SRRF)	⁽²⁾ 934,729	09/01/26	-	934,729
2017	Various CIP	1,781,000	11/01/32	-	1,781,000
Projected Total June 30, 2017				\$ 23,121,688	\$ 24,019,304

NOTE: ⁽¹⁾ A portion of the Town’s \$21,462,250 school construction bonds were issued in 2010 with the Maine Municipal Bond Bank (“MMBB”), taxable Build America Bonds (“BABS”). “Total Budgeted Debt Service” is net of the BABS subsidy the Town anticipates MMBB will file for and receive. The Town is responsible for the full payment whether the subsidy is received in full, or reduced to a lesser amount by Federal sequestration. See “INDEBTEDNESS – PROJECTED DEBT SERVICE” herein.

⁽²⁾ Indicates State Revolving Renovation Fund Program (the “SRRF”) administered jointly by the Maine Municipal Bond Bank (the “MMBB”) and the State of Maine, acting by and through its Department of Environmental Protection. An amount of \$582,935.00 of the original loan was forgiven; the remainder paid in ten equal annual installments at 0% interest

DEBT RATIOS

The following table sets forth the ratio of bonded debt to equalized State Valuation and per capita debt ratios for the end of the ten most recent fiscal years (2017 projected):

Fiscal Yr. End <u>June 30,</u>	Population	Equalized State Val. <u>(000)</u>	Assessed Valuation ⁽¹⁾ <u>(000)</u>	Total Debt ⁽²⁾ <u>(000)</u>	Debt as % Eq. Val	Per Capita ⁽²⁾ Debt
2017	20,278	\$ 2,082,600	\$ 1,382,600	\$ 24,019	1.15%	\$ 1,184.49
2016	20,278	2,000,400	1,374,997	23,122	1.16%	1,140.25
2015	20,278	2,026,250	1,359,621	25,220	1.24%	1,243.71
2014	20,278	1,983,450	1,335,461	27,323	1.38%	1,347.42
2013	20,278	2,028,050	1,337,807	30,211	1.49%	1,489.84
2012	20,278	2,141,500	1,302,514	27,439	1.28%	1,353.14
2011	20,278	2,204,800	1,278,493	30,177	1.37%	1,488.16
2010	21,172	2,172,000	1,280,191	5,715	0.26%	269.93
2009	21,172	2,092,850	1,272,613	7,240	0.35%	341.96
2008	21,172	1,975,600	1,252,303	8,785	0.44%	414.93
2007	21,172	1,777,200	1,239,650	10,557	0.59%	498.63

NOTES: ⁽¹⁾ Valuation has been adjusted to add back 50% of Homestead Exemption values. Valuation excludes value in TIF Districts. Beginning in 2009, valuation has been adjusted to add back Business Equipment Tax Exemption ("BETE") values.

⁽²⁾ Total debt and Per capita debt as of June 30, 2017 is projected.

PROJECTED ANNUAL PRINCIPAL PAYMENTS BY ISSUE

Yr. End <u>June 30,</u>	Issued prior to June 30, 2016				As of 6/30/16	2016 SRRF	2017 Bonds	Total Debt
	2006	2010	2011	2013				
2017	\$ 200,000	\$ 1,073,113	\$ 270,000	\$ 275,000	\$ 1,818,113	\$ -	\$ -	\$ 1,818,113
2018	200,000	1,073,113	270,000	275,000	1,818,113	93,473	56,000	1,967,586
2019	200,000	1,073,113	270,000	275,000	1,818,113	93,473	200,000	2,111,586
2020	200,000	1,073,113	270,000	275,000	1,818,113	93,473	200,000	2,111,586
2021	200,000	1,073,113	270,000	275,000	1,818,113	93,473	200,000	2,111,586
2022	-	1,073,113	-	275,000	1,348,113	93,473	200,000	1,641,586
2023	-	1,073,113	-	275,000	1,348,113	93,473	200,000	1,641,586
2024	-	1,073,113	-	275,000	1,348,113	93,473	120,000	1,561,586
2025	-	1,073,113	-	275,000	1,348,113	93,473	120,000	1,561,586
2026	-	1,073,113	-	275,000	1,348,113	93,473	120,000	1,561,586
2027	-	1,073,113	-	275,000	1,348,113	93,472	120,000	1,561,585
2028	-	1,073,113	-	275,000	1,348,113	-	65,000	1,413,113
2029	-	1,073,113	-	275,000	1,348,113	-	35,000	1,383,113
2030	-	1,073,113	-	275,000	1,348,113	-	35,000	1,383,113
2031	-	1,073,112	-	275,000	1,348,112	-	35,000	1,383,112
2032	-	-	-	275,000	275,000	-	35,000	310,000
2033	-	-	-	275,000	275,000	-	40,000	315,000
6/30/16	\$1,000,000	\$16,096,687	\$1,350,000	\$4,675,000	\$23,121,687	\$934,729	\$1,781,000	\$25,837,416
Payments	(200,000)	(1,073,113)	(270,000)	(275,000)	(1,818,113)	-	-	(1,818,113)
6/30/17	\$ 800,000	\$15,023,575	\$1,080,000	\$4,400,000	\$21,303,575	\$934,729	\$1,781,000	\$24,019,304

PROJECTED DEBT SERVICE

Fiscal Yr End <u>June 30,</u>	Prior Debt					Projected Debt (The Bonds) (Pro Forma)			Projected Total Debt Service	
	Annual Principal	Annual Total	BABs Subsidy (1)	Sub-total Debt Service	Principal	Interest	Total			
2017	\$ 1,818,113	\$ 2,663,378	\$ (220,447)	\$ 2,442,931	\$ 0	\$0	\$0	\$ 2,442,931		
2018	1,911,586	2,704,397	(210,212)	2,494,185	56,000	47,571	103,571	2,597,756		
2019	1,911,586	2,647,963	(198,583)	2,449,380	200,000	39,558	239,558	2,688,938		
2020	1,911,586	2,588,622	(185,937)	2,402,685	200,000	35,558	235,558	2,638,243		
2021	1,911,586	2,528,207	(172,916)	2,355,291	200,000	31,308	231,308	2,586,599		
2022	1,441,585	2,004,769	(159,518)	1,845,251	200,000	26,808	226,808	2,072,059		
2023	1,441,585	1,957,428	(145,558)	1,811,870	200,000	22,308	222,308	2,034,178		
2024	1,441,585	1,908,154	(131,222)	1,776,932	120,000	18,708	138,708	1,915,640		
2025	1,441,585	1,856,852	(116,416)	1,740,436	120,000	15,858	135,858	1,876,294		
2026	1,441,585	1,803,693	(101,141)	1,702,552	120,000	12,858	132,858	1,835,410		
2027	1,441,584	1,745,053	(84,068)	1,660,985	120,000	9,798	129,798	1,790,783		
2028	1,348,112	1,588,345	(65,386)	1,522,959	65,000	7,181	72,181	1,595,140		
2029	1,348,113	1,525,110	(46,704)	1,478,406	35,000	5,556	40,556	1,518,962		
2030	1,348,113	1,461,873	(28,023)	1,433,850	35,000	4,419	39,419	1,473,269		
2031	1,348,112	1,398,464	(9,341)	1,389,123	35,000	3,238	38,238	1,427,361		
2032	275,000	289,093	-	289,093	35,000	2,013	37,013	326,106		
2033	275,000	279,812	-	279,812	40,000	700	40,700	320,512		
	<u>\$ 24,056,416</u>	<u>\$ 30,951,213</u>	<u>\$ (1,875,472)</u>	<u>\$ 29,075,741</u>	<u>\$ 1,781,000</u>	<u>\$283,434</u>	<u>\$2,064,434</u>	<u>\$ 31,140,175</u>		

NOTE: ⁽¹⁾ A portion of the Town's \$21,462,250 school construction bonds, issued in 2010 with the Maine Municipal Bond Bank ("MMBB"), are taxable Build America Bonds ("BABs"). "Total Debt Service" is net of the BABs subsidy the Town anticipates MMBB will file for and receive. The Town is responsible for the full payment whether the subsidy is received in full, or a lesser amount. Federal sequestration reduced the BABs subsidy by approximately 6.8% in the fiscal year ended June 30, 2016. For future years the reduction is estimated to be approximately 6.8% of the subsidy.

DEBT SERVICE COMPONENT OF BUDGETED EXPENDITURES

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Total Budgeted Debt Service	\$3,557,022	\$3,432,723	\$3,639,373	\$2,811,249	\$2,779,760
(less TIF Paid Debt)	(90,648)	(86,320)	(84,900)	(83,480)	(82,060)
(less School Debt Service Subsidy) ⁽¹⁾	<u>(2,196,001)</u>	<u>(2,122,628)</u>	<u>(2,059,315)</u>	<u>(1,356,519)</u>	<u>(1,340,251)</u>
Net Tax-backed Debt Service	\$1,270,373	\$1,223,775	\$1,495,158	\$1,371,250	\$1,357,449
Budgeted Operating Expenditure	\$53,463,870	\$54,675,531	\$57,606,531	\$58,099,543	\$59,596,486
Debt Service as % of Expenditures	6.65%	6.28%	6.32%	4.84%	4.66%
Net Debt Service as % of Expenditure	2.38%	2.24%	2.60%	2.36%	2.28%

NOTE: ⁽¹⁾ "School Debt Service Subsidy" is an estimate based on the current State law governing school funding, and debt service subsidy on school construction projects. See 'REVENUES FROM THE STATE – School Construction Projects and State Subsidy" herein for a detailed explanation of School Debt Service Subsidy.

OVERLAPPING DEBT

County of Cumberland

The Town is subject to an annual assessment of its proportional share of the County of Cumberland's expenses, including debt repayment, as determined by the percentage of the Town's equalized State Valuation to the County's equalized State Valuation. At June 30, 2016 the Town's equalized State Valuation of \$2,082,600,000 was 5.10% of the County's equalized State Valuation of \$40,806,800,000. The Town's share was 5.10%, or \$1,823,757, of the County's \$35,735,000 debt obligations outstanding as of June 30, 2016.

Maine Region 10 Technical High School

The Town of Brunswick is a participant along with the Regional School Unit 5 (RSU 5) and Regional School Unit 75 (RSU 75) in a joint venture to operate Maine Region 10 Technical High School (MR10). MR10 was established by a cooperative agreement pursuant to Maine law to deliver a program of vocational education to students of the member units. As of June 30, 2016, MR10 had retired its prior year debt obligation balance. Should MR10 authorize and issue debt in the future, the Town of Brunswick's share of MR10's debt is 38.29%. See the "Joint Venture" footnote for additional information.

CONTINGENT DEBT

The Town has no debt or obligations for which it is responsible for on a Contingent Basis.

FUTURE FINANCING

Readers are encouraged to read the remainder of this document including the section "TOWN FINANCES – CAPITAL IMPROVEMENT PROGRAM." The Capital Improvement Program ("CIP") of the Town contemplates a number of projects which, if undertaken, are planned to be funded with long-term debt. However, the CIP does not authorize the issuance of debt. Debt issuance is subject to the prior review and approval of a Bond Ordinance by the Town Council. Debt related to State subsidized school construction projects requires the approval of the voters in a local referendum. The Town Council may choose to send bond approval to voters in a local referendum even when not required to do so by State statute.

RETIREMENT

DEFINED BENEFIT PENSION PLANS

Plan descriptions: For its participating municipal employees and certain participating School Department employees, the Town of Brunswick contributes to the Consolidated Plan for Participating Local Districts (PLD Plan) a cost-sharing multiple-employer, defined benefit pension plan administered by the Maine Public Employees Retirement System (MainePERS). Teachers and certain other School Department employees also participate in the Maine Public Employees Retirement System (MainePERS) through the State Employee and Teacher Plan (SET Plan), a cost-sharing multiple-employer, defined benefit pension plan with a special funding situation established by the Maine Legislature. The MainePERS is established and administered under Maine law, and the authority to establish and amend benefit provisions rests with the State legislature. The MainePERS issues a publicly available financial report which may be obtained by writing the Maine Public Employees Retirement System, 46 State House Station, Augusta, ME 04333-0046 or at www.mainepers.org.

Benefits provided: The PLD and SET Plans provide defined retirement benefits based on members' average final compensation and service credit earned as of retirement. Vesting (i.e., eligibility for benefits upon reaching qualification) occurs upon the earning of five years of service credit. In some cases, vesting occurs on the earning of one year of service credit immediately preceding retirement at or after normal retirement age. For PLD members, normal retirement age is 60 (65 for new members to the PLD Plan on or after July 1, 2014). For SET Plan members, normal retirement age is 60, 62, or 65. The normal retirement age is determined by whether a member had met certain creditable service requirements on specific dates, as established by statute. The monthly benefit of members who retire before normal retirement age by virtue of having at least 25 years of service credit is reduced by a statutorily prescribed factor for each year of age that a member is below her/his normal retirement age at retirement. MainePERS also provides disability and death benefits, which are established by contract under applicable statutory provisions (PLD Plan) or by statute (SET Plan).

Contributions: Employee contribution rates are defined by law or Board rule and depend on the terms of the plan under which an employee is covered. Employer contributions are determined by actuarial valuations. The contractually required contribution rates are actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability.

PLD Plan - Employees are required to contribute 7.5%-9.0% of their annual pay depending on the plan they participate in. The Town's contractually required contribution rate for the year ended June 30, 2016, ranged between 8.9%-14.0%, depending on the plan, and came in at an average 10.44% of annual payroll. Contributions to the pension plan from the Town were \$1,009,803 for the year ended June 30, 2016.

SET Plan - Maine statute requires the State to contribute a portion of the Town's contractually required contributions. Employees are required to contribute 7.65% of their annual pay. The Town's contractually required contribution rate for the year ended June 30, 2016, was 13.38% of annual payroll of which 3.36% of payroll was required from the Town and 10.02% was required from the State. Contributions to the pension plan from the Town were \$542,200 for the year ended June 30, 2016.

Pension Liabilities, Pension Expense, and Deferred Outflows and Deferred Inflows of Resources Related to Pensions: The net pension liabilities were measured as of June 30, 2015, and the total pension liabilities used to calculate the net pension liabilities were determined by actuarial valuations as of that date. The Town's proportion of the net pension liabilities were based on projections of the Town's long-term share of contributions to the pension plans relative to the projected contributions of all participating local districts (PLD Plan) and of all participating School Administrative Units and the State (SET Plan), actuarially determined.

PLD Plan - At June 30, 2016, the Town reported a liability of \$7,269,492 for its proportionate share of the net pension liability. At June 30, 2015, the Town's proportion of the PLD Plan was 2.2785%.

SET Plan - At June 30, 2016, the Town reported a liability of \$521,645 for its proportionate share of the net pension liability that reflected a reduction for State pension support provided to the Town. The amount recognized by the Town as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the Town were as follows:

Town's proportionate share of the net pension liability	\$ 521,645
State's proportionate share of the net pension liability associated with the Town	<u>18,852,281</u>
Total	<u>\$ 19,373,926</u>

At June 30, 2015, the Town's proportion of the SET Plan was 0.0386%.

For the year ended June 30, 2016, the Town recognized pension expense of \$2,579,933 for the PLD Plan and \$2,077,449 for the SET Plan. Additionally, the Town recognized revenue of \$1,617,000 for support provided by the State for the SET Plan.

At June 30, 2016, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ 293,515	\$ 937,265
Differences between projected and actual investment earnings on pension plan investments	2,354,011	2,926,814
Changes of assumptions	656,802	-
Changes in proportion and differences between Town contributions and proportionate share of contributions	481,791	423,374
Town contributions subsequent to the measurement date	<u>1,552,003</u>	<u>-</u>
	<u>\$ 5,338,122</u>	<u>\$ 4,287,453</u>

A portion of deferred outflows of resources related to pensions, \$1,552,003, results from Town contributions subsequent to the measurement date, and will be recognized as a reduction of the net pension liabilities in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year Ending June 30,</u>	<u>Pension Expense</u>
2017	\$ (218,191)
2018	(372,819)
2019	(498,824)
2020	<u>588,500</u>
	<u>\$ (501,334)</u>

Actuarial assumptions: The total pension liability in the June 30, 2015 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

	<u>PLD Plan</u>	<u>SET Plan</u>
Inflation	3.5%	3.5%
Salary increases, per year	3.5% to 9.5%	3.5% to 13.5%
Investment return, per annum, compounded annually	7.125%	7.125%
Cost of living benefit increases, per annum	2.55%	2.55%

Mortality rates were based on the RP2000 Combined Mortality Table projected forward to 2015 using Scale AA. The actuarial assumptions used in the June 30, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2005 to June 30, 2010.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2015 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-term Expected Real Rate of Return</u>
US equities	20%	5.2%
Non-US equities	20%	5.5%
Private equity	10%	7.6%
Real estate	10%	3.7%
Infrastructure	10%	4.0%
Hard assets	5%	4.8%
Fixed income	<u>25%</u>	0.7%
Total	<u>100%</u>	

Discount rate: The discount rate used to measure the total pension liability was 7.125% for each of the plans. The projection of cash flows used to determine the discount rates assumed that employee contributions will be made at the current contribution rate and that contributions from participating local districts will be made at contractually required rates, actuarially determined. Based on these assumptions, the pension plans' fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liabilities.

Sensitivity of the Town's proportionate share of the net pension liabilities to changes in the discount rate: The following presents the Town's proportionate share of the net pension liability calculated using the discount rate of 7.125% for the PLD Plan and 7.125% for the SET Plan, as well as what the Town's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.125% for PLD Plan and 6.125% for SET Plan) or 1 percentage-point higher (8.125% for PLD Plan and 8.125% for SET Plan) than the current rate:

	1% Decrease <u>(6.125%)</u>	Current Discount Rate <u>(7.125%)</u>	1% Increase <u>(8.125%)</u>
<u>PLD Plan</u> Town's proportionate share of the net pension liability	\$ 14,482,981	\$ 7,269,492	\$ 430,658
<u>SET Plan</u> Town's proportionate share of the net pension liability	\$ 913,277	\$ 521,645	\$ 195,461

Pension plan fiduciary net position: Detailed information about the pension plan's fiduciary net position is available in the separately issued MainePERS financial report which can be obtained from Maine Public Employees Retirement System at www.mainepers.org.

Payables to the pension plan: The Town reported no payables to the pension plan as of June 30, 2016.

DEFERRED COMPENSATION PLAN

The Town offers its non-school employees a deferred compensation plan (the "Plan"), created in accordance with Internal Revenue Code Section 457. The Plan, available to all non-school employees, permits the employees to defer a portion of their salary until future years. All assets and income of the Plan are held in trust for the exclusive benefit of the participants and their beneficiaries. The deferred compensation is not available to employees until termination, retirement, death or unforeseeable emergency.

OTHER RETIREMENT

Most municipal and some school employees participate in the Social Security Retirement Program ("FICA"). The Town and the School department contribute to FICA. The School Department also offers its employees a variety of tax-sheltered annuity plans. The School Department makes no contributions to these plans.

OTHER POST EMPLOYMENT BENEFITS

The Governmental Accounting Standards Board ("GASB") Statement 45 addresses the reporting and disclosure requirements for other postemployment benefits ("OPEB"). GASB Statement 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*, requires the long-term cost of retirement health care and obligations for other postemployment benefits be determined on an actuarial basis and reported similar to pension plans.

Plan Description: The Town is a member of the Maine Municipal Employees Health Trust (MMEHT), an agent multiple-employer healthcare plan that provides employment and post-employment healthcare benefits. Retiree eligibility to receive health care benefits follows the same requirements as the retirement requirement of the Maine Public Employees Retirement System (MainePERS), meaning that employees eligible to retire under MainePERS are eligible to participate in the retiree health benefit offered by MMEHT. Eligible retirees are required to pay 100% of the health insurance premiums to receive healthcare benefits. For non-Medicare eligible retirees, premiums are the same as for active employees. Medicare eligible retirees pay reduced premiums and the coverage is adjusted to supplement Medicare.

MMEHT contracts with an actuarial consultant to provide a biennial actuarial valuation of the Town's OPEB liability under GASB Statement 45. The most recent OPEB liability actuarial valuation was completed in July 2015 for the fiscal years ending June 30, 2015 and June 30, 2016. A copy of the financial report and the required supplementary information for the Health Trust may be obtained from the Maine Municipal Employees Health Trust, 60 Community Drive, Augusta, ME 04333.

Funding policy: GASB Statement 45 does not mandate the prefunding of postemployment benefits liability. The Town currently funds these benefits on a pay-as-you-go basis. No assets have been segregated and restricted to provide postemployment benefits.

Annual OPEB cost: The Town's annual OPEB cost is calculated based on the annual required contribution (ARC), an actuarially determined amount. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize unfunded actuarial liabilities over a period not to exceed thirty (30) years. The components of the Town's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the Town's net OPEB obligation are summarized in the following table.

Normal cost	\$ 63,101
Amortization of Unfunded	118,822
Interest	<u>3,603</u>
Annual Required Contribution	185,526
Interest on Net OPEB Obligation	4,862
Amortizing Adjustment to ARC	<u>(7,029)</u>
Annual OPEB Cost	183,359
Contributions made	<u>(66,495)</u>
Increase in Net OPEB Obligation	116,864
Net OPEB obligation - beginning of year	<u>871,363</u>
Net OPEB obligation - end of year	<u>\$ 988,227</u>

The following table represents the OPEB costs, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the fiscal year ended June 30, 2016 and two preceding years:

<u>Fiscal Year Ended</u>	<u>Annual OPEB Cost</u>	<u>Percentage of Annual OPEB Cost Contributed</u>	<u>Net OPEB Obligation</u>
June 30, 2014	208,061	30.02%	763,433
June 30, 2015	171,913	37.22%	871,363
June 30, 2016	183,359	36.26%	988,227

Funding Status and Funding Progress: The funded status of the plan as of June 30, 2015 was as follows:

Actuarial accrued liability	\$ 2,136,856
Plan assets	-
Unfunded actuarial accrued liability	\$ 2,136,856
Funded ratio	0%
Covered payroll	\$ 8,356,113
Unfunded actuarial accrued liability as a percentage of covered payroll	25.57%

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events in the future. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. The required schedule of funding progress, found in the required supplementary information (RSI) on page 80, provides multiyear trend information (only four years available) that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Actuarial Methods and Assumptions: Projections of benefits are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits in force at the valuation date and the pattern of sharing benefits costs between the Town and plan members at that point. Actuarial calculations reflect a long-term perspective and employ methods and assumptions that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of plan assets. Significant methods and assumptions were as follows:

Actuarial valuation date	1/1/2015
Actuarial cost method	Projected unit credit
Amortization method	Level dollar
Amortization period	Open, 30 years
Actuarial assumptions:	
Discount rate	4.00%
Rate of salary increases	3.00%
Ultimate rate of medical inflation	4.25%

The Town has monitored and will continue to monitor its OPEB liabilities as determined pursuant to GASB Statement 45. The Town does not, however, offer any assurance as to the impact, if any, of future OPEB liabilities, as determined pursuant to GASB Statement 45, on the Town's future financial condition or operations. For additional information about the Town's OPEB liabilities, see "Other Post Employment Benefits" in Notes to Basic Financial Statements in APPENDIX A hereto.

ENVIRONMENTAL MATTERS

The Town is subject to a wide variety of federal and State laws and regulations relating to land use, water resources, sewage disposal, the use, storage, discharge, emission and disposal of wastes and other environmental matters.

The landfill operates under strict environmental regulations and its operation is dependent on continued compliance with existing and future regulations. The facility's wastewater discharge license was renewed in August 2011. For several years, the Town has worked with the Maine Department of Environmental

Protection (“DEP”) to comply with, or seek waivers from, certain discharge parameters set by the United States Environmental Protection Agency (“EPA”). Based on an experimental treatment program in constructed in late 2012, ongoing discussions with DEP, and reports from the engineering consultant, the Town has concluded that treatment options to meet the discharge parameters would be cost prohibitive.

In 2014, while the Town was working on resolving issues with its wastewater license, the Maine DEP Bureau of Remediation and Waste Management notified the Town of concerns about groundwater contamination trends at the landfill. The recorded trends make the Town eligible for landfill closure funding from the State’s Landfill Closure and Remediation Program. DEP has indicated that provided the Town complies with the requirements for closure to be outlined in a Schedule of Closure (“SOC”), the Town will be eligible for a 75% cost share of closure costs. However, reimbursement depends upon the availability of funds in the Program. Based on its collaboration with DEP, the cost of wastewater and groundwater treatment options, and other factors, the Town is actively pursuing the plan to close the landfill. In December 2016, the Town Council authorized the Town Manager to negotiate an SOC with DEP, with closure anticipated within five years.

While the Town faces potential fines for its failure to comply with wastewater discharge limits and other violations, the scale of the fines is not expected to be significant.

With the possible exception of its solid waste landfill, the Town believes that its properties and operations are presently in material compliance with all land use and environmental laws that, failure to comply with such laws, could result in the imposition of severe penalties on operations by government agencies or courts that could adversely affect the Town. The Town is not aware of any other environmental conditions or non-compliance, the remediation or correction of which the Town believes would have a material adverse impact on the financial condition of the Town. The Town is not subject to any pending or threatened proceedings or actions involving environmental matters that, if adversely decided, would have a material adverse impact upon the Town’s financial condition or ability to pay debt service on the Bonds as and when due.

LITIGATION

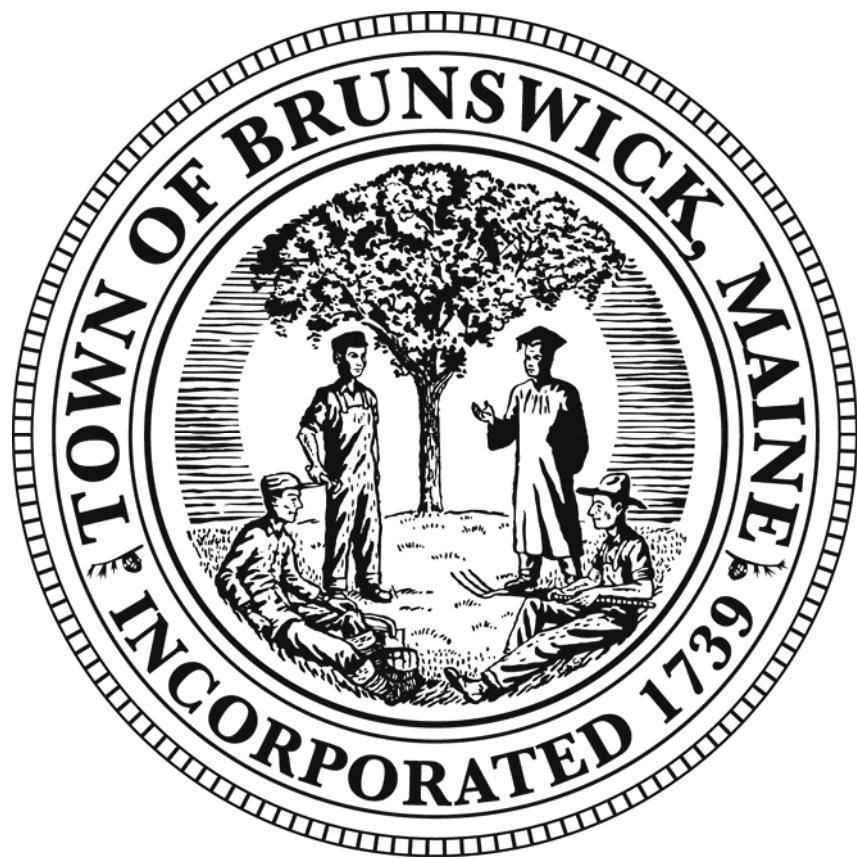
There are various claims and suits pending against the Town that arise in the normal course of the Town’s activities. In the opinion of Town officials there is no litigation pending against the Town which, either individually or in the aggregate, would result in judgments that would have a materially adverse effect on the Town’s financial position or its ability to meet its debt service obligations.

APPENDIX A

TOWN OF BRUNSWICK, MAINE COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE YEAR ENDED JUNE 30, 2016

[This page left intentionally blank.]

TOWN OF BRUNSWICK, MAINE



COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED

JUNE 30, 2016

[This page left intentionally blank.]

TOWN OF BRUNSWICK, MAINE
Comprehensive Annual Financial Report
Year ended June 30, 2016



Prepared by:
Town of Brunswick
Department of Finance

[This page left intentionally blank.]

Town of Brunswick, Maine
Comprehensive Annual Financial Report

For the Fiscal Year Ended June 30, 2016

TABLE OF CONTENTS

	<u>Page</u>
INTRODUCTORY SECTION	
Letter of Transmittal	1
GFOA Certificate of Achievement	7
Organizational Chart	9
List of Elected and Appointed Officials	10
FINANCIAL SECTION	
Independent Auditors' Report	11
Management's Discussion and Analysis	15
Basic Financial Statements:	<u>Statement</u>
Government-wide Financial Statements:	
Statement of Net Position	1 32
Statement of Activities	2 33
Fund Financial Statements:	
Balance Sheet – Governmental Funds	3 34
Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds	4 35
Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities	5 36
Statement of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual - General Fund	6 37
Statement of Net Position – Proprietary Funds	7 42
Statement of Revenues, Expenses, and Changes in Net Position – Proprietary Funds	8 43
Statement of Cash Flows – Proprietary Funds	9 44
Statement of Net Position – Fiduciary Funds	10 45
Statement of Changes in Net Position – Fiduciary Funds	11 46
Notes to the Financial Statements	47
Required Supplementary Information:	
Schedule of Proportionate Share of the Net Pension Liability	80
Schedule of Pension Contributions	81
Schedule of OPEB Funding Progress	82
Notes to Required Supplementary Information	83

	<u>Statement</u>	<u>Page</u>
Combining and Individual Fund Financial Statements:		
Combining Balance Sheet – All Other Governmental Funds	A-1	86
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances – All Other Governmental Funds	A-2	87
Combining Balance Sheet – Nonmajor Special Revenue Funds	B-1	88
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances – Nonmajor Special Revenue Funds	B-2	89
Combining Balance Sheet – Nonmajor Capital Projects Funds	C-1	90
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances – Nonmajor Capital Projects Funds	C-2	91
Combining Balance Sheet – Nonmajor Permanent Funds	D-1	92
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances – Nonmajor Permanent Funds	D-2	93
Combining Balance Sheet – Nonmajor Permanent Funds – Education Funds	D-3	94
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances – Nonmajor Permanent Funds – Education Funds	D-4	95
Combining Statement of Net Position – Nonmajor Proprietary Funds – Enterprise Funds	E-1	98
Combining Statement of Revenues, Expenses, and Changes in Net Position – Nonmajor Proprietary Funds – Enterprise Funds	E-2	99
Combining Statement of Cash Flows – Nonmajor Proprietary Funds – Enterprise Funds	E-3	100
Combining Statement of Net Position – Fiduciary Funds – Private-purpose Trust Funds	F-1	102
Combining Statement of Changes in Net Position – Fiduciary Funds – Private-purpose Trust Funds	F-2	103
Combining Statement of Net Position – Fiduciary Funds – Private-purpose Trust Funds – Scholarship and Education Funds	F-3	104
Combining Statement of Changes in Net Position – Fiduciary Funds – Private-purpose Trust Funds – Scholarship and Education Funds	F-4	105
Combining Statement of Net Position – Fiduciary Funds – Private-purpose Trust Funds – Public Library Funds	F-5	106
Combining Statement of Changes in Net Position – Fiduciary Funds – Private-purpose Trust Funds – Public Library Funds	F-6	107
Statement of Changes in Assets and Liabilities – Fiduciary Funds – Agency Fund	F-7	108

STATISTICAL SECTION	<u>Table</u>	<u>Page</u>
Net Position by Component	1	109
Changes in Net Position	2	110
Program Revenues by Function/Program	3	112
Fund Balances of Governmental Funds	4	113
Changes in Fund Balances of Governmental Funds	5	114
Governmental Activities Tax Revenue by Source (accrual basis of accounting)	6	116
Governmental Activities Tax Revenue by Source (modified accrual basis of accounting)	7	117
Assessed Value and Estimated Actual Value of Taxable Property	8	118
Direct and Overlapping Property Tax Rates	9	119
Principal Property Taxpayers	10	120
Total Property Tax Levies and Collections	11	121
Ratios of Outstanding Debt	12	122
Direct and Overlapping Governmental Activities Debt	13	123
Legal Debt Margin Information	14	124
Principal Employers	15	125
Demographic and Economic Statistics	16	126
Full-time Employees by Function/Program	17	127
Operating Indicators by Function	18	128
Capital Assets Statistics by Function	19	129

[This page left intentionally blank.]

INTRODUCTORY SECTION



[This page left intentionally blank.]



Town of Brunswick, Maine

INCORPORATED 1739

OFFICE OF THE FINANCE DIRECTOR

85 UNION STREET

BRUNSWICK, MAINE 04011-2418

TELEPHONE 207-725-6652

FAX 207-725-4107

December 13, 2016

To the Brunswick Town Council and Citizens of the Town of Brunswick, Maine:

The Town of Brunswick is required by its charter and the laws of Maine to prepare a set of audited financial statements. The audited basic financial statements, contained within this larger comprehensive annual financial report (CAFR), are intended to meet those requirements. The Town of Brunswick chooses to go beyond the minimum reporting requirements and prepare this CAFR in an effort to provide greater detail regarding the financial condition of the Town and its financial operations.

This CAFR consists of management's representations concerning the finances of the Town of Brunswick. The responsibility for both the accuracy of the data, and the completeness and fairness of the presentation, including all disclosures, rests with management. The Town of Brunswick has established a comprehensive framework of internal controls in order to provide a reasonable basis for making these representations. The Town recognizes that the costs of a control should not exceed the benefits to be derived, and the objective of its internal controls is to provide reasonable, rather than absolute, assurance that its financial reporting is free of material misstatements.

Runyon Kersteen Ouellette, a licensed firm of certified public accountants, has audited the Town of Brunswick's basic financial statements for the year ended June 30, 2016. The goal of an independent audit is to provide reasonable assurance that the basic financial statements are free of material misstatement. Runyon Kersteen Ouellette has issued an unmodified opinion on the Town of Brunswick's basic financial statements indicating that, in its opinion, the basic financial statements are fairly presented in all material respects, in conformity with accounting principles generally accepted in the United States. The independent auditor's report is located at the front of the financial section of this report.

Management's discussion and analysis (MD&A) follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

Profile of the Government

The Town of Brunswick, incorporated February 1739, is situated on the coast of Maine in Cumberland County, the state's most populous county. Brunswick is a state-designated service-center community, located between Maine's major population centers. The Town's geographic boundaries encompass approximately 49.73 square miles and the 2010 Census listed Brunswick's population at 20,278.

The Town of Brunswick operates under a charter that provides for a council-manager form of government with a nine-member town council elected on a non-partisan basis to three-year staggered terms. Seven council members are elected from districts and two are elected at-large. The charter grants to the town council all powers to enact, amend, or repeal ordinances, orders, resolutions, policies, and rules relating to the Town's property and affairs. The town council appoints the town manager who in turn appoints the municipal department heads, subject to confirmation by the town council.

A nine-member elected school board is responsible for the operation of all facets of a school department that provides K-12 education. Members are elected for three-year staggered terms with seven elected from districts and two elected at-large. The school board appoints the superintendent of schools, who administers the department and carries out the policies of the board. In consultation with the

superintendent, the school board also proposes an educational budget for consideration by the Town Council and inclusion in the Town's annual budget.

The town manager is required to propose an annual budget to the town council by May 1st. The budget includes the municipal departments and activities. It also includes an education budget approved by the school board. The town council must adopt an annual budget by June 15th. State law also requires that voters, in a budget validation referendum, approve the school budget adopted by the town council. Once the budget is adopted, the charter allows for the transfer of resources within departments. However, transfers between departments require town council approval. State law also has special requirements for changes to the education budget.

The Town of Brunswick provides a full range of services including public safety, public works, education, human services, and recreation. The Brunswick Sewer District, a separate legal entity, provides sanitary sewer services. The Brunswick-Topsham Water District, also a separate legal entity, provides water services. These districts are not part of the Town of Brunswick so their financial statements are not included in this report. The financial statements for these districts can be obtained directly from the districts.

The Brunswick Development Corporation (BDC) is a separate legal entity established to foster economic development within Brunswick. In previous years, BDC was reported as a component unit of the Town of Brunswick because the Town appointed a majority of the directors and because BDC had the potential to provide specific financial benefits to, or impose specific financial burdens on the Town. Effective July 1, 2013, with a change in the formation and composition of BDC's board of directors, management has determined that BDC should no longer be considered a component unit of the Town. The financial statements for BDC can be obtained directly from BDC at 85 Union Street, Brunswick, ME 04011.

Local economy

Brunswick is a commercial, industrial, educational, health care, and cultural center for the southern section of mid-coast Maine. Bath Iron Works (BIW), along with Mid Coast – Parkview Health, and Bowdoin College are the area's largest employers.

Bath Iron Works. Bath Iron Works (BIW) is a shipbuilder headquartered in Bath, Maine, which is heavily dependent on contracts to build surface combatants for the US Navy. As a consequence, the Navy's procurement plans are always a concern for BIW and its employees. Since 1985, BIW has been the lead contractor and has delivered ships of the Arleigh Burke (DDG 51) class. As BIW was nearing the completion of the ships it had contracted to deliver, the Navy decided to restart procurement of the DDG 51s. BIW and a competitor are each building ships in the restarted program. BIW has four of these ships under construction and contracts with the Navy to build an additional ship. Further, as the lead designer of the DDG 51, BIW is considered the "planning yard" as ships already delivered to the Navy are upgraded and modernized. BIW was recently awarded a modernization contract and expects to compete for future contracts.

The Zumwalt (DDG 1000) class had been planned as the US Navy's next generation surface combatant. Originally, a competitor was designated as the lead designer and builder of the DDG 1000, with that competitor and BIW each building one of the first two ships in this class. Cost concerns for this class caused the Navy to limit production to three ships, and BIW has assumed responsibility for the ships' design and construction. The US Navy accepted delivery of the USS Zumwalt (DDG 1000) on May 20, 2016, and awarded BIW an extended contract for the support of the Zumwalt through sail away and transit to the ship's homeport. The two remaining ships of the DDG 1000 class are now under construction at BIW.

Given the restart of the DDG-51 program and changes related to the DDG-1000 program, BIW had increased its hiring of new employees in 2015, mainly in trades including electrical, machinist, shipfitters, tinsmiths, welders, pipefitters and more, as well as supervisory positions. However, the US Navy's procurement plans are always subject to change and those changes could adversely impact BIW and its

employees. Recently, BIW learned that it was not awarded the contract for the U.S. Coast Guard's new generation of offshore patrol cutters. Though BIW is continually seeking to diversify its production capabilities, the Coast Guard decision may result in workforce layoffs.

Mid Coast – Parkview Health. Mid Coast – Parkview Health (MCPH) is a community, non-profit, health care organization providing a continuum of care through its affiliated organizations. With more than 1,000 employees, MCPH is the second largest employer in Brunswick. Previously named Mid Coast Health Services (MCHS), the organization operated Mid Coast Hospital. Situated in Brunswick for many years, the hospital moved into a new facility in 2001, and completed a major expansion that added approximately 50,000 square feet to the hospital in 2009. In 2011, MCHS opened a primary care and walk-in clinic facility in leased space at Brunswick Station in downtown Brunswick.

Based on a plan approved in August 2015, Mid Coast Health Services was integrated with another hospital in Brunswick, Parkview Adventist Medical Center. The consolidated entity is called Mid Coast – Parkview Health (MCPH), and has moved inpatient and emergency services to Mid Coast Hospital, while utilizing the Parkview campus for community health and wellness programs, physician practices and outpatient services. In addition, the walk-in clinic at Brunswick Station has expanded its facilities and hours for non-emergency medical services.

Bowdoin College. Bowdoin College (Bowdoin or College) is an undergraduate liberal arts college located in Brunswick. Bowdoin employs approximately 935 full-time equivalent (FTE) employees, including 240 faculty members. For the 2015-16 tax year, Bowdoin was the Town of Brunswick's 12th largest property taxpayer. Over the past few years, Bowdoin has completed a number of building and facilities improvements, including renovation of the historic Harriet Beecher Stowe House and upgrades in the central heating plant.

Brunswick Landing, Maine's Center for Innovation. Brunswick Landing is the name given to the former Naval Air Station Brunswick (NASB or BNAS) property. NASB, closed in May 2011, was once one of the state's largest employers. The operation of the base was turned over to the Midcoast Regional Redevelopment Authority (MRRA). MRRA is a state-appointed agency responsible for the management and disposition of NASB property and the implementation of the "Master Reuse Plan for BNAS" (Master Plan).

The Master Plan recommended that portions of the base continue operating aviation facilities and Brunswick Executive Airport (BXM) was established on the airport portion of the property. Other components of the plan envisioned educational uses by the University of Maine system and Southern Maine Community College. The Navy has conveyed parcels to the Maine Community College System (MCCS), facilities have been renovated or constructed and many programs and classes are now being offered by the community college and university system. Other properties were identified for manufacturing and commercial uses and have been conveyed to MRRA for development. A number of facilities have been sold to incoming entities, and others have been renovated or constructed, attracting a variety of businesses, including 24 new companies to Maine. The Master Plan along with information regarding the impact of NASB's closure, and MRRA's redevelopment statistics can be found on MRRA's website at www.mrra.us.

Long-term financial planning

The charter of the Town of Brunswick requires the annual preparation of a five-year Capital Improvement Program (CIP). The CIP identifies capital improvements and addresses financing those improvements, and the annual cost of supporting them. The CIP is a plan; it does not fund any projects. Project funding can be authorized in a variety of formats.

In February, 2013, the Council adopted a new CIP policy, new procedures, and a revised document format. The policy requires that items included in the CIP have a value greater than \$100,000. Those recommended to be funded with debt are required to have a value greater than \$325,000. All items require a minimum life of five years. Further, the policy established a mechanism for the annual funding

of reserves for the replacement of vehicles and equipment. Finally, the policy requires that the CIP be developed and completed ahead of the development of the annual municipal budget.

The CIP for fiscal years ending 2017-21 recommended funding projects totaling \$15,402,237, with \$2,638,000 to be financed with debt. Projects in development (those that may eventually be considered for funding) totaled \$47,409,283. The Town continues to recognize that the health and diversity of Brunswick's property tax base, the continued pressure on annual operating budgets, and the continued desire to minimize property tax increases, will impact the Town's capacity to finance capital projects and the related operating costs outlined in the CIP. Further, the CIP policy articulates the Town's goals for financing capital items. In adopting the policy, the Town understood that many of its goals will need to be accomplished over a period of time in a phased approach.

Relevant financial policies

The Town of Brunswick has an established fund balance policy that targets its unassigned general fund balance at 16.67% of its general fund revenues. The policy, adopted in 2010, is based on the Government Finance Officer Association's (GFOA's) recommended best practice regarding appropriate levels of fund balance. In developing the target, the Town considered a number of factors, including the diversity of its property tax base, the reliability and volatility of its non-property tax revenues, and the potential of incurring significant one-time expenditures. The policy requires that funds in excess of the target to be used for capital or other one-time expenditures.

For the year ended June 30, 2016, the amount of unassigned fund balance was \$10,316,602 or 17.54% of general fund revenues. This balance was anticipated, as after previous years with unassigned fund balance below the target, the Town had developed a plan, implemented through the annual budgetary process, to bring the balance to the target level over the past three years. Continuing with the 2016-17 budget, the Town is reducing its use of fund balance in the annual budget.

In August, 2014 the Town Council adopted a policy establishing a Town Finance Committee, composed of three members of the Town Council and staffed by the Finance Director. The Committee has assumed responsibility for reviewing and participating in the financial affairs of the Town. During the year, the Finance Committee met at least monthly and worked on review of financial policies, updating Town fees, development of the Capital Improvement Program, review of the annual budget process, the annual financial reports and audit.

Major initiatives

School Construction and Facilities Projects. With the opening of the new Harriet Beecher Stowe School in 2011, the school department turned its attention to examining its other facilities and program needs. Although the department had at one time anticipated that it would meet its needs through renovations of and additions to the Coffin and Jordan Acres elementary schools, as well as the Junior High School, the department decided it needed to take a fresh look at those and other options. As a result, the school board embarked on the development of a comprehensive facilities master plan, with the goal of identifying the facilities required to support the department's programs as well as the costs associated with constructing and operating the required facilities. Phases I and II of the plan's development have been completed, and the department has identified a course of action involving major repairs to the Junior High School and construction of a new elementary school. The school department believes that projects to expand, renovate or construct school facilities would require the issuance of debt and that those projects are not likely to qualify for State participation. The results of the planning will be addressed through the Capital Improvement Program (CIP). The Town Council is being asked to consider a bond ordinance, and to put the question forward to referendum in June, 2017.

Brunswick Station and Amtrak Downeaster Service. With work completed on a \$38 million project to upgrade 28 miles of rail track between Brunswick and Portland and other rail-related improvements, the Downeaster has been operating two trips per day into Brunswick Station since November 1, 2012. The Northern New England Passenger Rail Authority (NNEPRA) began construction on a train layover facility

in October 2015. Beginning in November 2016, the 655-foot long layover building, which is 70 feet wide and about 37 feet high, accommodates the overnight storage of up to three diesel locomotive-powered passenger train sets used for the Downeaster service. It is equipped with a ventilation system to handle locomotive exhaust and will be heated. Offices, locker rooms, wash rooms and storage facilities are located in an attachment on the north side of the building. As of this writing, the layover facility has made possible one additional scheduled service daily to and from Brunswick.

Brunswick Landing II Municipal TIF District and Brunswick Executive Airport II Municipal TIF District. The Town and the Midcoast Regional Redevelopment Authority (MRRA) have continued discussing collaborative approaches for the redevelopment of Naval Air Station Brunswick (NASB). Two Tax Increment Financing (TIF) districts on the former NASB were designated by the Town Council in March 2013. With a TIF, a portion of the property taxes paid could be used for infrastructure development or rebated directly to MRRA and others, to assist in the funding of development projects. The TIF development programs, which allocate up to 50% of captured TIF revenues to be made available to MRRA and to businesses wishing to locate at Brunswick Landing, were approved by the Town in July 2013, and by the Maine Department of Economic and Community Development (DECD) in October 2013. Based on subsequent discussions, the Town and MRRA reached an agreement by which the TIF revenues may be allocated. The development programs were amended and a credit enhancement agreement between the Town and MRRA was finalized in September, 2016.

Graham Road Landfill. As described in the notes to the financial statements, the Graham Road Landfill operates under strict environmental regulations and continued operation is dependent on continued compliance with existing and future regulations. For several years, the Town has worked with the Maine Department of Environmental Protection (DEP) to comply with, or seek waivers from, certain discharge parameters set by the United States Environmental Protection Agency (EPA). For the most part, the parties agree the Town has had technical violations, with little to no impact on water quality. Late in 2010, the Town learned that the waivers it sought, as specifically identified in its 2004 license, were not available.

After learning that the waivers it sought were not available, the Town and the DEP engaged in negotiating an Administrative Consent Agreement (ACA) to resolve the wastewater discharge and operational violations. In January 2012, the Town and DEP discontinued the ACA discussions and instead agreed to pursue a cooperative approach by constructing an experimental treatment facility. This was completed in the late fall of 2012, and in order to allow sufficient time to assess the facility's effectiveness in cold weather, the Town monitored treatment through the winter of 2013-14. Based on DEP's analysis of the test data, the Town has engaged a consultant to explore the options for, and financial impacts of, continued landfill operations.

In April 2014, the Town learned that DEP's Remediation and Waste Bureau had concerns about groundwater trends at the landfill. While not a situation requiring immediate remediation, the groundwater questions may present an opportunity for the Town to be eligible for closure funding from the State. Depending on its collaboration with DEP, the cost of wastewater treatment options, and other factors, the Town is strongly considering closing the landfill. Though the Town faces potential fines for its failure to comply with wastewater discharge limits and other violations, DEP has indicated that it would not pursue enforcement action so long as the Town and DEP were pursuing a collaborative solution. The Town cannot reasonably estimate the amount of any potential fines, should it once again be faced with enforcement action.

Bond Issues and Debt Authorization. During the fiscal year ended June 30, 2016, the Town authorized the issuance of bonds for four projects, totaling \$2,109,729, as recommended in the 2016-20 CIP. Subsequent to June 30, 2016, the Town issued debt in an amount of up to \$934,729 with the Maine Municipal Bond Bank in the form of a School Revolving Renovation Fund loan.

The Town continues to enjoy an Aa2 rating with Moody's Investors Service. In January, 2014, Standard & Poor's completed a review of the Town and updated its rating of the Town from AA to AA+.

Awards and acknowledgements

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town of Brunswick for its comprehensive annual financial report for the year ended June 30, 2015. The certificate recognizes that Brunswick published an easily readable and efficiently organized comprehensive annual financial report that satisfied both generally accepted accounting principles and applicable legal requirements. The Town of Brunswick has received this prestigious award every year since 1999. A Certificate of Achievement is valid for a period of one year. We believe this year's comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the Government Finance Officers Association to determine its eligibility for a certificate.

Finally, this report could not have been completed without the cooperation and assistance of all the Town departments. Especially appreciated are the efficient and dedicated services of the entire Finance Department, with special recognition due to Branden Perreault, Deputy Finance Director, for his dedication and effort in preparing this report. Also appreciated is the assistance of Runyon Kersteen Ouellette, in their review of this report.

Respectfully submitted,

Julia Henze

Julia Henze, CPFO
Finance Director



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Town of Brunswick
Maine

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

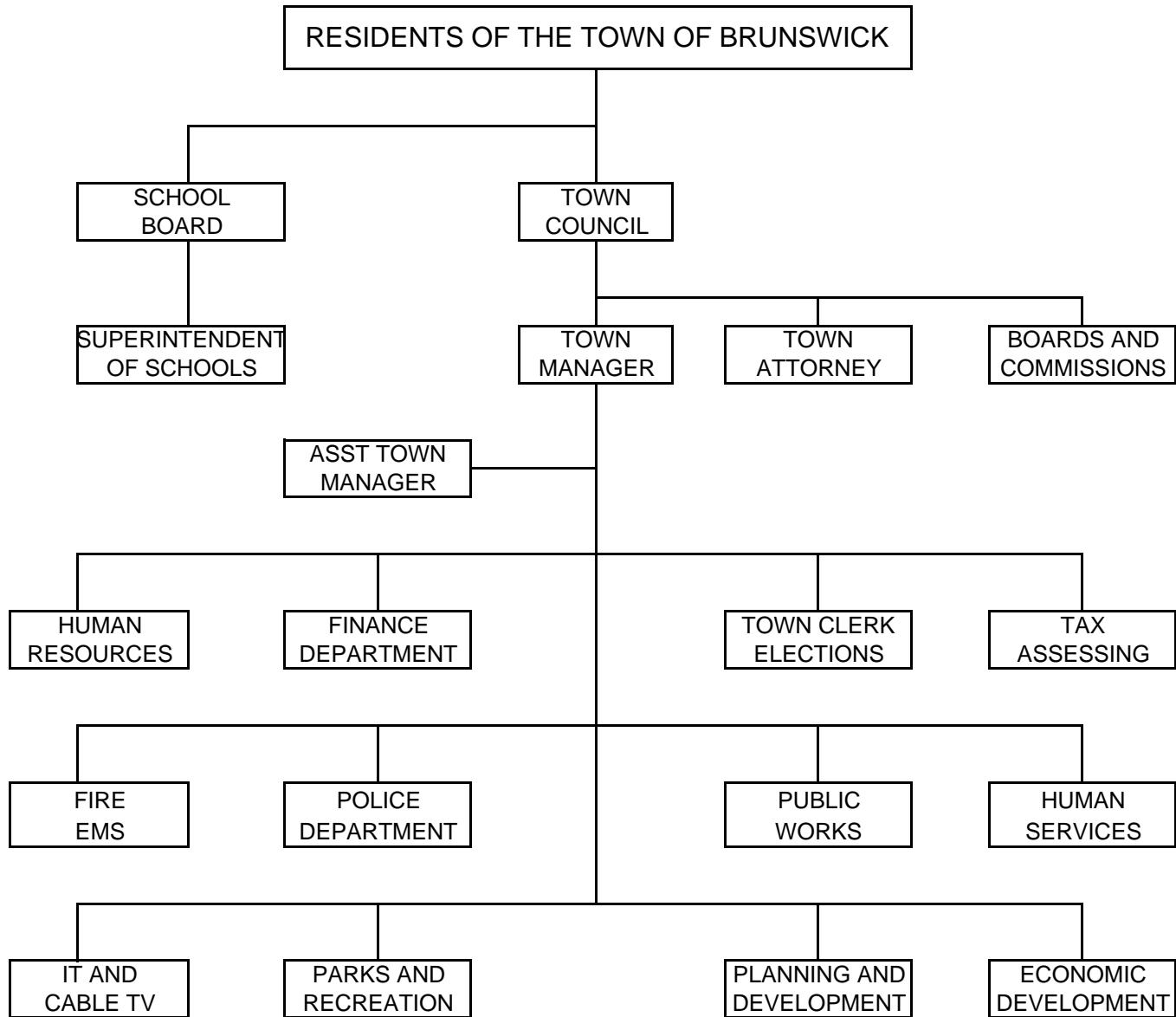
June 30, 2015

A handwritten signature in black ink that reads "Jeffrey P. Emer". The signature is fluid and cursive, with "Jeffrey" on the top line and "P. Emer" on the bottom line.

Executive Director/CEO

[This page left intentionally blank.]

Town of Brunswick, Maine Organizational Chart



TOWN OF BRUNSWICK, MAINE

ELECTED AND APPOINTED OFFICIALS

June 30, 2016

Elected Officials

Council Member - District 7	Chair	Sarah Brayman
Council Member - District 2	Vice Chair	Stephen S. Walker
Council Member - District 1		W. David Watson
Council Member - District 3		Suzan Z. Wilson
Council Member - District 4		John M. Perreault
Council Member - District 5		Daniel E. Harris
Council Member - District 6		Jane F. Millett
Council Member - At large		Alison Harris
Council Member - At large		Kathy Wilson

Appointed Officials

Town Manager	John S. Eldridge
Town Attorney	Stephen E. F. Langsdorf
Director of Finance	Julia A.C. Henze
Assessor	Cathleen M. Jamison
Town Clerk	Frances M. Smith
Director of Planning and Development	Anna M. Breinich
Fire Chief	Kenneth A. Brillant
Police Chief	Richard J. Rizzo
Director of Public Works	John A. Foster
Director of Parks and Recreation	Thomas M. Farrell
Superintendent of Schools	Paul Perzanowski

FINANCIAL SECTION



[This page left intentionally blank.]

Independent Auditor's Report

Finance Committee
Town of Brunswick, Maine

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Brunswick, Maine, as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Brunswick, Maine as of June 30, 2016, and respective changes in financial position and, where applicable, cash flows thereof, and the budgetary comparison for the general fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis, the Postemployment Healthcare Benefit – Schedule of OPEB Funding Progress, the Schedule of Proportionate Share of Net Pension Liability, and the Schedule of Pension Contributions, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The introductory section, combining and individual fund financial statements, and statistical section are presented for the purpose of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Finance Committee
Town of Brunswick, Maine

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 13, 2016 on our consideration of the Town of Brunswick, Maine's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town of Brunswick, Maine's internal control over financial reporting and compliance.

A handwritten signature in black ink that reads "Ryan Kurten Ouellette". The signature is fluid and cursive, with "Ryan" and "Kurten" on the first line and "Ouellette" on the second line.

December 13, 2016
South Portland, Maine

[This page left intentionally blank.]

Management's Discussion and Analysis

As the Town of Brunswick's management, we offer readers of the Town of Brunswick's financial statements this narrative overview and analysis of the financial activities of the Town of Brunswick for the fiscal year ended June 30, 2016. This overview and analysis is referred to as Management's Discussion and Analysis (MD&A). We encourage readers to consider the information presented here in conjunction with additional information furnished in the letter of transmittal, which can be found in the introductory section of this comprehensive annual financial report (CAFR).

Financial Highlights

- For the fiscal year ended June 30, 2016, the Town of Brunswick's total net position decreased by \$1,045,948, to total \$64,086,051. Of this amount, \$7,006,212 is classified as *restricted net position*, of which the largest portion, \$4,403,995, is restricted for education purposes.
- In *unrestricted net position*, the Town is reporting a deficit of \$1,310,259. This is the second year that this category is negative, and results from the large closure/postclosure liability carried in the proprietary funds, as well as the recognition in the governmental funds of a net pension liability and associated deferred inflows and outflows resulting from the implementation of the Governmental Accounting Standards Board (GASB) Statement 68.
- Net investment in capital assets decreased by \$660,503, while restricted net position increased by \$404,636 and unrestricted net position decreased by \$790,081.
- At the close of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$18,034,822, a decrease of \$185,716 in comparison with the prior fiscal year.
- The unassigned fund balance for the General Fund at June 30, 2016 was \$10,316,602. The Town's policy is to maintain the unassigned fund balance at 16.67% of revenues. At June 30, 2016, this portion of the fund balance is approximately 18.26% and 17.54% of the total General Fund expenditures and revenues, respectively.
- The Town's total outstanding long-term principal debt decreased by \$2,098,113 during the current fiscal year, all attributable to debt retirement.

Overview of the Financial Statements

This MD&A is intended to serve as an introduction to the Town of Brunswick's basic financial statements which consist of the: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. In addition to the basic financial statements, the CAFR also contains other supplementary information.

Government-wide financial statements. The *government-wide financial statements* are designed to provide a broad overview of the Town of Brunswick's finances, in a manner similar to a private-sector business. There are two government-wide statements: the statement of net position and the statement of activities.

The *statement of net position* presents information on all of the Town's assets, liabilities, and deferred inflows/outflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as an indicator of whether the financial position of the Town is improving or deteriorating.

The *statement of activities* presents information on how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

Both of the government-wide financial statements distinguish functions of the Town that are principally supported by taxes and intergovernmental revenues (*governmental activities*), from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the Town include general government, public safety, public

works, human services, education, recreation/culture, and county tax. The business-type activities of the Town include the Town's solid waste facilities, the pay-per-bag program, the Mere Point Wastewater District and the train station/visitors center. The government-wide financial statements can be found on pages 32 and 33 of this report.

Fund financial statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Brunswick, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of *governmental funds* is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Town of Brunswick maintains twenty individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund and the Tax Increment Financing Fund, both of which are considered major funds. Data from the other governmental funds are combined into a single, aggregated presentation. The basic governmental fund financial statements can be found on pages 34-41 of this report. Individual fund data for each of the non-major governmental funds is provided in *combining statements* found on pages 86-95 of this CAFR.

In accordance with the Charter of the Town of Brunswick, an annual appropriated budget is adopted for the Town's General Fund. It is the only fund with an annual appropriated budget. A statement, comparing the budget with actual results, has been provided to demonstrate compliance with the General Fund budget. A full discussion of the General Fund budget and highlights for the year is contained later in this MD&A.

Proprietary funds. The Town reports two types of proprietary funds, enterprise funds and internal service funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The Town of Brunswick uses enterprise funds to account for its solid waste facilities, the pay-per-bag program, the Mere Point Wastewater District and the train station/visitors center. *Internal service funds* are an accounting device used to accumulate and allocate costs internally among the Town's functions. The Town utilizes an internal service fund to account for printing services provided to departments on a cost reimbursement basis. The proprietary fund statements provide the same type of information as the government-wide financial statements, only in greater detail. The basic proprietary fund financial statements can be found on pages 42-44. The combining statements can be found on pages 98-100.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Town of Brunswick's own programs. The Town's fiduciary funds include its private-purpose trust funds and agency funds. The private purpose trust funds report on scholarships, gifts to the library, resources available to the Village Improvement

Association, and scholarship awards for participation in recreation programs. The agency fund reports on money held for the benefit of student activities and a cemetery. The accounting used for fiduciary funds is much like that used for proprietary funds. The basic fiduciary fund financial statements can be found on pages 45 and 46 of this report. The combining statements can be found on pages 102-108.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 47-78 of this report.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* (RSI) concerning the Town's progress in funding its pension obligations and its other than pension postemployment benefits (OPEB) obligations. Required supplementary information can be found beginning on page 80 of this report, with the notes to the RSI following on page 83.

The combining statements referred to earlier in connection with non-major governmental funds and proprietary funds are presented immediately following the required supplementary information section of the financial statements. Combining and individual fund statements can be found on pages 86-108 of this report.

Government-wide Financial Analysis

As noted earlier, over time, net position may serve as a useful indicator of a government's financial position. For the Town of Brunswick, assets and deferred outflows of resources exceeded liabilities and deferred inflow of resources by \$64,086,051 at the close of the most recent fiscal year which is a decrease of \$1,045,948 during the fiscal year. The Town reports positive balances in two categories of net position, (net investment in capital assets, restricted) for the government as a whole.

Town of Brunswick's Net Position

	Governmental activities		Business-type activities		Total	
	2016	2015	2016	2015	2016	2015
Current and other assets	\$24,471,333	\$ 23,882,922	\$ 3,272,917	\$ 2,854,278	\$ 27,744,250	\$ 26,737,200
Capital assets	79,553,427	80,865,456	2,095,120	2,235,365	81,648,547	83,100,821
Total assets	104,024,760	104,748,378	5,368,037	5,089,643	109,392,797	109,838,021
Deferred outflows of resources	5,338,122	2,090,428	-	-	5,338,122	2,090,428
Long-term liabilities outstanding	33,502,224	31,719,818	7,351,866	7,039,799	40,854,090	38,759,617
Other liabilities	5,446,893	4,639,151	56,432	18,072	5,503,325	4,657,223
Total liabilities	38,949,117	36,358,969	7,408,298	7,057,871	46,357,415	43,416,840
Deferred inflows of resources	4,287,453	3,379,610	-	-	4,287,453	3,379,610
Net investment in capital assets	56,294,978	56,815,236	2,095,120	2,235,365	58,390,098	59,050,601
Restricted	7,006,212	6,601,576	-	-	7,006,212	6,601,576
Unrestricted	2,825,122	3,683,415	(4,135,381)	(4,203,593)	(1,310,259)	(520,178)
Total net position	<u>\$66,126,312</u>	<u>\$ 67,100,227</u>	<u>\$ (2,040,261)</u>	<u>\$ (1,968,228)</u>	<u>\$ 64,086,051</u>	<u>\$ 65,131,999</u>

The largest portion of the Town's net position, \$58,390,098 or 91.11%, reflects its investment in capital assets (e.g., land, buildings, machinery, equipment, and infrastructure), less any related outstanding debt used to acquire those assets. As the Town uses capital assets to provide services to citizens, these assets are generally not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, resources needed to repay this debt must be provided from other sources. An additional portion, \$7,006,212 or 10.93% of the Town of Brunswick's net position represents resources that are restricted, meaning they are subject to external restrictions on how they may be used. The remaining deficit balance in unrestricted net position was \$1,310,259 as of June 30, 2016.

Town of Brunswick's Change in Net Position

	Governmental activities		Business-type activities		Total	
	2016	2015	2016	2015	2016	2015
Revenues:						
Program revenues						
Charges for services	\$ 3,043,773	\$ 2,965,415	\$ 829,163	\$ 749,380	\$ 3,872,936	\$ 3,714,795
Operating grants and contributions	15,340,194	15,462,170	-	14,667	15,340,194	15,476,837
Capital grants and contributions	54,913	452,248	-	-	54,913	452,248
General revenues						
Property taxes	40,903,778	39,007,676	-	-	40,903,778	39,007,676
Vehicle, watercraft and aircraft excise taxes	3,170,899	3,071,620	-	-	3,170,899	3,071,620
Grants and contributions not restricted to specific programs	1,432,041	1,392,084	-	-	1,432,041	1,392,084
Unrestricted investment earnings	30,496	9,856	2,975	270	33,471	10,126
Other	5,700	136,631	-	10,000	5,700	146,631
Total revenues	<u>63,981,794</u>	<u>62,497,700</u>	<u>832,138</u>	<u>774,317</u>	<u>64,813,932</u>	<u>63,272,017</u>
Expenses:						
General government	5,849,369	5,006,091	-	-	5,849,369	5,006,091
Public safety	9,952,015	8,144,886	-	-	9,952,015	8,144,886
Public works	5,417,529	5,401,071	-	-	5,417,529	5,401,071
Human services	191,042	165,884	-	-	191,042	165,884
Education	37,889,171	37,759,011	-	-	37,889,171	37,759,011
Recreation and culture	3,417,837	3,336,957	-	-	3,417,837	3,336,957
County tax	1,360,042	1,333,350	-	-	1,360,042	1,333,350
Unclassified	29,082	8,683	-	-	29,082	8,683
Interest on long-term debt	655,622	698,977	-	-	655,622	698,977
Solid waste facilities	-	-	881,459	730,574	881,459	730,574
Pay-per-bag program	-	-	92,079	90,666	92,079	90,666
Wastewater treatment	-	-	48,682	50,978	48,682	50,978
Train station/ visitors center	-	-	75,951	92,243	75,951	92,243
Total expenses	<u>64,761,709</u>	<u>61,854,910</u>	<u>1,098,171</u>	<u>964,461</u>	<u>65,859,880</u>	<u>62,819,371</u>
Increase (decrease) in net position before transfers	(779,915)	642,790	(266,033)	(190,144)	(1,045,948)	452,646
Transfers	<u>(194,000)</u>	<u>(244,000)</u>	<u>194,000</u>	<u>244,000</u>	<u>-</u>	<u>-</u>
Increase (decrease) in net position	<u>(973,915)</u>	<u>398,790</u>	<u>(72,033)</u>	<u>53,856</u>	<u>(1,045,948)</u>	<u>452,646</u>
Net position beginning of year	<u>67,100,227</u>	<u>66,701,437</u>	<u>(1,968,228)</u>	<u>(2,022,084)</u>	<u>65,131,999</u>	<u>64,679,353</u>
Net position end of year	<u>\$ 66,126,312</u>	<u>\$ 67,100,227</u>	<u>\$ (2,040,261)</u>	<u>\$ (1,968,228)</u>	<u>\$ 64,086,051</u>	<u>\$ 65,131,999</u>

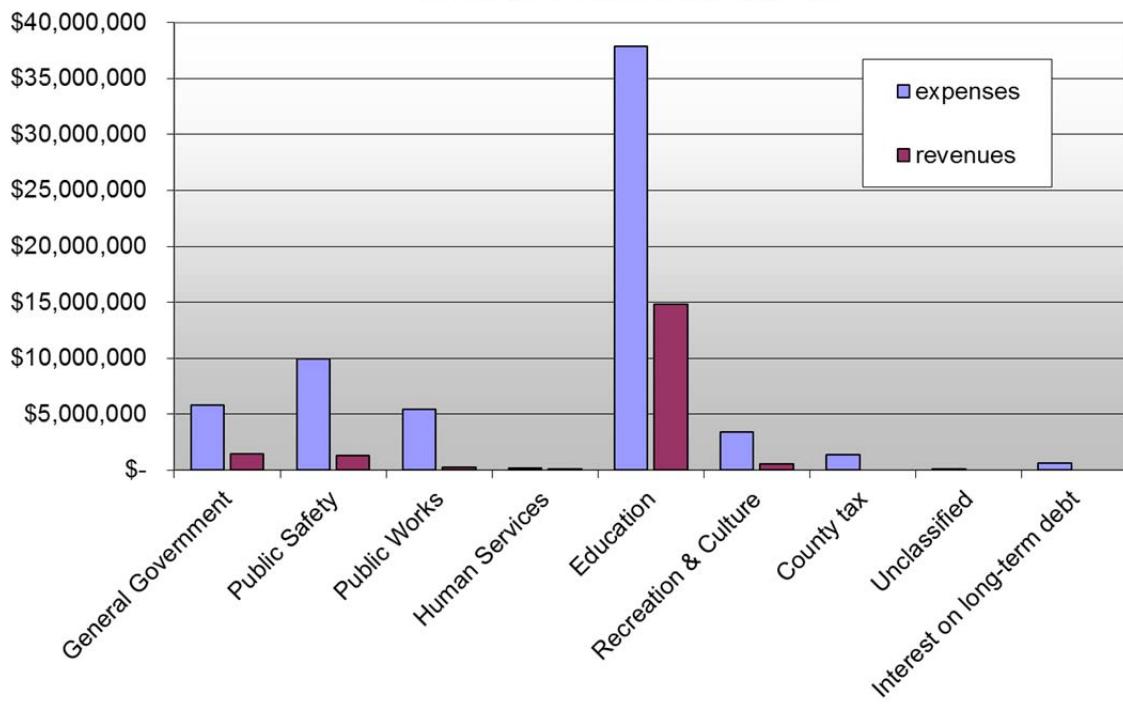
While in total the Town's net position is positive, results are very different for the governmental activities and the business-type activities. Readers should review the following analysis pertaining to those portions to fully understand the Town's financial reports.

Governmental activities. Governmental activities, including transfers, decreased the Town of Brunswick's total net position by \$973,915. The following points highlight the significant changes in revenues and expenses compared with changes that occurred in the previous year:

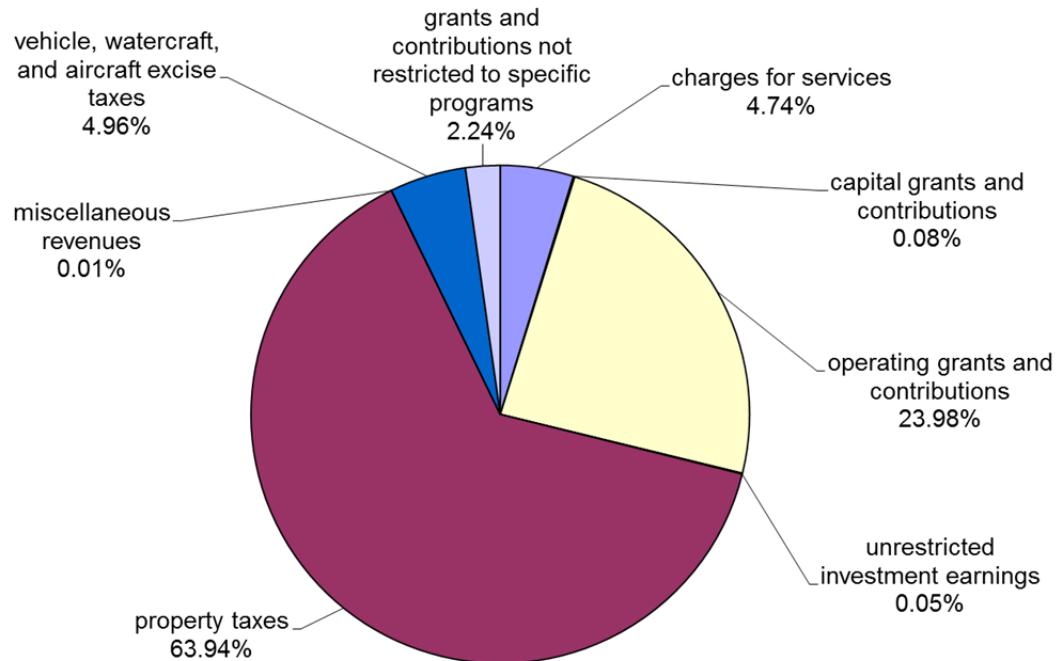
- Property tax revenue, the Town's largest revenue, increased by \$1,896,102, nearly 5%. This increase was anticipated as the tax rate increased in fiscal year 2015-16 by 3.50% and total taxable property valuation increased by 1.05%. Property taxes made up 63.85% of the total revenue, up from 62.41% of the total in the previous year. The percentage increase was the result of a shift in proportion of the total revenues, primarily influenced by higher capital contributions during the previous fiscal year.
- Excise tax revenue increased by \$99,279, primarily attributable to motor vehicle excise tax collections. This is a reflection, to a minor extent, of an increase in the number of motor vehicles, but more predominantly of an increase in the base values of the vehicles, which is used to calculate excise tax.
- Charges for services revenue increased by \$78,358. Increases were seen in ambulance service fees and special detail fees in public safety. Recreation programs also experienced an increase in enrollments, and fees on street openings, mooring fees and building permits. For both street openings and mooring fees, the increases reflect increased rates or new fees.
- Operating grants and contributions decreased by \$121,976. Reductions in the State on-behalf contributions to school retirement and State Emergency Management contributions were the primary drivers of the decrease.
- Capital grants and contributions decreased by \$397,335. This decrease is primarily due to the Town's acceptance in the previous year of several infrastructure contributions, for Botany Place and Cornerstone Drive from developers, and new and reconstructed sidewalks from various entities.
- Other revenues decreased by \$130,931. This decrease is primarily due to the prior year activity of \$136,481 returned to the Town by Maine Public Employees Retirement System (MainePERS).
- Total expenses in governmental activities increased by \$2,906,799 from the previous year. The most significant contributor to this difference was the \$1,488,461 pension expense recognized in 2015-16, compared to the \$1,296,505 negative expense in 2014-15. The cost of pension benefits earned, net of contributions, was distributed over the related functions, and with the exception of education, which realized a negative expense of \$81,669, all the other functional expenses were increased by a minimum of 2.3%. For public safety, due to the number of participating employees, the pension expense increased the functional expense by \$1,021,752, or 11.4%.
- Other than the pension related increase in expenses, general government expenses increased by \$341,051. This increase was primarily related to activity in the Tax Increment Financing (TIF) economic development programs.
- Offsetting these increases, expenses in the public works function decreased in comparison with 2014-15, largely due to a milder winter with less snow.

The following charts illustrate the total expenses by program, and revenues by source, for the Town's governmental activities.

Expenses and Program Revenues - Governmental Activities
For the year ended June 30, 2016

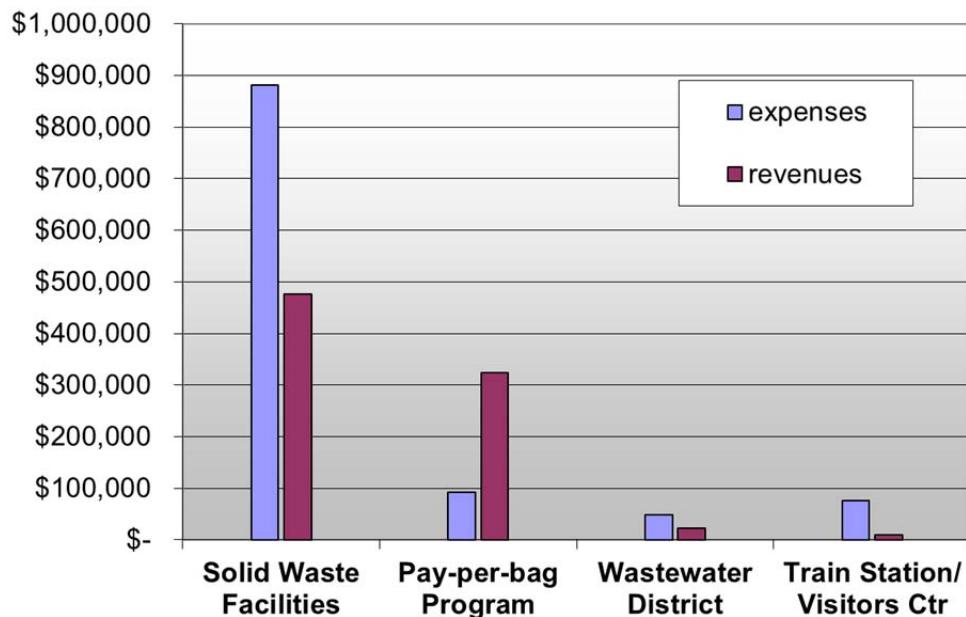


General and Program Revenues - Governmental Activities
For the year ended June 30, 2016

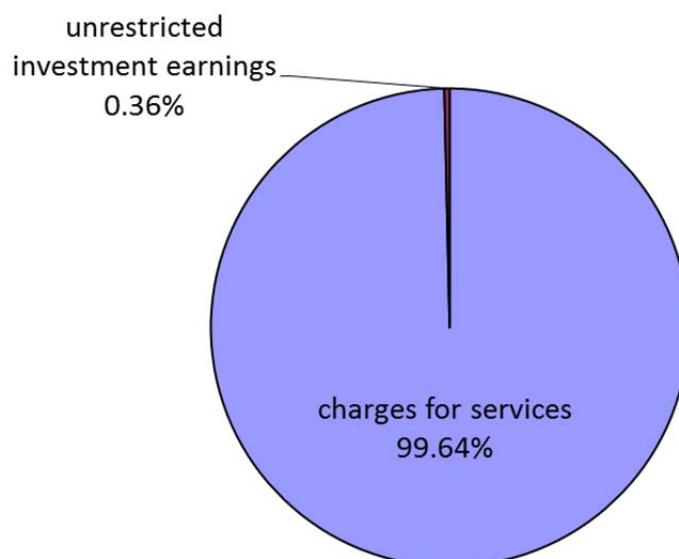


Business-type activities. The Town's business-type activities consist of four enterprise funds: two major funds accounting for its solid waste facilities and its pay-per-bag program, and two non-major funds, including a small wastewater district and the train station/visitors center. The following charts illustrate the total expenses by program, and revenues by source, for the Town's business-type activities. The vast majority of the revenue is provided through charges for services.

**Expenses and Program Revenues - Business-type Activities
For the year ended June 30, 2016**



**Revenues by Source - Business-type Activities
For the year ended June 30, 2016**



The Town's business-type activities reduced the Town's total net position by \$72,033. This was a result of decreases in the Solid Waste Facilities Fund, Mere Point Wastewater System and the Train Station/Visitors Center Fund of \$255,503, \$26,766 and \$22,028, respectively, offset by an increase in the Pay-per-bag Program Fund of \$232,264.

The major activity accounted for in the Solid Waste Facilities Fund is the operation of the Town's solid waste landfill located on Graham Road. For the year ended June 30, 2016, the landfill experienced a \$406,349 operating loss. This was largely due to costs associated with sampling and testing, as well as costs related to continued negotiations with the Maine Department of Environmental Protection (DEP) to resolve wastewater discharge and other violations. In addition, the Town recognized expenses related to an increased estimate of closure and post closure costs. The Town estimates a closure/post closure liability based on the landfill capacity. For the year ended June 30, 2016, the Town had filled 80.5% of the landfill capacity, and recognized a corresponding liability for the eventual cost of closure and post closure. The Town currently estimates eventual landfill closure costs at \$6,880,000 and post closure costs at \$2,135,000. For the fiscal year, the amount of expense related to closure and post closure was \$311,654.

The Town continues to operate pay-per-bag trash disposal and single-stream recycling programs. The pay-per-bag disposal program charges residents a fee for each bag of trash collected at curbside. The fee was implemented to encourage recycling. The single-stream recycling program makes it easier for residents to recycle. The two programs, instituted in 2007, are intended to extend the life of the landfill. While these programs have decreased the volume of solid waste delivered to the landfill, the Town has not been able to sufficiently reduce operating costs to meet the reduction in revenue. Recognizing the need to reduce the deficit in this fund, the Town's FY 2016 budget included a \$150,000 General Fund subsidy for the Solid Waste Facilities Fund. In a previous year, the Town Council voted its intent that the net funds generated by the pay-per-bag program be used toward future landfill closure costs. By June 30, 2016, the Pay-per-bag Program Fund had net position of \$2,301,176.

The Town's Mere Point Wastewater System also experienced an operating loss. Most of this loss was anticipated as the district user fees were not designed to recover depreciation expenses. If depreciation was excluded, the fund would have experienced a very small operating gain, as the remaining revenues were \$299 more than expenses. Additionally, during the year, there was a leach field failure which required infrastructure replacement totaling \$46,811, and contributed to the deficit of \$20,283 in unrestricted net position. User fees for this fund have not changed since it was created in 1993, and in the spring of 2016 the Town initiated a review and proposed an increase of the fees. On August 15, 2016, the Town Council adopted an updated fee schedule which incorporated an allowance to recover capital costs and build a capital reserve for future system upgrades. The new fees are set to become effective in October, 2016, and it is expected that operating income will eliminate the deficit over the period of two years.

The Train Station/Visitor's Center Fund was established in June 2009 when the Town executed a five-year agreement with JHR Development of Maine (JHR) to lease approximately 2,125 square feet of space at Brunswick Station. The Town uses the leased space for a train station and visitor's center. Under a property management agreement, the Brunswick Downtown Association (BDA) operates the train station and visitor's center. The initial five-year lease term concluded in November, 2014. In April, 2014, the Town and JHR signed a letter of intent to amend the lease, extending the term an additional five years at the same rental rate of \$44,000 per year. In 2009, the Brunswick Development Corporation (BDC) provided a \$220,000 grant to the Town for the prepayment of all five years of the lease rent. For the following two fiscal year, BDC provided grants to the Town to defray the rental costs, including a contribution of \$44,000 for FY 2016. The Town does not anticipate future grants from BDC for this purpose, and for FY 2017 the Council authorized the use of tax revenues from the Downtown Development TIF district to fund the Train Station rental costs. As of June 30, 2016, the Train Station/Visitor's Center Fund had a net position totaling \$76,797, with \$14,248 of this recorded as investment in capital assets.

Financial Analysis of the Government's Funds

As noted earlier, the Town of Brunswick uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the Town of Brunswick's *governmental funds* is to provide information on near-term inflows, outflows, and balances of spendable resources. Fund balance is the measure of a governmental fund's spendable resources. Fund balance is presented in five possible categories:

- *Nonspendable* fund balance cannot be spent.
- *Restricted* fund balance reflects resources that are subject to externally enforceable legal restrictions, typically imposed by parties outside of the government.
- *Committed* fund balance represents resources whose use is constrained by limitations the government imposes on itself at its highest level of decision making (i.e., the Town Council), that remain binding unless removed in the same manner.
- *Assigned* fund balance reflects a government's intended use of resources.
- *Unassigned* fund balance represents the net resources in excess of what can be properly classified in one of the other four categories. Only the General Fund can report a positive amount of unassigned fund balance.

At the end of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$18,034,822. Of that amount, \$988,564 is classified as nonspendable. Another \$6,462,224 is restricted, \$781,573 is committed and \$1,130,790 is assigned.

The largest portion of the \$988,564 nonspendable fund balance consists of \$535,605 which is held in permanent funds for education, community improvements, recreation, and cultural and social services. Another \$363,264 in advances was made by the General Fund to a capital project in the 2016 Bond Fund and \$89,695 is held in inventories and deposit items.

Of the \$6,462,224 in restricted fund balance, \$4,389,520, or approximately 68%, is restricted for education purposes. An additional \$1,116,433, or approximately 17%, is restricted for Tax Increment Financing programs and \$541,308 is in bond proceeds and impact fees restricted for various capital projects.

The *General Fund* is the chief operating fund of the Town of Brunswick and, by definition, is the only fund that can have positive unassigned fund balance. Since unassigned fund balance represents resources that aren't nonspendable, restricted, committed, or assigned to any particular use, this amount represents funds considered surplus. To provide for unforeseen circumstances and maintain liquidity, the Town's fund balance policy targets the unassigned General Fund balance at 16.67% of revenues. For the year ended June 30, 2016, the targeted unassigned fund balance for the General Fund was \$9,807,479. At \$10,316,602, the actual unassigned fund balance was 17.54% of revenues, and \$509,123 over the target. As a percentage of expenditures, the unassigned fund balance was 18.26%.

Despite a planned and budgeted reduction of \$4,062,109, plus additional reductions in the form of 2015 carry-forward encumbrances of \$120,384 and supplemental appropriations of \$186,481, the fund balance of the Town of Brunswick's General Fund actually increased by \$1,179,351 during the current fiscal year. The General Fund changes are more thoroughly discussed later in this MD&A in the section entitled "General Fund Budgetary Highlights" following.

The *Tax Increment Financing Fund* includes all of the activity in the Town's four tax increment financing (TIF) districts. TIF funds must be used for eligible projects as defined within the development programs, in accordance with Maine State law. As of June 30, 2016 the fund had a balance of \$1,116,433, all of which is restricted. TIF funds are used to promote economic development, to fund credit enhancement agreements with developers and to fund capital improvement projects in and around the districts. With the 2016-17 budget, the Town Council appropriated a total of \$514,000 from TIF revenues for economic

development, train station operations, road reconstruction, and public safety vehicles. Subsequent to June 30, 2016 the Council approved a credit enhancement agreement with Midcoast Regional Redevelopment Authority and authorized a payment of \$572,883 from the TIF fund balance, and \$463,377 from 2016-17 TIF revenues. Also in September 2016, the Council appropriated an additional \$50,000 from TIF revenues for the study and design of a connector road between Brunswick Landing and Gurnet Road in Cooks Corner.

Proprietary funds. The Town of Brunswick's proprietary funds provide the same type of information found in the government-wide statements, but in greater detail. At year end, the Solid Waste Facilities Fund had a deficit in unrestricted net position of \$6,478,823. The Pay-per-bag Program Fund had unrestricted net position of \$2,301,176. The unrestricted net position of the Mere Point Wastewater District Fund amounted to a deficit of \$20,283. The Train Station/Visitors Center Fund had unrestricted net position of \$62,549. The finances of these funds have been addressed previously in the discussion of the Town of Brunswick's business-type activities.

General Fund Budgetary Highlights

Original Budget vs. Final Budget

Differences between the original and final budgets result from budget adjustments and/or supplemental appropriations made during the year. Adjustments are generally the result of the Town's budget management process which constantly monitors department budgets and the budget in total. The Town Council, upon the request of the Town Manager, may move funds from departments with anticipated budget surpluses to those with anticipated budget shortfalls. Adjustments of this type have no impact on the budget in total.

During the year, adjustments totaling \$230,000 were made from accounts with projected balances to accounts where it appeared that the expenditures would have exceeded the appropriations. These adjustments were:

- \$70,000 for Refuse Collection. Funds were used to cover costs resulting from higher than anticipated tipping fees on curbside trash collection.
- \$50,000 for Central Garage, to cover unanticipated repair costs of public works vehicles and equipment.
- \$20,000 for Health & Social Services, to cover a grant made to Family Focus related to the cost of taxes on a new facility.
- \$15,000 for Risk Management, to cover worker's compensation premiums which were higher than anticipated.
- \$15,000 for Emerson Fire Station for unanticipated building maintenance costs associated with a partial heating system failure.
- \$10,000 for Administration to cover legal costs and personnel lines.
- \$10,000 for Municipal Building for replacement of parking lot lighting and HVAC repairs.
- \$10,000 for Streetlights due to higher than anticipated electricity costs.
- \$10,000 for Recreation Administration for professional services and part-time wages.
- \$10,000 for Promotion & Development to cover repair costs at Growstown School.
- \$10,000 for Cemetery Care, to fund the operating costs of Riverside Cemetery.

The other difference between the original and final budgets results from supplemental appropriations made during the year and the capital budget. These differences total \$2,211,481. Of that amount, \$2,025,000 is the amount the State of Maine contributed to Maine Public Employees Retirement System (MainePERS) for retirement and other benefits on behalf of employees enrolled in the MainePERS Teacher Plan. This on-behalf amount increases both the revenue and expenditure budgets.

An additional \$136,481 represents a supplemental appropriation, and as this was made from fund balance, there is no increase in the revenue budget; only the expenditure budget is increased. This

amount represents the MainePERS repayment of the Town's Individual Unpooled Unfunded Actuarial Asset (IUUAA) balance as of June 30, 2015. On November 2, 2015, the Town Council adopted an amendment to the 2015-16 General Fund Budget appropriating the repayment amount for the vehicle and equipment reserve funds, primarily to fund purchase of an ambulance previously authorized to be funded through the issuance of bonds. The supplemental appropriation was made from unassigned fund balance.

Capital Budget

The Town Council adopted a capital budget in conjunction with the operating budget for the fiscal year ended June 30, 2016. The capital budget authorized the use of \$50,000 in unassigned General Fund balance, and is shown as an additional appropriation to distinguish it from the operating budget. The \$50,000 was appropriated to fund the third of three installments for the cost of the new telephone system serving all Town departments.

Revenues - actual vs. final budget

For the year, actual revenues exceeded budgeted revenues by \$1,773,730. The following paragraphs discuss the various categories of revenues and the variances within each category.

In total, actual tax revenues exceeded the budget by \$822,078. Of this amount, property tax revenue was more than budgeted by \$486,507. This is the result of several factors. The total actual taxable valuation of real and personal property tax was more than the estimate used in the development of the budget, resulting in \$169,969 more property tax revenue than projected. The actual amount of tax abatements granted was \$15,082 less than budgeted, and the actual amount of property tax deferred was less than budgeted by \$245,122. Additionally, supplemental tax assessments were \$56,334 more than budgeted. Tax lien costs interest on delinquent taxes and payments in lieu of taxes were \$3,251, \$16,035 and \$38,886 more than budgeted, respectively. Excise tax revenues were \$278,064 more than budgeted, because of better than expected collections on vehicles and watercraft, while aircraft excise taxes were less than anticipated by \$665.

In total, actual license and permit revenues were \$78,381 more than the amount budgeted. The largest portion of this variance was in Codes Enforcement revenue where actual building permit revenue was \$35,983 more than budgeted due to more new construction than anticipated, largely at Brunswick Landing and Bowdoin College. The Town Clerk's revenue also exceeded projections by \$23,045, primarily due to \$17,400 received in mooring fees, which were newly established and levied in 2016, so were not in the 2015-16 budget. Fees from shellfish licenses, dog licenses, vital record copies, marriage licenses and burial permits also exceeded the budget. For Public Works, increased rates for street opening permits resulted in \$12,018 more revenue than budgeted. The Finance Department's revenues from processing passport applications were \$6,822 more than budgeted, reflecting a sustained increase in volumes over the past few years. The remaining revenues of this category were a total of \$513 more than budgeted.

Actual intergovernmental revenues were more than the budget by \$595,929. The primary driver of this was State aid to education, which was \$501,418 higher than the amount budgeted. The School Department's budget was based on a preliminary estimate from the State provided in February 2015. Subsequently, the State appropriated an additional \$15 million for education aid statewide.

State revenue sharing exceeded estimates by \$75,008. For budgeting, the Town uses projections provided by Maine Revenue Services, because this revenue is primarily dependent on state income and sales tax collections. State tax exemption reimbursement and state general assistance were more than budgeted by \$10,173 and \$7,640, respectively. The State general assistance reimbursement rate for Brunswick increased from 50% to 70% in 2015-16, but reimbursements are based on actual experience, which can vary from year to year, so the Town is generally conservative when budgeting this source. State highway grant funds was more than budgeted by \$4,148. Highway grant revenue is based on a municipality's qualifying mileage and a per mile reimbursement rate established by the State. The rate

per mile was not known at the time the budget was prepared. The net of all other intergovernmental revenues was less than budgeted by \$2,458, primarily due to lower Emergency Management Performance Grant activities in 2015-16.

Actual charges for services exceeded the budget by \$189,564. The largest portion of this variance was in emergency medical service fees, which were \$108,895 more than anticipated, primarily due to an increase in services provided and improved collection results. Tuition and transportation revenues received by the school department were more than budgeted by \$71,074. Most of that is attributable to tuition received for non-resident students attending Brunswick High School. This source is subject to variation, and as a consequence, Brunswick continues to conservatively estimate tuition revenues. Fire and Police Department charges were also more than anticipated by \$10,653 and \$2,168, respectively, primarily for special details, but also as a result of updated permit fees on fuel-fired heating systems and fire suppression systems. Revenues from recycling were \$9,256 less than budgeted, largely due to suppressed values for resale of recyclable materials. The remaining variances in this category result in a net positive variance of \$6,030.

Fines and penalties collected were more than budgeted by \$1,335. Parking tickets and other police department fines exceeded the budget by \$4,595. The increase was due largely to more aggressive enforcement of parking regulations in the downtown area. Offsetting this, fire department permits were \$595 less than anticipated, while unlicensed dog fines brought in \$2,665 less than budgeted.

Interest on investments exceeded the budget estimate by \$17,482. This was largely the result of efforts to analyze cash flow and maximize interest earnings on available cash balances. The Town continues to be invested in conservative instruments with low yields, and budgets remain conservative.

Finally, the other revenues category exceeded the budget by \$68,961. Of that variance, \$42,336 is attributable to Cable TV franchise fees. Miscellaneous revenues for the municipal departments were more than budgeted by \$18,175, primarily due to credits received for prior year telephone billing errors. School miscellaneous revenues were less than the budget by \$12,184. The net of the other revenues in this category was more than budgeted by \$20,634.

Expenditures - actual vs. final budget

The Charter of the Town of Brunswick requires that expenditures be within the various appropriations established in the budget unless the Town Council approves the excess expenditures. As previously mentioned in the discussion about the original and amended budgets, the Town regularly monitors its expenditure budget to ensure compliance with the Charter requirements. Compliance is ensured with budget transfers and supplemental appropriations. Readers are directed to the discussion regarding the original and final expenditure budgets for a thorough discussion of the transfers and supplemental appropriations.

The Town Council authorized several budget transfers from accounts with unanticipated surpluses to those accounts for which there were unanticipated expenditures. In addition, the Council authorized department over-expenditures up to \$10,000, but there were no over-expenditures at the department level.

Other financing sources/(uses) – actual vs. final budget

Unbudgeted transfers into the general fund totaled \$120,942. The largest portion of this, \$119,811 was a transfer from the Elementary School Bond fund of unused bond proceeds to pay debt service in the general fund. This was the third year of transfers for this purpose, and all bond proceeds on the project have now been expended. An additional \$1,131 was transferred to the general fund from remaining balances on completed capital projects.

Capital Asset and Debt Administration

Capital assets. The Town of Brunswick's investment in capital assets for its governmental and business-type activities as of June 30, 2016 amounts to \$81,648,547, net of accumulated depreciation. This investment in capital assets includes land, construction in progress, improvements, buildings, machinery and equipment, vehicles, intangibles and infrastructure. The total decrease in the Town's investment in capital assets for the current fiscal year was approximately 1.7%. Decreases were seen in both governmental and business-type capital assets, primarily as the result of depreciation and the retirement of assets. Major capital asset events during the current fiscal year are listed below.

- Land assets increased by \$136,387, of which \$131,387 represents the Town's purchase of a parcel containing a vacant Cumberland Farms building. The lot is at an intersection which has long been identified as one requiring traffic improvements, and the Town's interest in the property is to provide additional right-of-way for a potential solution. An additional \$5,000 was for 5.93 acres of wetlands conservation land at Bay Bridge Landing, transferred to the Town from the State Department of Environmental Protection.
- Construction/development projects in progress totaled \$166,544 at the conclusion of the year. This category of assets increased slightly as certain projects progressed during the year. These included the Emerson Fire Station improvements at \$98,265, the Property Revaluation project at \$33,404, the Union Street Storm Drain project at \$30,504, and the River Road Culvert project at \$4,371. The increases were offset by the completion and capitalization of the Nancy/Patricia/Pierce road reconstruction.
- Additions to building assets totaled \$926,720, of which \$120,313 was the Cumberland Farms building referenced above, and \$47,777 represents a new roof and heat pump at the Recreation Center. The other additions were all associated with school buildings. These included \$575,000 for a new boiler at Brunswick High School, a total of \$133,440 for security enhancements in all four schools, and \$50,190 for structural, HVAC and air quality improvements at Brunswick Junior High School and Coffin School.
- Improvements other than buildings totaled \$138,750, consisting of paving and parking lot/walkway improvements at Brunswick High School.
- Machinery and equipment additions totaled \$289,791. The largest portion of this was \$246,832 for two sidewalk tractors and two sweeper attachments for the public works and parks departments. Public works also added \$16,442 for an equipment trailer. The school department added a total of \$26,517, which included \$16,325 for a tractor with cab, and \$10,192 for computer equipment at Brunswick High School.
- Vehicles were replaced in the public works, school, police, and fire departments during the year, retiring \$140,559 in fully-depreciated assets and adding new vehicles with a cost totaling \$368,696. Public works added \$163,359 for a dump truck, \$29,980 for a replacement dump body on another truck and \$11,398 for a used passenger vehicle. Other additions included \$79,806 for three new police cruisers, \$35,401 for an ambulance chassis, and \$48,752 at the school department for a lift van and trailer.
- Governmental activities added infrastructure during the year totaling \$666,465. Reconstruction of Nancy Drive, Patricia Road and Pierce Lane and associated drainage replacement by the Town totaled \$505,815. The Town also reconstructed a section of Greenwood Road for \$59,800. A total of \$75,850 was realized in new and reconstructed sidewalks and curbing. Of this \$58,075 was Town projects, including \$22,000 for a new sidewalk on South Street for which Bowdoin College contributed \$11,000. Maine Natural Gas reconstructed town-owned sidewalks valued at \$17,775. For \$25,000, the Town also added a paved, 14' wide bicycle/pedestrian access path from the end of Pine Street to the perimeter road on Brunswick Landing.

A table comparing the Town's capital assets (net of depreciation) as of June 30 for this and the prior fiscal year is shown following.

Town of Brunswick's Capital Assets (net of depreciation)

	Governmental		Business-type		<u>2016</u>	<u>2015</u>	Total	
	<u>activities</u>	<u>2016</u>	<u>activities</u>	<u>2015</u>			<u>2016</u>	<u>2015</u>
Capital assets not being depreciated:								
Land	\$ 6,172,799	\$ 6,036,412	\$ 115,000	\$ 115,000	\$ 6,287,799	\$ 6,151,412		
Construction in progress	166,544	52,365	-	-	166,544	52,365		
Intangibles	200,000	200,000	-	-	200,000	200,000		
Capital assets being depreciated:								
Buildings	43,400,451	44,548,489	-	-	43,400,451	44,548,489		
Improvements other than buildings	1,511,538	1,589,855	1,574,391	1,698,784	3,085,929	3,288,639		
Machinery and equipment	1,849,180	1,952,473	314,315	349,910	2,163,495	2,302,383		
Vehicles	2,851,916	2,864,270	-	-	2,851,916	2,864,270		
Intangibles	-	5,019	-	-	-	5,019		
Infrastructure	23,400,999	23,616,573	91,414	71,671	23,492,413	23,688,244		
Total	\$79,553,427	\$80,865,456	\$2,095,120	\$2,235,365	\$81,648,547	\$ 83,100,821		

Additional information on the Town of Brunswick's capital assets can be found in note IV.C on pages 61 and 62 of this report.

Long-term debt. At the end of the current fiscal year, the Town of Brunswick had total bonded debt outstanding of \$23,121,687, all of which is general obligation debt.

Town of Brunswick's Outstanding Long-term Debt

	Governmental		Business-type		<u>2016</u>	<u>2015</u>	Total	
	<u>activities</u>	<u>2016</u>	<u>activities</u>	<u>2015</u>			<u>2016</u>	<u>2015</u>
General obligation bonds	\$ 23,121,687	\$ 25,219,800	\$ -	\$ -	\$ 23,121,687	\$ 25,219,800		
Total	\$ 23,121,687	\$ 25,219,800	\$ -	\$ -	\$ 23,121,687	\$ 25,219,800		

The amount of principal debt retired during the year totaled \$2,098,113. The Town's outstanding debt continues to be rated Aa2 by Moody's Investors Service and AA+ by Standard & Poor's.

Maine law limits the amount of general obligation debt a governmental entity may issue to an amount equal to 15% of its total State assessed valuation. The current debt limitation for the Town is \$312,390,000, which is significantly in excess of the Town's outstanding general obligation debt. Within the 15% total debt limitation, there are also categorical limits. Those categories include debt limits for schools, sewers, airports, and other municipal projects. The Town is well within each of those categorical limits.

As of June 30, 2016, the Town had debt authorized but not issued for up to a total of \$3,422,664. Up to \$580,000 was authorized for a road reconstruction project, \$150,000 was authorized for upgrades to the Emerson fire station HVAC system, \$400,000 was authorized for a town-wide real property revaluation, \$575,000 was authorized for the replacement of the boiler at the Brunswick High School, and \$200,000 was authorized for replacement of the exterior trim on the Town Hall. In addition, when the Town was approved to participate in the School Revolving Renovation Fund program through the Maine Department

of Education, the Town Council authorized \$1,517,664 for various health, safety and ADA improvements at the Coffin School and the Junior High School.

Subsequent to June 30, 2016, on September 9, 2016, the Town issued debt in the form of a School Revolving Renovation Fund Bond for \$934,729 with the Maine Municipal Bond Bank. This represents the authorized project cost of \$1,517,664 and principal forgiveness of 38.41% or \$582,935. The term is 10 years at 0% interest, with the first payment due on September 1, 2017.

Additional information on the Town's long-term debt can be found in note IV.E on pages 63-65 of this report, and additional information on subsequent events can be found in note V.I on page 78.

Economic Factors and Next Year's Budgets and Rate

As in prior years, development of the 2016-17 municipal budget was affected by the State's budget process. The Governor's 2016-17 biennial budget, proposed in January, 2015, contained several proposals that would have dramatically affected Brunswick's budget and its property taxpayers, including eliminating state revenue sharing to municipalities effective July 2016. Revenue sharing is a program by which, since 1972, the State has shared 5% of its income and sales tax revenues with municipalities in order to provide a measure of property tax relief. Since 2006, the State has transferred funds from the revenue sharing pool to its general fund. For the year ended June 30, 2016, just over 58% of the pool's fund was transferred. Still, Brunswick received \$1,163,162. Raising that amount from property taxes would have required a 2.9% increase in the property tax rate. Ultimately, the Legislature rejected the Governor's proposal to eliminate revenue sharing. However, the state biennial budget, developed by the Legislature's Committee on Appropriations and Financial Affairs, continues the lower level of revenue sharing for four fiscal years, pegging it at 2% of income and sales tax revenues.

Other elements of the state budget which directly affect Brunswick's budget and property taxpayers include a slight increase in state aid to education, a change in the general assistance reimbursement formula and an increase of the homestead exemption. With the education aid increase the state is funding 47.54% of the total amount the Essential Programs and Services school funding model (EPS) calculates as necessary for FY 2017. As in FY 2016, this is an increase from the FY 2015 state share of 46.80%, but is still short of the 55% legislated in 2004. The change in the general assistance reimbursement formula increased Brunswick's reimbursement percentage from 50% to 70% effective with FY 2016. The Town received approximately \$9,000 more in reimbursement in FY 2016 than it would have under the previous formula.

The State's changes to the homestead exemption take effect beginning with the 2016-17 tax year and will be phased in over two years. The exemption to taxpayers for the 2016-17 year will increase from \$10,000 to \$15,000, but the State reimbursement to the municipalities will remain at 50%. The Town has calculated the resulting reduction in revenue to the Town for FY 2017 at approximately \$223,500. With the 2017-18 tax year, the exemption will increase to \$20,000, and the State reimbursement will increase to 75%, increasing Town revenues to the previous level.

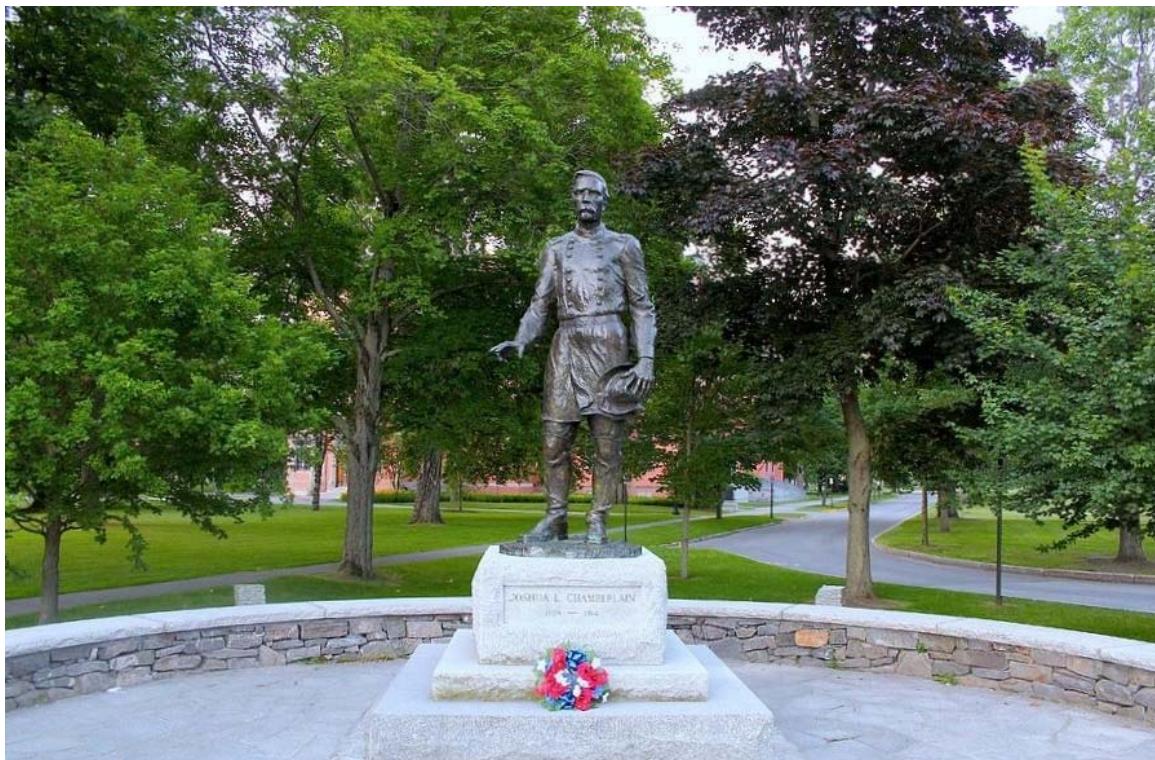
With the 2016-17 municipal budget, the Town Council continued to reduce the significant use of reserves which had been approved over the past several years. The budget required a property tax rate increase of 3.49%, very similar to the 2015-16 tax rate increase of 3.50%. The Town Council has committed to a program of longer term financial planning to anticipate budget impacts on future property tax rates. The aim of the long-range planning effort is to develop sustainable budgets.

For the fiscal year ended June 30, 2016, the unrestricted fund balance in the General Fund was \$11,447,392, with the unassigned portion of the unrestricted balance at \$10,316,602. The Town's policy for its general fund targets the unassigned fund balance at 16.67% of its GAAP revenues. For the year ended June 30, 2016 the target was \$9,807,479. The actual balance, at 17.54% of GAAP revenues, is \$509,123 above the target. This was anticipated, as the Town had experienced balances below the target for two previous years, and had developed a plan to bring the balance to the target level over a period of no more than three years.

Requests for Information

This financial report is designed to provide a general overview of the Town of Brunswick's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for financial information should be addressed to the Town of Brunswick, Office of the Finance Director, 85 Union Street, Brunswick, ME 04011.

BASIC FINANCIAL STATEMENTS



Statement 1

TOWN OF BRUNSWICK, MAINE
Statement of Net Position
June 30, 2016

	Governmental Activities	Business-type Activities	Total
ASSETS			
Cash and cash equivalents	\$ 20,844,588	\$ 3,239,074	\$ 24,083,662
Receivables (net of allowance for uncollectibles):			
Accounts	606,237	55,064	661,301
Taxes receivable - current year	837,551	-	837,551
Taxes receivable - prior year	14,168	-	14,168
Tax liens	338,931	-	338,931
Intergovernmental	1,127,225	-	1,127,225
Internal balances	59,905	(59,905)	-
Deposits	51,236	-	51,236
Inventories	38,459	38,684	77,143
Other	1,533	-	1,533
Permanently restricted assets:			
Cash and cash equivalents	56,018	-	56,018
Investments	495,482	-	495,482
Capital assets not being depreciated:			
Land	6,172,799	115,000	6,287,799
Construction in progress	166,544	-	166,544
Intangibles	200,000	-	200,000
Capital assets (net of accumulated depreciation):			
Buildings	43,400,451	-	43,400,451
Improvements other than buildings	1,511,538	1,574,391	3,085,929
Machinery and equipment	1,849,180	314,315	2,163,495
Vehicles	2,851,916	-	2,851,916
Infrastructure	23,400,999	91,414	23,492,413
Total assets	104,024,760	5,368,037	109,392,797
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows of resources related to pensions	5,338,122	-	5,338,122
Total deferred outflows of resources	5,338,122	-	5,338,122
LIABILITIES			
Accounts payable and other current liabilities	5,122,657	56,432	5,179,089
Interest payable	107,538	-	107,538
Payable to agency fund - student activities	95,844	-	95,844
Unearned revenues	120,854	-	120,854
Noncurrent liabilities:			
Due within one year	2,330,476	5,250	2,335,726
Due in more than one year	31,171,748	7,346,616	38,518,364
Total liabilities	38,949,117	7,408,298	46,357,415
DEFERRED INFLOWS OF RESOURCES			
Deferred inflows of resources related to pensions	4,287,453	-	4,287,453
Total deferred inflows of resources	4,287,453	-	4,287,453
NET POSITION			
Net investment in capital assets	56,294,978	2,095,120	58,390,098
Restricted for:			
Education	4,403,995	-	4,403,995
Municipal	240,201	-	240,201
Tax increment financing	1,116,433	-	1,116,433
Public safety grants	152,354	-	152,354
Development projects - impact fees	524,286	-	524,286
Capital projects	10,930	-	10,930
Permanent funds:			
Expendable	22,408	-	22,408
Nonexpendable	535,605	-	535,605
Unrestricted	2,825,122	(4,135,381)	(1,310,259)
Total net position	\$ 66,126,312	\$ (2,040,261)	\$ 64,086,051

See accompanying notes to financial statements.

TOWN OF BRUNSWICK, MAINE
Statement of Activities
For the year ended June 30, 2016

<u>Functions/Programs</u>	<u>Program Revenues</u>				<u>Net (Expense) Revenue and Changes in Net Position</u>			
	<u>Expenses</u>	<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>	<u>Capital Grants and Contributions</u>	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Total</u>	
Primary government:								
Governmental activities:								
General government	\$ 5,849,369	\$ 519,523	\$ 912,841	\$ -	\$ (4,417,005)	\$ -	\$ (4,417,005)	
Public safety	9,952,015	1,273,357	61,163	-	(8,617,495)	-	(8,617,495)	
Public works	5,417,529	37,800	207,262	47,530	(5,124,937)	-	(5,124,937)	
Human services	191,042	4,673	31,640	-	(154,729)	-	(154,729)	
Education	37,889,171	700,162	14,110,532	-	(23,078,477)	-	(23,078,477)	
Recreation and culture	3,417,837	508,258	16,756	7,383	(2,885,440)	-	(2,885,440)	
County tax	1,360,042	-	-	-	(1,360,042)	-	(1,360,042)	
Unclassified	29,082	-	-	-	(29,082)	-	(29,082)	
Interest on long-term debt	655,622	-	-	-	(655,622)	-	(655,622)	
Total governmental activities	<u>64,761,709</u>	<u>3,043,773</u>	<u>15,340,194</u>	<u>54,913</u>	<u>(46,322,829)</u>	<u>-</u>	<u>(46,322,829)</u>	
Business-type activities:								
Solid Waste Facilities	881,459	475,110	-	-	-	(406,349)	(406,349)	
Pay-per-bag Program	92,079	322,300	-	-	-	230,221	230,221	
Mere Point Wastewater District	48,682	21,913	-	-	-	(26,769)	(26,769)	
Train Station/ visitors center	75,951	9,840	-	-	-	(66,111)	(66,111)	
Total business-type activities	<u>1,098,171</u>	<u>829,163</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(269,008)</u>	<u>(269,008)</u>	
Total primary government	<u>\$ 65,859,880</u>	<u>\$ 3,872,936</u>	<u>\$ 15,340,194</u>	<u>\$ 54,913</u>	<u>\$ (46,322,829)</u>	<u>\$ (269,008)</u>	<u>\$ (46,591,837)</u>	
General revenues:								
Property taxes					40,903,778	-	40,903,778	
Vehicle, watercraft and aircraft excise taxes					3,170,899	-	3,170,899	
Grants and contributions not restricted to specific programs					1,432,041	-	1,432,041	
Unrestricted investment earnings					30,496	2,975	33,471	
Other					5,700	-	5,700	
Transfers					(194,000)	194,000	-	
Total general revenues and transfers					<u>45,348,914</u>	<u>196,975</u>	<u>45,545,889</u>	
Changes in net position								
Net position - beginning					(973,915)	(72,033)	(1,045,948)	
Net position - ending					<u>67,100,227</u>	<u>(1,968,228)</u>	<u>65,131,999</u>	
					<u>\$ 66,126,312</u>	<u>\$ (2,040,261)</u>	<u>\$ 64,086,051</u>	

See accompanying notes to financial statements.

TOWN OF BRUNSWICK, MAINE

Balance Sheet

Governmental Funds

June 30, 2016

	General Fund	Tax Increment Financing	Other Governmental Funds	Total Governmental Funds
ASSETS				
Cash and cash equivalents	\$ 19,822,700	\$ -	\$ 1,077,906	\$ 20,900,606
Investments	-	-	495,482	495,482
Receivables (net of allowance for uncollectibles):				
Accounts	590,024	-	16,213	606,237
Taxes - current	837,551	-	-	837,551
Taxes - prior years	14,168	-	-	14,168
Tax liens	338,931	-	-	338,931
Intergovernmental	154,125	-	973,100	1,127,225
Deposits	1,236	-	50,000	51,236
Inventory, at cost	23,984	-	14,475	38,459
Prepaid Items	1,533	-	-	1,533
Due from other funds	-	1,116,433	685,805	1,802,238
Advances to other funds	363,264	-	-	363,264
Total assets	<u>\$ 22,147,516</u>	<u>\$ 1,116,433</u>	<u>\$ 3,312,981</u>	<u>\$ 26,576,930</u>
LIABILITIES				
Accounts payable	\$ 916,388	\$ -	\$ 664,849	\$ 1,581,237
Accrued wages and benefits payable	3,170,965	-	109,788	3,280,753
Payable to agency fund - student activities	95,844	-	-	95,844
Other liabilities	72,445	-	8,644	81,089
Payments in escrow	167,691	-	-	167,691
Unearned revenue	-	-	120,854	120,854
Due to other funds	410,666	-	1,445,328	1,855,994
Advances from other funds	-	-	363,264	363,264
Total liabilities	<u>4,833,999</u>	<u>-</u>	<u>2,712,727</u>	<u>7,546,726</u>
DEFERRED INFLOWS OF RESOURCES				
Unavailable revenue - property taxes	726,061	-	-	726,061
Unavailable revenue - miscellaneous	269,321	-	-	269,321
Total deferred inflows of resources	<u>995,382</u>	<u>-</u>	<u>-</u>	<u>995,382</u>
FUND BALANCES (DEFICITS)				
Nonspendable:				
Long-term loans and advances	363,264	-	-	363,264
Inventories and deposits	25,220	-	64,475	89,695
Permanent funds	-	-	535,605	535,605
Restricted:				
Education	4,242,058	-	147,462	4,389,520
Municipal purposes	240,201	-	-	240,201
Tax increment financing	-	1,116,433	-	1,116,433
Capital projects funds	-	-	541,308	541,308
Special revenue funds	-	-	152,354	152,354
Permanent funds	-	-	22,408	22,408
Committed:				
Capital projects funds	-	-	462,052	462,052
Special revenue funds	-	-	319,521	319,521
Assigned:				
General fund	1,130,790	-	-	1,130,790
Unassigned:				
General fund	10,316,602	-	-	10,316,602
Capital improvements fund	-	-	(1,632,537)	(1,632,537)
Permanent funds	-	-	(12,394)	(12,394)
Total fund balances	<u>16,318,135</u>	<u>1,116,433</u>	<u>600,254</u>	<u>18,034,822</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 22,147,516</u>	<u>\$ 1,116,433</u>	<u>\$ 3,312,981</u>	

Amounts reported for governmental activities in the statement of net position are different because (see Note II.A., also):

Capital assets used in governmental activities are not financial resources and, therefore are not reported in the funds.	79,553,427
Other long-term assets are not available to pay for current-period expenditures and, therefore, are reported as unavailable in the funds.	995,382
Long-term liabilities, including bonds payable and net pension liability, are not due and payable in the current period and therefore are not reported in the funds.	(33,609,762)
The internal service fund is used by management to charge the cost of printing services to the funds. The assets and liabilities of the internal service fund are not included in the governmental funds.	101,774
Deferred outflows and inflows of resources related to pensions are applicable to future periods and, therefore, are not reported in the funds.	1,050,669
Net position of governmental activities (see Statement 1)	<u>\$ 66,126,312</u>

TOWN OF BRUNSWICK, MAINE
Statement of Revenues, Expenditures, and Changes in Fund Balances
Governmental Funds
For the year ended June 30, 2016

	<u>General Fund</u>	<u>Tax Increment Financing</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
REVENUES				
Taxes	\$ 42,531,410	\$ 1,548,535	\$ -	\$ 44,079,945
Licenses and permits	438,731	-	-	438,731
Intergovernmental	13,810,564	-	2,553,192	16,363,756
Investment income (loss)	-	-	(8,119)	(8,119)
Charges for services	1,452,524	-	974,256	2,426,780
Fines and penalties	43,135	-	-	43,135
Interest	37,482	-	1,134	38,616
Donations	-	-	95,132	95,132
Other	519,261	-	-	519,261
Total revenues	<u>58,833,107</u>	<u>1,548,535</u>	<u>3,615,595</u>	<u>63,997,237</u>
EXPENDITURES				
Current:				
General government	3,548,096	719,147	812,894	5,080,137
Public safety	8,372,964	-	58,212	8,431,176
Public works	3,558,509	-	8,114	3,566,623
Human services	176,406	-	-	176,406
Education	34,092,968	-	2,338,673	36,431,641
Recreation and culture	2,650,179	-	452,027	3,102,206
County tax	1,360,042	-	-	1,360,042
Unclassified	29,082	-	-	29,082
Debt service:				
Principal	2,027,113	71,000	-	2,098,113
Interest	669,672	11,060	-	680,732
Capital outlay	-	-	3,032,795	3,032,795
Total expenditures	<u>56,485,031</u>	<u>801,207</u>	<u>6,702,715</u>	<u>63,988,953</u>
Excess (deficiency) of revenues over (under) expenditures	<u>2,348,076</u>	<u>747,328</u>	<u>(3,087,120)</u>	<u>8,284</u>
OTHER FINANCING SOURCES (USES)				
Transfers from other funds	620,942	-	2,344,156	2,965,098
Transfers to other funds	(1,542,186)	-	(1,369,431)	(2,911,617)
Transfers to other funds - capital budget	(50,000)	-	-	(50,000)
Transfers to other funds - suppl. approp.	(136,481)	-	-	(136,481)
Transfers to other funds - education	(61,000)	-	-	(61,000)
Total other financing sources (uses)	<u>(1,168,725)</u>	<u>-</u>	<u>974,725</u>	<u>(194,000)</u>
Net changes in fund balances	1,179,351	747,328	(2,112,395)	(185,716)
Fund balances, beginning of year	15,138,784	369,105	2,712,649	18,220,538
Fund balances, end of year	<u>\$ 16,318,135</u>	<u>\$ 1,116,433</u>	<u>\$ 600,254</u>	<u>\$ 18,034,822</u>

See accompanying notes to financial statements.

Statement 5

TOWN OF BRUNSWICK, MAINE
Reconciliation of the Statement of Revenues, Expenditures,
and Changes in Fund Balances of Governmental Funds
to the Statement of Activities
For the year ended June 30, 2016

Net change in fund balances - total governmental funds (from Statement 4)	\$	(185,716)
Amounts reported for governmental activities in the statement of activities (Statement 2) are different because (see Note II.B., also):		
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation expense exceeded capital outlays in the current period.		(1,290,818)
The statement of activities reports losses arising from the disposal of existing capital assets. Losses on disposal of capital assets do not appear in the governmental funds. Thus, the change in net position differs from the change in fund balance.		
		(21,211)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		(49,218)
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.		2,098,113
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		(45,561)
Internal service funds are used by management to charge the costs of photocopy service to individual funds. The net revenue of certain activities of internal service funds is reported with governmental activities.		8,957
Governmental funds report pension contributions as expenditures. However, in the statement of activities, the cost of pension benefits earned net of employee contributions is reported as pension expense.		(1,488,461)
Change in net position of governmental activities (see Statement 2)	\$	<u>(973,915)</u>

See accompanying notes to financial statements.

TOWN OF BRUNSWICK, MAINE
Statement of Revenues, Expenditures, and Changes in
Fund Balance - Budget and Actual
General Fund
For the year ended June 30, 2016

	<u>Original Budget</u>	<u>Additional Appropriation</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative)</u>
REVENUES					
Taxes:					
Real and personal property	\$ 38,549,832	\$ -	\$ 38,549,832	\$ 39,036,339	\$ 486,507
Interest on delinquent taxes	78,000	-	78,000	94,035	16,035
Tax lien costs	13,000	-	13,000	16,251	3,251
Payment in lieu of taxes	175,000	-	175,000	213,886	38,886
Vehicle excise taxes	2,865,000	-	2,865,000	3,141,600	276,600
Watercraft excise taxes	25,000	-	25,000	26,464	1,464
Aircraft excise taxes	3,500	-	3,500	2,835	(665)
Total taxes	41,709,332	-	41,709,332	42,531,410	822,078
Licenses and permits:					
Finance department	12,500	-	12,500	19,322	6,822
Codes enforcement	201,000	-	201,000	236,983	35,983
Town clerk	115,250	-	115,250	138,295	23,045
Planning	22,500	-	22,500	22,268	(232)
Fire department	500	-	500	1,125	625
Police department	600	-	600	720	120
Public works	8,000	-	8,000	20,018	12,018
Total licenses and permits	360,350	-	360,350	438,731	78,381
Intergovernmental:					
State education subsidy	9,826,081	-	9,826,081	10,327,499	501,418
MainePERS contribution	-	2,025,000	2,025,000	2,025,000	-
State revenue sharing	1,088,154	-	1,088,154	1,163,162	75,008
State highway grant	195,000	-	195,000	199,148	4,148
State snowmobile funds	1,400	-	1,400	1,543	143
State tax exemption reimbursement	40,000	-	40,000	50,173	10,173
State general assistance reimbursement	24,000	-	24,000	31,640	7,640
EMPG grant	15,000	-	15,000	12,399	(2,601)
Total intergovernmental	11,189,635	2,025,000	13,214,635	13,810,564	595,929

See accompanying notes to financial statements.

TOWN OF BRUNSWICK, MAINE
Statement of Revenues, Expenditures, and Changes in
Fund Balance - Budget and Actual
General Fund
For the year ended June 30, 2016

	<u>Original Budget</u>	<u>Additional Appropriation</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative)</u>
REVENUES, CONTINUED					
Charges for services:					
Auto registration	47,000	-	47,000	51,464	4,464
Watercraft, ATV, snowmobile registration	1,500	-	1,500	1,676	176
Municipal building rental	1,200	-	1,200	1,200	-
Fire department	1,000	-	1,000	11,653	10,653
Emergency medical services	845,000	-	845,000	953,895	108,895
Police department	96,500	-	96,500	98,668	2,168
Dispatch services fees	143,760	-	143,760	143,760	-
Recycling	25,000	-	25,000	15,744	(9,256)
Education - tuition, transportation, etc.	102,000	-	102,000	173,074	71,074
Recreation fees	-	-	-	1,390	1,390
Total charges for services	1,262,960	-	1,262,960	1,452,524	189,564
Fines and penalties:					
Town clerk	10,000	-	10,000	7,335	(2,665)
Fire department	1,000	-	1,000	405	(595)
Police department	30,800	-	30,800	35,395	4,595
Total fines and penalties	41,800	-	41,800	43,135	1,335
Interest earned	20,000	-	20,000	37,482	17,482
Other revenue:					
Sale of miscellaneous assets	-	-	-	5,700	5,700
Cable TV franchise fees	225,000	-	225,000	267,336	42,336
General assistance recovery	-	-	-	4,673	4,673
Property & casualty dividend	-	-	-	10,052	10,052
Brunswick Development Corporation subsidy	94,000	-	94,000	94,000	-
MRRA contribution to MCOG dues	15,000	-	15,000	15,209	209
Miscellaneous - municipal	23,300	-	23,300	41,475	18,175
Miscellaneous - school	93,000	-	93,000	80,816	(12,184)
Total other revenue	450,300	-	450,300	519,261	68,961
Total revenues	\$ 55,034,377	\$ 2,025,000	\$ 57,059,377	\$ 58,833,107	\$ 1,773,730

See accompanying notes to financial statements.

TOWN OF BRUNSWICK, MAINE
Statement of Revenues, Expenditures, and Changes in
Fund Balance - Budget and Actual
General Fund
For the year ended June 30, 2016

	2015						2016		
	Adopted Budget	Encumbered Balances	Original Budget	Additional Appropriation	Adjustments	Final Budget	Actual	Variance Positive (Negative)	Encumbered Balances
EXPENDITURES									
Current:									
General government:									
Administration	\$ 583,769	\$ -	\$ 583,769	\$ -	\$ 10,000	\$ 593,769	\$ 567,487	\$ 26,282	\$ -
Finance department	710,161	-	710,161	-	-	710,161	675,948	34,213	-
Technology services	363,164	-	363,164	-	-	363,164	319,254	43,910	31,375
Municipal officers	85,665	-	85,665	-	-	85,665	80,691	4,974	-
Town hall building	214,863	200	215,063	-	10,000	225,063	213,226	11,837	3,914
Risk management	479,057	-	479,057	-	15,000	494,057	481,110	12,947	-
Cable TV	61,298	-	61,298	-	-	61,298	55,487	5,811	2,279
Assessing	295,863	-	295,863	-	-	295,863	281,005	14,858	-
Town clerk and elections	363,719	400	364,119	-	-	364,119	310,979	53,140	140
Planning	480,995	2,093	483,088	-	-	483,088	453,250	29,838	5,493
Economic development	115,106	1,620	116,726	-	-	116,726	109,659	7,067	-
Total general government	<u>3,753,660</u>	<u>4,313</u>	<u>3,757,973</u>	<u>-</u>	<u>35,000</u>	<u>3,792,973</u>	<u>3,548,096</u>	<u>244,877</u>	<u>43,201</u>
Public safety:									
Fire department	3,154,491	12,525	3,167,016	-	-	3,167,016	3,127,012	40,004	2,264
Central fire station	59,158	-	59,158	-	-	59,158	40,501	18,657	5,275
Emerson fire station	49,328	-	49,328	-	15,000	64,328	54,083	10,245	-
Police department	3,836,175	-	3,836,175	-	(60,000)	3,776,175	3,632,458	143,717	-
Emergency services dispatch	812,214	-	812,214	-	-	812,214	763,090	49,124	700
Police station	101,431	-	101,431	-	-	101,431	81,640	19,791	-
Streetlights	211,000	-	211,000	-	10,000	221,000	210,026	10,974	-
Traffic signals	31,600	-	31,600	-	-	31,600	15,955	15,645	-
Fire suppression (hydrants)	465,000	-	465,000	-	-	465,000	446,919	18,081	-
Civil emergency preparedness	2,000	-	2,000	-	-	2,000	1,280	720	-
Total public safety	<u>8,722,397</u>	<u>12,525</u>	<u>8,734,922</u>	<u>-</u>	<u>(35,000)</u>	<u>8,699,922</u>	<u>8,372,964</u>	<u>326,958</u>	<u>8,239</u>
Public works:									
Administration	446,577	-	446,577	-	-	446,577	430,125	16,452	-
General maintenance	1,713,865	88,486	1,802,351	-	(178,634)	1,623,717	1,438,771	184,946	-
Refuse collection	611,556	-	611,556	-	70,000	681,556	657,319	24,237	-
Recycling	298,631	-	298,631	-	-	298,631	295,470	3,161	-
Central garage	724,112	-	724,112	-	50,000	774,112	736,824	37,288	-
Total public works	<u>3,794,741</u>	<u>88,486</u>	<u>3,883,227</u>	<u>-</u>	<u>(58,634)</u>	<u>3,824,593</u>	<u>3,558,509</u>	<u>266,084</u>	<u>-</u>

See accompanying notes to financial statements.

TOWN OF BRUNSWICK, MAINE
Statement of Revenues, Expenditures, and Changes in
Fund Balance - Budget and Actual
General Fund
For the year ended June 30, 2016

	2015							Variance		2016
	Adopted	Encumbered	Original	Additional	Final	Actual	Positive	Encumbered		2016
	Budget	Balances	Budget	Appropriation	Budget	Actual	(Negative)	Balances		Encumbered
EXPENDITURES, CONTINUED										
Human services:										
General assistance	169,994	-	169,994	-	169,994	145,914	24,080	-		-
Health and social services	12,766	-	12,766	-	32,766	30,492	2,274	-		-
Total human services	182,760	-	182,760	-	202,760	176,406	26,354	-		-
Education:										
Education	36,525,855	-	36,525,855	2,025,000	(1,949,096)	36,601,759	34,092,968	2,508,791	-	-
Recreation and culture:										
Recreation administration	439,700	1,080	440,780	-	10,000	450,780	439,102	11,678	1,080	
Buildings and grounds	699,391	7,980	707,371	-	-	707,371	646,052	61,319	8,695	
Rec Building Neptune Dr	173,982	-	173,982	-	-	173,982	108,426	65,556	35,105	
People Plus	133,300	6,000	139,300	-	-	139,300	134,300	5,000	-	
Library	1,325,000	-	1,325,000	-	-	1,325,000	1,322,299	2,701	-	
Total recreation and culture	2,771,373	15,060	2,786,433	-	10,000	2,796,433	2,650,179	146,254	44,880	
Intergovernmental:										
County tax	1,360,042	-	1,360,042	-	-	1,360,042	1,360,042	-	-	
Unclassified:										
Promotion and development	161,917	-	161,917	-	5,500	167,417	162,545	4,872	-	
Additional school assistance	10,000	-	10,000	-	-	10,000	10,000	-	-	
Cemetery care	3,000	-	3,000	-	10,000	13,000	8,250	4,750	-	
Wage & benefits adjustment	43,000	-	43,000	-	(70,000)	(27,000)	(151,713)	124,713	-	
Total unclassified	217,917	-	217,917	-	(54,500)	163,417	29,082	134,335	-	

See accompanying notes to financial statements.

TOWN OF BRUNSWICK, MAINE
Statement of Revenues, Expenditures, and Changes in
Fund Balance - Budget and Actual
General Fund
For the year ended June 30, 2016

	2015							Variance		2016
	Adopted	Encumbered	Original	Additional	Final	Actual	Positive	Encumbered		2016
	Budget	Balances	Budget	Appropriation	Budget	Actual	(Negative)	Balances		Encumbered
EXPENDITURES, CONTINUED										
Debt service:										
Long-term debt, principal	698,000	-	698,000	-	1,329,113	2,027,113	2,027,113	-	-	-
Long-term debt, interest	201,505	-	201,505	-	468,167	669,672	669,672	-	-	-
Total debt service	899,505	-	899,505	-	1,797,280	2,696,785	2,696,785	-	-	-
Total expenditures	58,228,250	120,384	58,348,634	2,025,000	(234,950)	60,138,684	56,485,031	3,653,653	96,320	
Excess (deficiency) of revenues over (under) expenditures	(3,193,873)	(120,384)	(3,314,257)	-	234,950	(3,079,307)	2,348,076	5,427,383	-	
OTHER FINANCING SOURCES (USES)										
Transfers from other funds	500,000	-	500,000	-	-	500,000	620,942	120,942	-	-
Transfers to other funds	(1,368,236)	-	(1,368,236)	-	(173,950)	(1,542,186)	(1,542,186)	-	-	-
Transfers to other funds - capital budget	-	-	-	(50,000)	-	(50,000)	(50,000)	-	-	-
Transfers to other funds - supplemental appropriations	-	-	-	(136,481)	-	(136,481)	(136,481)	-	-	-
Transfers to other funds - education	-	-	-	-	(61,000)	(61,000)	(61,000)	-	-	-
Total other financing sources (uses)	(868,236)	-	(868,236)	(186,481)	(234,950)	(1,289,667)	(1,168,725)	120,942	-	
Net changes in fund balances	\$ (4,062,109)	\$ (120,384)	\$ (4,182,493)	\$ (186,481)	\$ -	\$ (4,368,974)	\$ 1,179,351	\$ 5,548,325	\$ -	
Fund balance, beginning of year								15,138,784		
Fund balance, end of year								\$ 16,318,135		

See accompanying notes to financial statements.

TOWN OF BRUNSWICK, MAINE
Statement of Net Position
Proprietary Funds
June 30, 2016

	Business-type Activities - Enterprise Funds				Governmental Activities	
	<u>Solid Waste Facilities</u>	<u>Pay-Per-Bag Program</u>	<u>Nonmajor Funds</u>	<u>Totals</u>	<u>Internal Service Fund</u>	<u>Printing Services</u>
ASSETS						
Current assets:						
Cash and cash equivalents	\$ 916,771	\$ 2,255,101	\$ 67,202	\$ 3,239,074	\$ -	-
Accounts receivable	22,523	27,200	5,341	55,064	-	-
Inventory	-	38,684	-	38,684	-	-
Prepaid expense	-	-	-	-	-	-
Due from other funds	-	6,100	400	6,500	104,403	
Total current assets	<u>939,294</u>	<u>2,327,085</u>	<u>72,943</u>	<u>3,339,322</u>	<u>104,403</u>	
Capital assets:						
Land	115,000	-	-	115,000	-	-
Buildings	54,220	-	-	54,220	-	-
Improvements other than buildings	7,367,865	-	74,038	7,441,903	-	-
Machinery and equipment	551,282	-	97,500	648,782	92,681	
Vehicles	88,632	-	-	88,632	-	-
Intangibles	6,470	-	-	6,470	-	-
Infrastructure	-	-	636,738	636,738	-	-
Less accumulated depreciation	<u>(6,194,011)</u>	<u>-</u>	<u>(702,614)</u>	<u>(6,896,625)</u>	<u>(84,918)</u>	
Net capital assets	<u>1,989,458</u>	<u>-</u>	<u>105,662</u>	<u>2,095,120</u>	<u>7,763</u>	
Total assets	<u>2,928,752</u>	<u>2,327,085</u>	<u>178,605</u>	<u>5,434,442</u>	<u>112,166</u>	
LIABILITIES						
Current liabilities:						
Accounts payable	18,694	24,558	6,906	50,158	2,629	
Accrual of payroll	4,923	-	-	4,923	-	-
Other liabilities	-	1,351	-	1,351	-	-
Landfill closure and postclosure	4,000	-	-	4,000	-	-
Compensated absences	1,250	-	-	1,250	-	-
Due to other funds	42,634	-	23,771	66,405	-	-
Total current liabilities	<u>71,501</u>	<u>25,909</u>	<u>30,677</u>	<u>128,087</u>	<u>2,629</u>	
Noncurrent liabilities:						
Landfill closure and postclosure	7,337,963	-	-	7,337,963	-	-
Compensated absences	8,653	-	-	8,653	-	-
Total noncurrent liabilities	<u>7,346,616</u>	<u>-</u>	<u>-</u>	<u>7,346,616</u>	<u>-</u>	<u>-</u>
Total liabilities	<u>7,418,117</u>	<u>25,909</u>	<u>30,677</u>	<u>7,474,703</u>	<u>2,629</u>	
NET POSITION						
Investment in capital assets	1,989,458	-	105,662	2,095,120	7,763	
Unrestricted	<u>(6,478,823)</u>	<u>2,301,176</u>	<u>42,266</u>	<u>(4,135,381)</u>	<u>101,774</u>	
Total net position	<u>\$ (4,489,365)</u>	<u>\$ 2,301,176</u>	<u>\$ 147,928</u>	<u>\$ (2,040,261)</u>	<u>\$ 109,537</u>	

See accompanying notes to financial statements.

Statement 8

TOWN OF BRUNSWICK, MAINE
Statement of Revenues, Expenses, and Changes in Net Position
Proprietary Funds
For the year ended June 30, 2016

	Business-type Activities - Enterprise Funds					Governmental Activities	
	<u>Solid Waste Facilities</u>	<u>Pay-Per-Bag Program</u>	<u>Nonmajor Funds</u>	<u>Totals</u>	<u>Internal Service Fund</u>		
					<u>Printing Services</u>		
OPERATING REVENUES							
Charges for services	\$ 13,054	\$ 322,300	\$ 31,753	\$ 367,107	\$ 49,153		
Tipping fees	462,056	-	-	462,056			
Total operating revenues	<u>475,110</u>	<u>322,300</u>	<u>31,753</u>	<u>829,163</u>			
OPERATING EXPENSES							
Personnel services	173,797	-	-	173,797			
Administrative expenses	8,453	-	-	8,453			
Contractual services	175,959	-	85,003	260,962			
Central garage costs	40,000	-	-	40,000			
Materials and supplies	22,294	92,079	1,876	116,249			
Closure and postclosure costs	311,654	-	-	311,654			
Depreciation	149,302	-	37,754	187,056			
Total operating expenses	<u>881,459</u>	<u>92,079</u>	<u>124,633</u>	<u>1,098,171</u>			
Operating income (loss)	<u>(406,349)</u>	<u>230,221</u>	<u>(92,880)</u>	<u>(269,008)</u>			
NONOPERATING REVENUES (EXPENSES)							
Interest income	846	2,043	86	2,975			
Total nonoperating revenues (expenses)	<u>846</u>	<u>2,043</u>	<u>86</u>	<u>2,975</u>			
Income (loss) before transfers	<u>(405,503)</u>	<u>232,264</u>	<u>(92,794)</u>	<u>(266,033)</u>			
Transfers in	150,000	-	44,000	194,000			
Change in net position	(255,503)	232,264	(48,794)	(72,033)			
Net position, beginning of year	(4,233,862)	2,068,912	196,722	(1,968,228)			
Net position, end of year	<u>\$ (4,489,365)</u>	<u>\$ 2,301,176</u>	<u>\$ 147,928</u>	<u>\$ (2,040,261)</u>	<u>\$ 109,537</u>		

See accompanying notes to financial statements.

TOWN OF BRUNSWICK, MAINE
Statement of Cash Flows
Proprietary Funds
For the year ended June 30, 2016

	Business-type Activities - Enterprise Funds					Governmental Activities
	<u>Solid Waste Facilities</u>	<u>Pay-Per-Bag Program</u>	<u>Nonmajor Funds</u>	<u>Totals</u>		
	<u>Internal Service Fund - Printing</u>					
CASH FLOWS FROM OPERATING ACTIVITIES						
Receipts from customers and users	\$ 474,339	\$ 325,400	\$ 29,022	\$ 828,761	\$ 49,153	
Payments to employees	(171,808)	-	-	(171,808)	-	
Payments to suppliers for goods and services	(234,275)	(69,223)	(86,517)	(390,015)	(39,550)	
Net cash provided (used) by operating activities	<u>68,256</u>	<u>256,177</u>	<u>(57,495)</u>	<u>266,938</u>	<u>9,603</u>	
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES						
Transfer from other funds	150,000	-	44,000	194,000	-	
Increase (decrease) in due to other funds	34,014	3,900	24,863	62,777	(9,603)	
Cash provided (used) by noncapital financing activities	<u>184,014</u>	<u>3,900</u>	<u>68,863</u>	<u>256,777</u>	<u>(9,603)</u>	
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES						
Acquisition of capital assets	-	-	(46,811)	(46,811)	-	
Cash provided (used) by capital and related financing activities	-	-	(46,811)	(46,811)	-	
CASH FLOWS FROM INVESTING ACTIVITIES						
Interest on investments	846	2,043	86	2,975	-	
Cash provided by investing activities	<u>846</u>	<u>2,043</u>	<u>86</u>	<u>2,975</u>	<u>-</u>	
Net increase (decrease) in cash	253,116	262,120	(35,357)	479,879	-	
Cash, beginning of year	663,655	1,992,981	102,559	2,759,195	-	
Cash, end of year	<u>\$ 916,771</u>	<u>\$ 2,255,101</u>	<u>\$ 67,202</u>	<u>\$ 3,239,074</u>	<u>\$ -</u>	
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:						
Operating income (loss)	\$ (406,349)	\$ 230,221	\$ (92,880)	\$ (269,008)	\$ 6,909	
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:						
Depreciation	149,302	-	37,754	187,056	2,048	
(Increase) decrease in accounts receivable	(771)	3,100	(2,731)	(402)	-	
(Increase) decrease in inventory	-	(1,161)	-	(1,161)	-	
(Increase) decrease in prepaid expense	-	26	-	26	-	
Increase (decrease) in accounts payable	12,431	24,558	362	37,351	646	
Increase (decrease) in accrued payroll	1,576	-	-	1,576	-	
Increase (decrease) in other liabilities	-	(567)	-	(567)	-	
Increase (decrease) in closure/postclosure	311,654	-	-	311,654	-	
Increase (decrease) in compensated absences	413	-	-	413	-	
Total adjustments	<u>474,605</u>	<u>25,956</u>	<u>35,385</u>	<u>535,946</u>	<u>2,694</u>	
Net cash provided (used) by operating activities	<u>\$ 68,256</u>	<u>\$ 256,177</u>	<u>\$ (57,495)</u>	<u>\$ 266,938</u>	<u>\$ 9,603</u>	

See accompanying notes to financial statements.

TOWN OF BRUNSWICK, MAINE
Statement of Net Position
Fiduciary Funds
June 30, 2016

	Private- purpose Trust Funds	Agency Funds
ASSETS		
Cash and cash equivalents	\$ 77,150	\$ -
Investments	741,701	-
Due from other funds	16,657	95,844
Total assets	<u>835,508</u>	<u>95,844</u>
LIABILITIES		
Accounts payable	- 10,972	10,972
Amounts held for others - cemeteries	- 20,221	20,221
Amounts held for others - student activities	- 64,651	64,651
Due to other funds	<u>7,399</u>	-
Total liabilities	<u>7,399</u>	<u>95,844</u>
NET POSITION		
Net position held in trust for other purposes	<u>\$ 828,109</u>	<u>\$ -</u>

See accompanying notes to financial statements.

TOWN OF BRUNSWICK, MAINE
Statement of Changes in Net Position
Fiduciary Funds
For the year ended June 30, 2016

	Private- purpose Trust Funds
ADDITIONS	
Contributions	\$ 14,859
Investment earnings:	
Interest and dividends	15,615
Net increase (decrease) in the fair value of investments	<u>(12,832)</u>
Total investment earnings	2,783
Less investment expense	<u>(7,927)</u>
Total additions	<u>9,715</u>
DEDUCTIONS	
Payment to beneficiaries	<u>13,839</u>
Total deductions	<u>13,839</u>
Change in net position	<u>(4,124)</u>
Net position - beginning	<u>832,233</u>
Net position - ending	<u>\$ 828,109</u>

See accompanying notes to financial statements.

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**A. Reporting Entity**

The Town of Brunswick is a municipal corporation (Town or primary government) governed by an elected nine-member council (Town Council). The accompanying financial statements present information for the primary government.

Related Organizations

The Town of Brunswick appoints a voting majority of the governing boards of each of the entities described below. However, the Town of Brunswick is not financially accountable for these organizations and therefore they are not component units under Statements 14, 39, and 61 of the Governmental Accounting Standards Board.

The Brunswick Housing Authority was established in 1965 pursuant to Maine law. It is managed by five commissioners appointed by the Brunswick Town Council.

The Brunswick Sewer District was established by the State of Maine in 1947 as a quasi-municipal corporation for the purpose of providing and maintaining, within the territorial limits of the District, a sewer system for the collection, treatment and disposal of sewage. The District is managed by a five-member board of trustees appointed by the Brunswick Town Council.

The Brunswick-Topsham Water District was established by the State of Maine in 1903 as a body politic and corporate for the purpose of supplying the inhabitants of the District and said municipalities with pure water for domestic and municipal purposes. The affairs of the District are managed by a six-member board of trustees, four chosen by the Brunswick Town Council and two chosen by the Topsham municipal officers.

B. Government-wide Financial Statements

The government-wide financial statements include the statement of net position and the statement of activities. They report information on all of the non-fiduciary activities of the Town of Brunswick. While government-wide and fund financial statements are presented separately, they are interrelated. The governmental activities column of the government wide statements incorporates data from governmental funds and internal service funds, while business-type activities incorporate data from the Town's enterprise funds. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds. However, data from the fiduciary funds is not incorporated in the government-wide financial statements.

Generally, the effect of interfund activity has been eliminated from the government-wide financial statements. The exceptions to this rule are charges between the General Fund and the Solid Waste Facilities fund for landfill disposal fees and administrative costs incurred by the General Fund. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

C. Fund Financial Statements

The fund financial statements provide information about the Town's funds, including its fiduciary funds and, if the Town had any, blended component units. Separate statements for each fund category—governmental, proprietary, and fiduciary—are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as non-major funds. Major individual governmental and enterprise funds are reported as separate columns in the fund financial statements.

1. Major governmental funds

The Town reports the following major governmental funds:

The *General Fund* is the Town's primary operating fund. It accounts for all financial resources of the general government, except those accounted for in another fund.

The *Tax Increment Financing Fund* accounts for resources accumulated and payments made for the Tax Increment Financing Districts established by the Town.

2. Major proprietary funds

The Town reports the following major enterprise funds:

The *Solid Waste Facilities Fund* accounts for the activities at the various solid waste disposal facilities throughout the Town.

The *Pay-Per-Bag Program Fund* accounts for the purchase and sale of Town trash bags.

3. Other fund types

In addition to the major funds described above, the Town reports the following fund types:

Governmental Funds. In addition to the general fund, which is always a major fund and described above, the Town reports three additional fund types in this category.

The *special revenue funds* account for revenue sources that are legally restricted or committed to expenditure for specific purposes (not including permanent funds or major capital projects). The Town reports three nonmajor special revenue funds.

The *capital projects funds* account for the acquisition of capital assets or construction of major capital projects not financed by the Town's major capital improvement funds, proprietary funds or permanent funds. The Town reports ten nonmajor capital project funds.

The *permanent funds* account for resources where principal is legally restricted by a formal trust agreement and only earnings may be used for purposes that benefit the Town or its citizenry. The Town reports four nonmajor permanent funds.

Proprietary Funds. These funds can be classified into two fund types:

Enterprise funds account for those operations that are financed and operated in a manner similar to private business or where management has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability. The Town's enterprise funds consist of the activities of the Solid Waste Facilities operations, the Pay-per-bag Program, the Mere Point Wastewater District and the Train Station.

Internal service funds are used to account for those operations which provide benefits to other funds, departments, or agencies of the primary government and its component unit. The Town's internal service fund accounts for printing services provided to departments on a cost reimbursement basis.

Fiduciary Funds account for assets held by the Town in a trustee capacity or as an agent on behalf of others. As such, fiduciary funds are not reported in the government-wide statements. The Town's fiduciary funds include the following:

Private-purpose trust funds are used to report all trust arrangements, other than those properly reported in pension trust funds or investment trust funds, under which principal and income benefit

individuals, private organizations, or other governments. These include Scholarship and Education Funds, Public Library Funds, a Village Improvement Fund and a Recreation Fund.

Agency funds are custodial in nature and do not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. The Student Activities Fund and Riverside Cemetery Fund are used to account for assets that the government holds for others in an agency capacity.

4. Inter-fund activity

During the course of operations, the Town has activity between funds for various purposes. Any residual balances outstanding at year end are reported as due from/to other funds and advances to/from other funds. While these balances are reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Balances between the funds included in governmental activities (i.e., the governmental and internal service funds) are eliminated so that only the net amount is included as internal balances in the governmental activities column. Similarly, balances between the funds included in business-type activities (i.e., the enterprise funds) are eliminated so that only the net amount is included as internal balances in the business-type activities column.

Further, certain activity occurs during the year involving transfers of resources between funds. In fund financial statements these amounts are reported at gross amounts as transfers in/out. While reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Transfers between the funds included in governmental activities are eliminated so that only the net amount is included as transfers in the governmental activities column. Similarly, balances between the funds included in business-type activities are eliminated so that only the net amount is included as internal balances in the business-type activities column.

D. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

1. Government wide financial statements

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

2. Governmental funds

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, and claims and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Property taxes, charges for service, licenses, and interest on notes receivable associated with the current fiscal period are all considered to be susceptible to accrual and accordingly have been recognized as revenues of the current fiscal period. Entitlements are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue source (within 60 days of year-end). Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is received during the period or within the availability period for this revenue source (within 60 days of year-end). All other revenue items are considered to be measurable and available when cash is received.

In accordance with Governmental Accounting Standards Board Statement No. 24, *Accounting and Reporting for Certain Grants and Other Financial Assistance*, payments the State of Maine makes to the Maine Public Employee Retirement System on behalf of teachers and certain other school department employees are reflected as both revenues and expenditures in the General Fund.

3. Proprietary funds and private-purpose trust funds

The Town's proprietary and private-purpose trust funds are reported using the economic resources measurement focus and the accrual basis of accounting.

4. Agency funds

Agency Funds have no measurement focus but utilize the accrual basis of accounting for reporting assets and liabilities.

E. Budgetary Information

1. Budgetary basis of accounting

An annual budget of the general fund is adopted on a basis consistent with generally accepted accounting principles (GAAP). The capital project funds are appropriated on a project-length basis. Other special revenue funds and permanent funds do not have appropriated budgets since other means control the use of these resources (e.g., grant awards and endowment requirements) and sometimes span a period of more than one year.

2. Legal level of budgetary control

The general fund budget is legally adopted by the town council through the passage of an appropriation resolution. By state law, that portion appropriated for educational purposes must be validated through a referendum vote. The town charter states that the town manager may at any time transfer any unencumbered appropriation balance, or portion thereof, between general classifications of expenditures within an office, department or agency. Accordingly, the legal level of budgetary control is an office, department or agency. Historically, the appropriated budget for the General Fund is prepared by department or activity. This has been interpreted to be equivalent to the charter language of office, department or agency. The Statement of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund (Statement 6) reports at the legal level of control. Town council authorization is required when expenditures exceed appropriations.

All appropriations of the General Fund lapse at the end of the fiscal year to the extent that they have not been expended or lawfully encumbered. Encumbrances (e.g., purchase orders, contracts) outstanding at year-end are reported as an assignment of fund balance and do not constitute expenditures or liabilities. The encumbrances are re-appropriated and honored during the subsequent year.

3. Final budget amounts

The amounts reported as "Final Budget" on the Statement of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual, for the General Fund, include the adopted budget as well as prior-year encumbrances, additional appropriations, and adjustments.

F. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balances

1. Cash, cash equivalents and investments

The Town's cash and cash equivalents consist of cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition and readily convertible to cash.

The Town has established a formal investment policy that governs the investment of all funds other than its permanent funds, private-purpose trust funds, and agency funds. Pursuant to its investment policy and applicable Maine law (Title 30-A, Section 5706 *et seq.* of the Maine Revised Statutes, as amended) all investments of the Town must be made with the judgment and care that persons of prudence, discretion and intelligence, under circumstances then prevailing, exercise in the management of their own affairs, not for speculation but for investment considering (i) safety of principal and maintenance of capital, (ii) maintenance of sufficient liquidity to meet all operating and cash requirements with which a fund is charged, that is reasonably expected, and (iii) return of income commensurate with avoidance of unreasonable risk. Under its policy, the Town's investment practice is to invest its operating funds in short-term investments. The Town is not invested in any obligations typically referred to as derivatives.

2. Receivables and payables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "advances to/from other funds". All other outstanding balances between funds are reported as "due to/from other funds".

Advances between funds, as reported in the fund financial statements, are offset by a nonspendable fund balance account in the General Fund to indicate that they are not expendable financial resources and are therefore not available for appropriation.

3. Inventories and prepaid items

Inventories are valued at cost using the first-in/first-out (FIFO) method. The costs of inventories are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

4. Capital assets

Capital assets, which include property, equipment, intangibles, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the Town as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value. All infrastructure, regardless of acquisition date, has been reported.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities has not been included as part of the capitalized value of the assets constructed.

Land, construction in progress, and intangible assets such as conservation easements are not depreciated. Property, equipment, intangibles and infrastructure of the Town is depreciated using the straight line method over the assets' estimated useful lives ranging from 5 to 50 years.

<u>Assets</u>	<u>Years</u>
Buildings	45-50
Improvements other than buildings	5-20
Machinery and equipment	5-20
Vehicles	5-20
Intangibles	5-20
Infrastructure	20-50

5. Deferred outflows/inflows of resources

Statement of Net Position: In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to future periods and so will not be recognized as an outflow of resources (expense) until that time. The deferred outflows relate to the net pension liability, which include the Town's contributions subsequent to the measurement date. These will be recognized as a reduction of the net pension liability in the subsequent year. Deferred outflows also account for changes in assumptions, differences between expected and actual experience, and changes in proportion and differences between Town contributions and proportionate share of contributions, which are deferred and amortized over the average expected remaining service lives of active and inactive members in the plan. Also included is the net difference between projected and actual earnings on pension plan investments, which is deferred and amortized over a five-year period.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to future periods and so will not be recognized as an inflow of resources (revenue) until that time. The deferred inflows relate to the net pension liability, which include the differences between expected and actual experience and changes in proportion and differences between Town contributions and proportionate share of contributions, which is deferred and amortized over the average expected remaining service lives of active and inactive members in the plan. Also included is the net difference between projected and actual earnings on pension plan investments, which is deferred and amortized over a five-year period.

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Maine Public Employees Retirement System Consolidated Plan for Participating Local Districts (PLD Plan) and Maine Public Employees Retirement System State Employee and Teacher Plan (SET Plan) and additions to/deductions from the Plan's fiduciary net position have been determined on the same basis as they are reported by the Plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Balance Sheet – Governmental Funds: The Town has one type of item, which arises only under a modified accrual basis of accounting, which qualifies for reporting as a deferred inflow of resources. Accordingly, the item, unavailable revenue, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from two sources: property taxes and ambulance user fees. These amounts are deferred and recognized as an inflow of resources (revenue) in the period that the amounts become available.

6. Net position flow assumptions

Sometimes the Town will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted – net

position and unrestricted – net position in the government-wide and proprietary fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the Town's policy to consider restricted – net position to have been depleted before unrestricted – net position is applied.

7. Fund balance flow assumptions

Sometimes the Town will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the Town's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

8. Fund balances

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The Town itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

In the fund financial statements, governmental fund balance is presented in five possible categories:

Nonspendable – resources which cannot be spent because they are either a) not in spendable form; or b) legally or contractually required to be maintained intact.

Restricted – resources with constraints placed on the use of resources are either a) externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments; or b) imposed by law through constitutional provisions or enabling legislation.

Committed – resources which are subject to limitations the Town imposes upon itself at its highest level of decision making, and that remain binding unless removed in the same manner. The Town Council is the highest level of decision making authority, and can commit fund balance by ordinance.

Assigned – resources neither restricted nor committed for which the Town has a stated intended use as established by the Town Council or a body or official to which the Town Council has delegated the authority to assign amounts for specific purposes. The Town Council has a fund balance policy that requires certain items to be classified as assigned. Further, the policy gives discretion to the Town Manager and Finance Director to make assignments as they deem appropriate in their professional judgment.

Unassigned – resources which cannot be properly classified in one of the other four categories. The General Fund should be the only fund that reports a positive unassigned fund balance amount.

9. Fund balance policy

The Town has an adopted Fund Balance Policy for the General Fund. This policy lists the criteria to be used in evaluating fund balance requirements, and establishes a minimum target balance for the unassigned category of fund balance. In addition, the policy establishes a process for reaching and maintaining the targeted level of unassigned fund balance, and the priority for the use of amounts in excess of the target.

10. Long-term obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as expenditures.

11. Use of estimates

Preparation of the Town's financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent items at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

12. New pronouncements

For the fiscal year ended June 30, 2016, the Town has implemented the following Statements of the Governmental Accounting Standards Board:

- Statement No. 72 – *Fair Value Measurement and Application*.
- Statement No. 77 – *Tax Abatement Disclosures*.

G. Revenues and Expenditures/Expenses

1. Program revenues

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided; 2) operating grants and contributions; and 3) capital grants and contributions. All taxes, including those dedicated for specific purposes, are reported as general revenues.

2. Property taxes

Property taxes are committed on or around September 1st of each year, on the assessed value listed as of the previous April 1st. Real property taxes are due in two installments, on or near October 15th and April 15th. Personal property taxes are due in one installment on or near October 15th. Taxes unpaid by the due date are assessed interest. Tax liens are placed on real property of delinquent tax accounts within eight to twelve months following the date taxes are committed for collection.

3. Compensated absences

Under the terms of personnel policies and union contracts, vacation and sick leave (compensated absences) are granted in varying amounts according to length of service. Certain employees also earn compensatory time. A liability for vested or accumulated vacation, sick and compensatory leave is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements. All accumulated leave is accrued when incurred in the government-wide financial statements. However, sick leave is valued based on the vesting method that calculates the amount of sick leave that is expected to become eligible for payout at termination.

4. Proprietary funds operating and non-operating revenues and expenses

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Town's enterprise funds and internal service fund are charges for services to customers. Operating expenses for the enterprise funds and the internal service fund include the cost of personnel, contractual services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

II. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

A. Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net position

The governmental fund balance sheet includes a reconciliation between fund balance – total governmental funds and net position – governmental activities as reported in the government-wide statement of net position.

One element of that reconciliation explains that "capital assets used in governmental activities are not financial resources and therefore are not reported in the funds." The details of this \$79,553,427 are as follows:

Capital assets	\$ 133,974,985
Accumulated depreciation	<u>(54,421,558)</u>
Net adjustment to increase fund balance - total governmental funds	
to arrive at net position - governmental activities	\$ 79,553,427

Another element of that reconciliation explains that "other long-term assets are not available to pay for current-period expenditures and, therefore, are reported as unavailable in the funds." The details of this \$995,382 difference are as follows:

Deferred inflows - unavailable revenue - property tax	\$ 726,061
Deferred inflows - unavailable revenue - miscellaneous	<u>269,321</u>
Net adjustment to increase fund balance - total governmental funds	
to arrive at net position - governmental activities	\$ 995,382

Another element of that reconciliation explains that "long-term liabilities, including bonds payable and net pension liability, are not due and payable in the current period and therefore are not reported in the funds." The details of this \$(33,609,762) difference are as follows:

Bonds payable	\$ (23,121,687)
Premium on bonds (to be amortized as interest expense)	(142,854)
Accrued interest	(107,538)
School retirement incentive	(22,573)
Compensated absences	(1,435,746)
Other post employment benefits	(988,227)
Net pension liability	<u>(7,791,137)</u>
Net adjustment to decrease fund balance - total governmental funds	
to arrive at net position - governmental activities	\$ (33,609,762)

Another element of that reconciliation explains that "the internal service fund is used by management to charge the costs of printing services to the funds. The assets and liabilities of the internal service fund are not included in the governmental funds." The details of this \$101,774 difference are as follows:

Net position of the internal service fund	\$ 109,537
Less: Capital assets net of accumulated depreciation	(7,763)
Net adjustment to increase fund balance - total governmental funds to arrive at net position - governmental activities	
	\$ 101,774

Another element of that reconciliation explains that “deferred outflows and inflows of resources related to pensions are applicable to future periods and, therefore, are not reported in the funds.” The details of this \$1,050,669 difference are as follows:

Deferred outflows of resources related to pensions	\$ 5,338,122
Deferred inflows of resources related to pensions	(4,287,453)
Net adjustment to increase fund balance - total governmental funds to arrive at net position - governmental activities	
	\$ 1,050,669

B. Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between net changes in fund balances – total governmental funds and changes in net position – governmental activities as reported in the government-wide statement of activities.

One element of that reconciliation explains that “governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their useful lives and reported as depreciation expense.” The details of this \$(1,290,818) difference are as follows:

Capital outlay	\$ 2,640,988
Depreciation expense	(3,931,806)
Net adjustment to decrease net changes in fund balances - total governmental funds to arrive at changes in net position of governmental activities	
	\$ (1,290,818)

Another element of that reconciliation states that “losses arising from the disposal of existing capital assets are reported in the statement of activities but do not appear in the governmental funds.” The details of this \$(21,211) difference are as follows:

Cost of disposed capital assets	\$ (494,140)
Accumulated depreciation on disposed capital assets	472,929
Net adjustment to decrease net changes in fund balances - total governmental funds to arrive at changes in net position of governmental activities	
	\$ (21,211)

Another element of that reconciliation states that “revenues in the statement of activities that do not provide current resources are not reported as revenues in the funds.” The details of this \$(49,218) difference are as follows:

Property taxes	\$ (55,442)
Charges for services	6,224
Net adjustment to decrease net changes in fund balances - total governmental funds to arrive at changes in net position of governmental activities	
	\$ (49,218)

Another element of that reconciliation states that “the issuance of long-term debt provides current financial resources to governmental funds, while the repayment of principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on

net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities." The details of this \$2,098,113 difference are as follows:

Principal repayments: General obligation debt	\$ 2,098,113
Net adjustment to increase net changes in fund balances - total governmental funds to arrive at changes in net position in governmental activities	\$ 2,098,113

Another element of that reconciliation states that "some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds." The details of this \$(45,561) difference are as follows:

Compensated absences	\$ 10,745
School retirement incentive	35,448
Post employment benefits annual required contribution	(116,864)
Accrued interest	6,646
Amortization of premium on refunding and general obligation bonds	<u>18,464</u>
Net adjustment to decrease net changes in fund balances - total governmental funds to arrive at changes in net position of governmental activities	\$ (45,561)

Another element of that reconciliation states that "internal service funds are used by management to charge the costs of printing services to individual funds. The net revenue of certain activities of internal service funds is reported with governmental activities." The details of this \$8,957 difference are as follows:

Change in net position of the internal service funds	\$ 6,909
Plus: depreciation on capital assets	<u>2,048</u>
Net adjustment to increase net changes in fund balances - total governmental funds to arrive at changes in net position of governmental activities	\$ 8,957

Another element of that reconciliation states that "governmental funds report pension contributions as expenditures. However, in the statement of activities, the cost of pension benefits earned net of employee contributions is reported as pension expense." The details of this \$(1,488,461) difference are as follows:

Employer pension contributions	\$ 1,552,003
Cost of benefits earned, net of employee contributions	<u>(3,040,464)</u>
Net adjustment to decrease net changes in fund balance - total governmental funds to arrive at changes in net position of governmental activities	\$ (1,488,461)

III. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Control

The accounting system is employed as a budgetary management control device to monitor the individual departments. Encumbrance accounting is employed in the governmental funds.

B. Budgetary Use of Fund Balance

The Town utilizes fund balance as a source of funds for the General Fund budget. For the year ended June 30, 2016, the Town budgeted and utilized the following amounts:

2015-16 General Fund Budget
As of June 30, 2015

	<u>Original Budget</u>	<u>Encumbered Balances</u>	<u>Additional Appropriations</u>	<u>Final Budget</u>
Restricted fund balance:				
Educational purposes	\$ 3,067,309	\$ -	\$ -	\$ 3,067,309
Municipal purposes	50,000	-	186,481	236,481
Bond proceeds	119,800	-	-	119,800
Assigned fund balance:				
Municipal purposes	825,000	-	-	825,000
Encumbrances	-	120,384	-	120,384
Total utilization of fund balance	<u>\$ 4,062,109</u>	<u>\$ 120,384</u>	<u>\$ 186,481</u>	<u>\$ 4,368,974</u>

C. Additional Appropriations

1. Supplemental appropriations

The Town Council made two supplemental budgetary appropriations during the year totaling \$186,481. Vehicle and equipment reserves were funded, for the purchase of a sidewalk tractor previously authorized to be funded with the issuance of bonds, by a \$136,481 MainePERS repayment of the Town's Individual Unpooled Unfunded Actuarial Asset (IUUAA) balance as of June 30, 2015. The remaining \$50,000 supplemental budgetary appropriation was transferred to the capital projects fund to be used as the final repayment of the 2013-14 advance for a new Town-wide telephone system.

2. On-behalf payments

The payments the State of Maine makes to the Maine Public Employees Retirement System (Maine PERS) for retirement and other benefits, on behalf of the Town for teachers and other school employees, are reported as additional appropriations in both the revenue and expenditure budgets. The amounts of on-behalf payments for fiscal year 2015-16 were \$1,617,000 for retirement, and \$408,000 for other benefits.

D. Budget Adjustments

The adjustments are generally the result of the Town's management process which monitors department budgets and the budget in total. The Town Council, upon the request of the town manager, may move funds from departments with anticipated budget surpluses to those with anticipated budget shortfalls. Adjustments of this type have no impact on the budget in total. During the year, adjustments totaling \$230,000 were made by moving appropriations from accounts with projected balances to accounts where it appeared that the expenditures would have exceeded the appropriations.

E. Authority to Over Expend

On June 23, 2016, the Town Council adopted a resolution authorizing expenditures to exceed the gross appropriation in an appropriated account so long as the amount was \$10,000 or less.

F. Deficit Fund Balance or Net Position

The following *total fund balance deficits* exist as of June 30, 2016:

Nonmajor Capital Projects			
Capital Improvement Projects		\$ (56,600)	
2016 Bond Fund		(1,149,285)	
Revolving Renovation Fund		(174,259)	

The deficit balance in the Capital Improvements Fund is primarily the result of the \$363,264 General Fund advance to the School Department for an air quality project at the Junior High School that was completed in May, 2015. The School Department budgeted the first of five installments to repay the advance in 2015-16, and plans to budget the remaining repayments over the next four years. The balances of the thirteen other improvement projects in the fund total a positive balance of \$306,664.

The deficit balance in the 2016 Bond Fund reflects outlays for several projects which have been authorized for funding through the issuance of bonds. These projects are the replacement of the boiler at Brunswick High School for \$575,000, the reconstruction of Nancy Drive, Patricia Road and Pierce Lane for \$442,616, the improvements at Emerson Station for \$98,629, and the Property Revaluation project for \$33,404. The Emerson Station and Property Revaluation projects are still in process. It is anticipated that bonds will be issued for these and the upcoming Town Hall Trim project in late 2016 or early 2017.

The deficit balance in the School Revolving Renovation Bond Fund represents expenditures made on the projects authorized for partial reimbursement by the Maine Department of Education, and for a borrowing with Maine Municipal Bond Bank through the School Revolving Renovation Program. The Town issued bonds associated with this program on September 9, 2016, and plans to request funds in October 2016.

The following *net position deficit* exists as of June 30, 2016:

Solid Waste Facilities Fund	\$ (4,489,365)
-----------------------------	----------------

The deficit balance in the Solid Waste Facilities Fund is primarily the result of insufficient assets to fund the liability that the Town has accumulated for the closure and postclosure of its landfills. The Town has implemented two strategies to reduce the deficit, annual subsidies from the General Fund, and its plan to use accumulated net revenue from its pay-as-you-throw residential solid waste collection program. More recently the Town has learned that the closure may be eligible for cost sharing through the Maine Department of Environmental Protection's Landfill Closure and Remediation Program, and has begun to explore the possibility of closing the landfill within five years. Should a deficit remain at the time the operating landfill is closed, debt may be issued to finance the closure costs.

IV. DETAILED NOTES ON ACTIVITIES AND FUNDS

A. Deposits and Investments

The Town categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

As of June 30, 2016, the Town of Brunswick had the following investments, with corresponding recurring fair value measurements:

<u>Investment Type</u>		<u>Fair Value</u>	<u>Weighted Average Maturity (Years)</u>	<u>Level 1 Input</u>
Money-market Mutual Funds	\$	4,479,441	N/A	N/A
Certificates of Deposit		4,000,363	N/A	N/A
Equities		394,154	N/A	Yes
Other Mutual Funds		884,635	N/A	Yes

Interest rate risk. The Town does not currently have a deposit policy for interest rate risk.

Credit risk. The Town does not have a formal policy regarding credit risk. Maine statutes authorize the Town to invest in obligations of the U.S. Treasury and U.S. agencies, repurchase agreements, and certain corporate stocks and bonds. At June 30, 2016, the Town was not invested in corporate bonds.

Custodial credit risk – deposits. This is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. The Town does not have a deposit policy for custodial credit risk. The Town's bank balances were covered by the FDIC, the tri-party collateral agreement among the Town of Brunswick, Bank of America, and Bank of New York, and an irrevocable stand-by letter of credit with the Federal Home Loan Bank of Boston, issued to the Town of Brunswick for People's United Bank. At June 30, 2016, \$834,372 of the \$19,823,249 was exposed to custodial credit risk because it was uninsured and uncollateralized due to overnight timing issues with the tri-party collateral agreement. Although CDs have been classified as investments for financial reporting, they are considered deposits for the purposes of custodial credit risk disclosure.

Custodial credit risk – investments. This is the risk that in the event of failure of the counterparty, the Town will not be able to recover the value of its investments. The Town does not have an investment policy for custodial credit risk. None of the Town's investments are subject to custodial credit risk.

Concentration of credit risk. At June 30, 2016, the Town did not have a policy for concentration of credit risk.

B. Receivables

Receivables at June 30, 2016 consist of the following:

	General Fund	Other Governmental Funds	Enterprise Funds	Total
Taxes	\$ 881,478	\$ -	\$ -	\$ 881,478
Tax liens	338,931	-	-	338,931
Accounts	623,368	16,213	55,064	694,645
Intergovernmental	154,125	973,100	-	1,127,225
Gross receivables	1,997,902	989,313	55,064	3,042,279
Less: Allowance for Uncollectibles	(63,103)	-	-	(63,103)
Net receivables	\$ 1,934,799	\$ 989,313	\$ 55,064	\$ 2,979,176

Property taxes for the current year were committed September 2, 2015 on the assessed value listed as of April 1, 2015, for all taxable real and personal property located in the Town. Real property taxes were due in two installments, October 15, 2015 and April 15, 2016. Personal property taxes were due in one installment, October 15, 2015. Interest was charged at the rate of 7.00% on all taxes unpaid as of the due date(s).

Assessed values are periodically established by the Tax Assessor at 100% of assumed market. The assessed values must be at least 70% of full valuation. The assessed value, net of value captured in tax increment financing districts, as of April 1, 2015, upon which the levy for the year ended June 30, 2016 was based, was \$1,339,647,200. This assessed value was 70% of the estimated market value and 66.97% of the 2015 State valuation of \$2,000,400,000.

Maine law permits the Town to levy taxes up to 105% of its net property tax requirement (budgeted expenditures less budgeted non-property tax revenues) for the related fiscal period. The amount raised in excess of 100% is referred to as overlay, and amounted to \$445,090 for the year ended June 30, 2016. Tax liens are placed on real property of delinquent tax accounts within eight to twelve months following the date taxes are committed for collection. Provided the Town has followed the statutory provisions, the tax lien automatically forecloses if the tax lien and associated costs remain unpaid eighteen months from the date the lien is recorded in the Cumberland County Registry of Deeds.

Maine law authorizes municipalities to establish tax increment financing districts (TIFs). A TIF allows the municipality to capture the new, or incremental, tax revenue generated within a defined development district and use that captured tax revenue in accordance with a development plan for that district. The new, or incremental, assessed valuation and related tax revenue in the TIF district is not available to the Town's General Fund. For the year ended June 30, 2016, the Town had a total of \$54,602,800 in captured valuation for four TIF districts. The tax revenue captured in these districts totaled \$1,548,535 for the year.

C. Capital Assets

Capital asset activity for the year ended June 30, 2016 follows.

Governmental activities:

	Balance June 30, 2015	Additions	Retirements	Balance June 30, 2016
Capital assets, not being depreciated:				
Land	\$ 6,036,412	\$ 136,387	\$ -	\$ 6,172,799
Construction in progress	52,365	140,724	(26,545)	166,544
Intangibles	200,000	-	-	200,000
Total capital assets not being depreciated	6,288,777	277,111	(26,545)	6,539,343
Capital assets being depreciated:				
Buildings	63,401,185	926,720	-	64,327,905
Improvements other than buildings	3,667,131	138,750	-	3,805,881
Machinery and equipment	5,040,557	289,791	(294,223)	5,036,125
Vehicles	7,602,519	368,696	(140,559)	7,830,656
Intangibles	428,618	-	-	428,618
Infrastructure	45,399,350	666,465	(59,358)	46,006,457
Total capital assets being depreciated	125,539,360	2,390,422	(494,140)	127,435,642
Less accumulated depreciation for:				
Buildings	(18,852,696)	(2,074,758)	-	(20,927,454)
Improvements other than buildings	(2,077,276)	(217,067)	-	(2,294,343)
Machinery and equipment	(3,088,084)	(373,648)	274,787	(3,186,945)
Vehicles	(4,738,249)	(381,050)	140,559	(4,978,740)
Intangibles	(423,599)	(5,019)	-	(428,618)
Infrastructure	(21,782,777)	(880,264)	57,583	(22,605,458)
Total accumulated depreciation	(50,962,681)	(3,931,806)	472,929	(54,421,558)
Total capital assets being depreciated, net	74,576,679	(1,541,384)	(21,211)	73,014,084
Governmental activities capital assets, net	<u>\$ 80,865,456</u>	<u>\$ (1,264,273)</u>	<u>\$ (47,756)</u>	<u>\$ 79,553,427</u>

Business-type activities:

	Balance June 30, 2015	Additions	Retirements	Balance June 30, 2016
Capital assets, not being depreciated:				
Land	\$ 115,000	\$ -	\$ -	\$ 115,000
Total capital assets not being depreciated	115,000	-	-	115,000
Capital assets being depreciated:				
Buildings	54,220	-	-	54,220
Improvements other than buildings	7,441,903	-	-	7,441,903
Machinery and equipment	648,782	-	-	648,782
Vehicles	88,632	-	-	88,632
Intangibles	6,470	-	-	6,470
Infrastructure	589,927	46,811	-	636,738
Total capital assets being depreciated	8,829,934	46,811	-	8,876,745
Less accumulated depreciation for:				
Buildings	(54,220)	-	-	(54,220)
Improvements other than buildings	(5,743,119)	(124,393)	-	(5,867,512)
Machinery and equipment	(298,872)	(35,595)	-	(334,467)
Vehicles	(88,632)	-	-	(88,632)
Intangibles	(6,470)	-	-	(6,470)
Infrastructure	(518,256)	(27,068)	-	(545,324)
Total accumulated depreciation	(6,709,569)	(187,056)	-	(6,896,625)
Total business-type capital assets being depreciated, net	2,120,365	(140,245)	-	1,980,120
Business-type activities capital assets, net	\$ 2,235,365	\$ (140,245)	\$ -	\$ 2,095,120

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

General government	\$ 306,623
Public safety	439,668
Public works, including depreciation of general infrastructure assets	1,140,066
Human services	11
Education	1,820,553
Recreation and culture	224,885
Total depreciation expense - governmental activities	\$ 3,931,806

Business-type activities:

Mere Point wastewater	\$ 27,068
Solid Waste facilities	149,302
Train Station/Visitors Center	10,686
Total depreciation expense - business-type activities	\$ 187,056

D. Leases

During the fiscal year ended June 30, 2016, the Town was a lessee in a variety of operating leases, one of which is considered material. The Town is a lessor in two operating leases, neither of which are considered material.

Train Station and Visitor's Center: In June 2009, the Town executed a five-year agreement with JHR Development of Maine (JHR) to lease approximately 2,125 square feet of space at JHR's Brunswick Station development (formerly Maine Street Station). The Town uses the leased space as a train station and visitor's center, subcontracting with the Brunswick Downtown Association (BDA) to manage the operation. The term of the initial five-year lease began November 1, 2009. During the year ended June 30, 2009, the Town received a \$220,000 grant from the Brunswick Development Corporation (BDC) which allowed the Town to pre-pay all five years of the rent. On April 15, 2014 the Town and JHR signed an amendment to the lease, extending the agreement five years, to November 1, 2019. For the year ended June 30, 2016, the lease expense was \$44,000. For future years, lease expenses will be recognized as follows:

<u>Year Ending June 30,</u>	<u>Lease Payments</u>
2017	\$ 44,000
2018	44,000
2019	14,667
	<hr/>
	\$ 102,667

E. Long-term Liabilities

1. General obligation bonds

The Town issues general obligation debt to provide funds for acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the Town. General obligation bonds currently outstanding are as follows:

<u>Purpose</u>	<u>Issue Date</u>	<u>Amount Issued</u>	<u>Interest Rate</u>	<u>Final Maturity Date</u>	<u>Annual Principal Payments</u>	<u>Amount Outstanding</u>
<u>Governmental Activities</u>						
2006 Fire Station & Truck	2006	\$ 3,125,000	4.00% 2.00%	2021	\$ 200,000 to 275,000	\$ 1,000,000
2010 Elementary School	2010	21,462,250	to 5.50% 2.00%	2030	1,073,113 270,000	16,096,687
2011 GO Bonds	2011	4,120,000	to 3.00% 2.00%	2021	to 555,000	1,350,000
2013 Police Station	2013	5,500,000	to 3.50%	2033	275,000	4,675,000
						<hr/> <u>\$ 23,121,687</u>

All long-term debt of the Town of Brunswick has been issued as general obligation. All of the 2010 Elementary School Bonds were issued through the Maine Municipal Bond Bank (MMBB). A large percentage of those were issued as Build America Bonds (BABs). Interest on BABs is taxable. The issuer, in this case MMBB, files annually for an interest subsidy from the US Treasury. The subsidy lowers the effective interest rate. Further, 87% of the debt service on the Elementary School Bonds is eligible for State subsidy.

The amounts required to amortize all bonds and notes outstanding as of June 30, 2016, are as follows:

Governmental Activities

Year Ending June 30	Principal	Interest	Total	BABs Subsidy	Net Total
2017	\$ 1,818,112	\$ 845,262	\$ 2,663,374	\$ (220,447)	\$ 2,442,927
2018	1,818,113	792,810	2,610,923	(210,212)	2,400,711
2019	1,818,112	736,377	2,554,489	(198,584)	2,355,905
2020	1,818,113	677,038	2,495,151	(185,937)	2,309,214
2021	1,818,112	616,621	2,434,733	(172,916)	2,261,817
2022-2026	6,740,563	2,322,970	9,063,533	(653,854)	8,409,679
2027-2031	6,740,562	884,813	7,625,375	(233,522)	7,391,853
2032-2033	550,000	18,906	568,906	-	568,906
Total	\$ 23,121,687	\$ 6,894,797	\$ 30,016,484	\$ (1,875,472)	\$ 28,141,012

For the year ended June 30, 2016, the Town paid \$2,098,113 in principal and \$680,732 in interest (net of \$213,331 BABs subsidy) for a total of \$2,778,845 in debt service payments. Due to federal sequestration, the BABs subsidy was reduced in FY 16 by a total of \$15,565, or a 6.8% reduction. 87% of the sequestration reduction is eligible for State subsidy. The Town anticipates BABs subsidy reductions in future years, but cannot estimate the amount of the reduction going forward.

Additional debt authorizations: The Town Council has authorized the issuance of bonds for several projects. General Obligation bonds are expected to be issued late in 2016 for the following:

On September 2, 2014, the Town Council adopted “An Ordinance Authorizing Storm Drain Improvements and Reconstruction of Nancy Drive, Patricia Road and Pierce Lane, with Total Project Costs Not to Exceed \$580,000 (plus any other authorized costs), and Further Authorizing Issuance of Bonds and Notes in an Amount not to Exceed \$580,000 (plus the cost of issuance).” The project was completed in the spring of 2016.

On December 1, 2014, the Town Council adopted “An Ordinance Authorizing the Upgrading of Heating, Ventilation, Cooling, and Related Improvements at Emerson Station, with Total Project Costs Not to Exceed \$150,000 (plus any other costs authorized hereunder), and Further Authorizing Issuance of Bonds and Notes in an Amount not to Exceed \$150,000 (plus cost of issuance), plus any Additional Appropriation Authorized Hereunder.” The project was nearing completion as of June 30, 2016.

On September 21, 2015, the Town Council adopted “An Ordinance Authorizing the Funding and Completion of Reappraisal and Revaluation of All Taxable Real Property and All Tax-exempt Real Property Located Within the Town of Brunswick With Total Project Costs Not to Exceed \$400,000 (plus any other costs authorized hereunder), and Further Authorizing Issuance of Bonds and Notes in an Amount not to Exceed \$400,000 (plus cost of issuance), plus any Additional Appropriation Authorized Hereunder.” The project is currently underway with anticipated completion in late summer 2017.

On October 5, 2015, the Town Council adopted “An Ordinance Authorizing the Replacement and Upgrade of the Boiler and Domestic Hot Water System at Brunswick High School, with Total Project Costs Not to Exceed \$575,000 (plus any other costs authorized hereunder), and Further Authorizing Issuance of Bonds and Notes in the Amount not to Exceed \$575,000 (plus cost of issuance), plus any Additional Appropriation Authorized Hereunder.” The project was completed in the spring of 2016.

On March 21, 2016, the Town Council adopted an “Ordinance Authorizing various Health, Safety and ADA Compliance Improvements at the Coffin Elementary School and the Brunswick Junior High School, with Total Project Costs Not to Exceed \$1,517,664, and Further Authorizing Issuance of Bonds and Notes in an Amount not to Exceed \$934,729 (following loan forgiveness of \$582,935).” The projects are currently underway, and a bond/loan agreement with Maine Municipal Bond Bank was completed on September 9, 2016.

On June 6, 2016, the Town Council adopted "An Ordinance Authorizing the Removal and Replacement of Exterior Trim Elements of the Brunswick Town Hall, with Total Project Costs Not to Exceed \$200,000 (plus any other costs authorized hereunder), and Further Authorizing Issuance of Bonds and notes in an Amount not to Exceed \$200,000 (plus cost of issuance), plus any Additional Appropriation Authorized Hereunder."

One bond ordinance adopted by the Town Council is not expected to result in a borrowing, and is reflected in the financial statements as an advance from the General Fund to the Capital Improvements Fund. On July 7, 2014, the Town Council adopted "An Ordinance Authorizing the Acquisition and Installation of Heating, Ventilation, Cooling, and Related Equipment at the Junior High School, with Total Project Costs Not to Exceed \$454,080 (plus any other costs authorized hereunder), and Further Authorizing Issuance of Bonds and Notes in an Amount not to Exceed \$454,080 (plus cost of issuance), plus any Additional Appropriation Authorized Hereunder." The Town is authorized to make advances to a capital projects fund, and the air quality project was completed in May, 2015 using funds advanced from the General Fund. Bonds will not be issued for this project, as the School Department plans to budget repayments of the advance over five years, beginning with the 2015-16 fiscal year.

The following debt activity occurred after June 30, 2016. Also see Note "V. OTHER INFORMATION – I. Subsequent Events" herein.

On September 9, 2016 the Town issued a bond with the Maine Municipal Bond Bank in the amount of \$934,729. This represents the bonds authorized on March 21, 2016 for the school health, safety and ADA improvements to the Brunswick Junior High and Coffin Schools totaling \$1,517,664. The projects were approved for the School Revolving Renovation Fund Program by the Maine Department of Education, and qualify for 38.41% forgiveness of principal, equivalent to \$582,935.

State reimbursement for debt service expenditures: The State of Maine currently subsidizes the Town for debt service costs for state approved school construction projects. The subsidy is based on formulas prescribed in Title 20-A M.R.S.A. Continuation of such subsidy is dependent upon the formulas and continued appropriations by the state legislature.

Legal debt limit: The amount of debt a Maine municipality may have is governed by Title 30-A M.R.S.A. section 5702. The law limits total debt and debt for specific categories. The Town's debt is within both the total and categorical limits prescribed in the law. A full presentation of the debt limit calculations can be found in the statistical section of this Comprehensive Annual Financial Report (CAFR).

2. Compensated absences

Recorded long-term compensated absences are as follows:

Type of Leave	Governmental Activities	Business-type Activities
Sick paid upon termination	\$ 470,240	\$ 4,666
Vacation	583,444	5,237
Compensatory time	53,288	-
School retirement stipend	328,774	-
Totals	\$ 1,435,746	\$ 9,903

3. Pension obligations

Plan descriptions: For its participating municipal employees and certain participating School Department employees, the Town of Brunswick contributes to the Consolidated Plan for Participating Local Districts (PLD Plan) a cost-sharing multiple-employer, defined benefit pension plan administered by the Maine Public Employees Retirement System (MainePERS). Teachers and certain other School Department employees also participate in the Maine Public Employees Retirement System (MainePERS) through the

State Employee and Teacher Plan (SET Plan), a cost-sharing multiple-employer, defined benefit pension plan with a special funding situation established by the Maine Legislature. The MainePERS is established and administered under Maine law, and the authority to establish and amend benefit provisions rests with the State legislature. The MainePERS issues a publicly available financial report which may be obtained by writing the Maine Public Employees Retirement System, 46 State House Station, Augusta, ME 04333-0046 or at www.mainepers.org.

Benefits provided: The PLD and SET Plans provide defined retirement benefits based on members' average final compensation and service credit earned as of retirement. Vesting (i.e., eligibility for benefits upon reaching qualification) occurs upon the earning of five years of service credit. In some cases, vesting occurs on the earning of one year of service credit immediately preceding retirement at or after normal retirement age. For PLD members, normal retirement age is 60 (65 for new members to the PLD Plan on or after July 1, 2014). For SET Plan members, normal retirement age is 60, 62, or 65. The normal retirement age is determined by whether a member had met certain creditable service requirements on specific dates, as established by statute. The monthly benefit of members who retire before normal retirement age by virtue of having at least 25 years of service credit is reduced by a statutorily prescribed factor for each year of age that a member is below her/his normal retirement age at retirement. MainePERS also provides disability and death benefits, which are established by contract under applicable statutory provisions (PLD Plan) or by statute (SET Plan).

Contributions: Employee contribution rates are defined by law or Board rule and depend on the terms of the plan under which an employee is covered. Employer contributions are determined by actuarial valuations. The contractually required contribution rates are actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability.

PLD Plan - Employees are required to contribute 7.5%-9.0% of their annual pay depending on the plan they participate in. The Town's contractually required contribution rate for the year ended June 30, 2016, ranged between 8.9%-14.0%, depending on the plan, and came in at an average 10.44% of annual payroll. Contributions to the pension plan from the Town were \$1,009,803 for the year ended June 30, 2016.

SET Plan - Maine statute requires the State to contribute a portion of the Town's contractually required contributions. Employees are required to contribute 7.65% of their annual pay. The Town's contractually required contribution rate for the year ended June 30, 2016, was 13.38% of annual payroll of which 3.36% of payroll was required from the Town and 10.02% was required from the State. Contributions to the pension plan from the Town were \$542,200 for the year ended June 30, 2016.

Pension Liabilities, Pension Expense, and Deferred Outflows and Deferred Inflows of Resources Related to Pensions: The net pension liabilities were measured as of June 30, 2015, and the total pension liabilities used to calculate the net pension liabilities were determined by actuarial valuations as of that date. The Town's proportion of the net pension liabilities were based on projections of the Town's long-term share of contributions to the pension plans relative to the projected contributions of all participating local districts (PLD Plan) and of all participating School Administrative Units and the State (SET Plan), actuarially determined.

PLD Plan - At June 30, 2016, the Town reported a liability of \$7,269,492 for its proportionate share of the net pension liability. At June 30, 2015, the Town's proportion of the PLD Plan was 2.2785%.

SET Plan - At June 30, 2016, the Town reported a liability of \$521,645 for its proportionate share of the net pension liability that reflected a reduction for State pension support provided to the Town. The amount recognized by the Town as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the Town were as follows:

Town's proportionate share of the net pension liability	\$ 521,645
State's proportionate share of the net pension liability associated with the Town	18,852,281
Total	\$ 19,373,926

At June 30, 2015, the Town's proportion of the SET Plan was 0.0386%.

For the year ended June 30, 2016, the Town recognized pension expense of \$2,579,933 for the PLD Plan and \$2,077,449 for the SET Plan. Additionally, the Town recognized revenue of \$1,617,000 for support provided by the State for the SET Plan.

At June 30, 2016, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ 293,515	\$ 937,265
Differences between projected and actual investment earnings on pension plan investments	2,354,011	2,926,814
Changes of assumptions	656,802	-
Changes in proportion and differences between Town contributions and proportionate share of contributions	481,791	423,374
Town contributions subsequent to the measurement date	1,552,003	-
	<hr/> <u>\$ 5,338,122</u>	<hr/> <u>\$ 4,287,453</u>

A portion of deferred outflows of resources related to pensions, \$1,552,003, results from Town contributions subsequent to the measurement date, and will be recognized as a reduction of the net pension liabilities in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year Ending June 30,</u>	<u>Pension Expense</u>
2017	\$ (218,191)
2018	(372,819)
2019	(498,824)
2020	<hr/> <u>588,500</u>
	\$ (501,334)

Actuarial assumptions: The total pension liability in the June 30, 2015 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

	<u>PLD Plan</u>	<u>SET Plan</u>
Inflation	3.5%	3.5%
Salary increases, per year	3.5% to 9.5%	3.5% to 13.5%
Investment return, per annum, compounded annually	7.125%	7.125%
Cost of living benefit increases, per annum	2.55%	2.55%

Mortality rates were based on the RP2000 Combined Mortality Table projected forward to 2015 using Scale AA.

The actuarial assumptions used in the June 30, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2005 to June 30, 2010.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2015 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-term Expected Real Rate of Return</u>
US equities	20%	5.2%
Non-US equities	20%	5.5%
Private equity	10%	7.6%
Real estate	10%	3.7%
Infrastructure	10%	4.0%
Hard assets	5%	4.8%
Fixed income	<u>25%</u>	0.7%
Total	<u>100%</u>	

Discount rate: The discount rate used to measure the total pension liability was 7.125% for each of the plans. The projection of cash flows used to determine the discount rates assumed that employee contributions will be made at the current contribution rate and that contributions from participating local districts will be made at contractually required rates, actuarially determined. Based on these assumptions, the pension plans' fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liabilities.

Sensitivity of the Town's proportionate share of the net pension liabilities to changes in the discount rate: The following presents the Town's proportionate share of the net pension liability calculated using the discount rate of 7.125% for the PLD Plan and 7.125% for the SET Plan, as well as what the Town's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.125% for PLD Plan and 6.125% for SET Plan) or 1 percentage-point higher (8.125% for PLD Plan and 8.125% for SET Plan) than the current rate:

	1% Decrease (6.125%)	Current Discount Rate (7.125%)	1% Increase (8.125%)
<u>PLD Plan</u>			
Town's proportionate share of the net pension liability	\$ 14,482,981	\$ 7,269,492	\$ 430,658
<u>SET Plan</u>			
Town's proportionate share of the net pension liability	\$ 913,277	\$ 521,645	\$ 195,461

Pension plan fiduciary net position: Detailed information about the pension plan's fiduciary net position is available in the separately issued MainePERS financial report which can be obtained from Maine Public Employees Retirement System at www.mainepers.org.

Payables to the pension plan: The Town reported no payables to the pension plan as of June 30, 2016.

4. Other postemployment benefits

Maine Municipal Employees Health Trust

Plan Description: The Town is a member of the Maine Municipal Employees Health Trust (MMEHT), an agent multiple-employer healthcare plan that provides employment and postemployment healthcare benefits. Retiree eligibility to receive health care benefits follows the same requirements as the retirement requirement of the Maine Public Employees Retirement System (MainePERS), meaning that employees eligible to retire under MainePERS are eligible to participate in the retiree health benefit offered by MMEHT. Eligible retirees are required to pay 100% of the health insurance premiums to receive healthcare benefits. For non-Medicare eligible retirees, premiums are the same as for active employees. Medicare eligible retirees pay reduced premiums and the coverage is adjusted to supplement Medicare.

MMEHT contracts with an actuarial consultant to provide a biennial actuarial valuation of the Town's OPEB liability under GASB Statement 45. The most recent OPEB liability actuarial valuation was completed in July 2015 for the fiscal years ending June 30, 2015 and June 30, 2016. A copy of the financial report and the required supplementary information for the Health Trust may be obtained from the Maine Municipal Employees Health Trust, 60 Community Drive, Augusta, ME 04333.

Funding policy: GASB Statement 45 does not mandate the prefunding of postemployment benefits liability. The Town currently funds these benefits on a pay-as-you-go basis. No assets have been segregated and restricted to provide postemployment benefits.

Annual OPEB cost: The Town's annual OPEB cost is calculated based on the annual required contribution (ARC), an actuarially determined amount. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize unfunded actuarial liabilities over a period not to exceed thirty (30) years. The components of the Town's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the Town's net OPEB obligation are summarized in the following table.

Normal cost	\$ 63,101
Amortization of Unfunded	118,822
Interest	<u>3,603</u>
Annual Required Contribution	185,526
Interest on Net OPEB Obligation	4,862
Amortizing Adjustment to ARC	<u>(7,029)</u>
Annual OPEB Cost	183,359
Contributions made	<u>(66,495)</u>
Increase in Net OPEB Obligation	116,864
Net OPEB obligation - beginning of year	<u>871,363</u>
Net OPEB obligation - end of year	<u>\$ 988,227</u>

The following table represents the OPEB costs, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the fiscal year ended June 30, 2016, and two preceding years:

<u>Fiscal Year Ended</u>	<u>Annual OPEB Cost</u>	<u>Percentage of Annual OPEB Cost Contributed</u>	<u>Net OPEB Obligation</u>
June 30, 2014	208,091	30.02%	763,433
June 30, 2015	171,913	37.22%	871,363
June 30, 2016	183,359	36.26%	988,227

Funding Status and Funding Progress: The funded status of the plan as of June 30, 2016 was as follows:

Actuarial accrued liability	\$ 2,136,856
Plan assets	-
Unfunded actuarial accrued liability	\$ 2,136,856
Funded ratio	0%
Covered payroll	\$ 8,361,278
Unfunded actuarial accrued liability as a percentage of covered payroll	25.56%

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events in the future. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. The required schedule of funding progress, found in the required supplementary information (RSI) on page 82, provides multiyear trend information (seven years available) that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Actuarial Methods and Assumptions: Projections of benefits are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits in force at the valuation date and the pattern of sharing benefits costs between the Town and plan members at that point. Actuarial calculations reflect a long-term perspective and employ methods and assumptions that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of plan assets. Significant methods and assumptions were as follows:

Actuarial valuation date	1/1/2015
Actuarial cost method	Projected unit credit
Amortization method	Level dollar
Amortization period	Open, 30 years
Actuarial assumptions:	
Discount rate	4.00%
Rate of salary increases	3.00%
Ultimate rate of medical inflation	4.25%

5. Landfill closure and postclosure care cost

Statement No. 18 of the Government Accounting Standards Board (GASB) entitled "Accounting for Municipal Solid Waste Landfill Closure and Postclosure Care Costs" requires the Town to record a liability for the estimated costs of landfill closure and postclosure care, as required by governmental authorities.

State and federal regulations require that the Town place a final cover on its current operating landfill when waste is no longer accepted and to perform certain maintenance and monitoring functions at the landfill for a period of thirty years after closure. In addition to operating expenditures related to current activities of the landfill, a related liability is recognized based on the future closure and postclosure care costs that will be paid near or after the date that the landfill stops accepting waste. The Town reports a portion of these closure and postclosure care costs as a liability in the statement of net position based on landfill capacity used as of June 30, 2016.

The actual costs of closure and postclosure care may be higher due to inflation, changes in technology, or changes in laws or regulations. The Town intends to pay for the actual closure and postclosure costs with funds collected and retained in the solid waste enterprise fund. If those funds are not sufficient, the Town will look to other funding sources including the pay-per-bag enterprise fund, long-term debt, and subsidies from the General Fund.

The Town has the following solid waste facilities:

Graham Road Landfill: This facility was designed with three cells, with construction and use of the individual cells to be phased in over the life of the facility. As of June 30, 2016, the Town estimates the facility has a remaining capacity of 19.49% and, at current disposal rates, could continue to accept waste for 15-20 more years. The Town estimates the final closure cost for the entire facility to be approximately \$6,880,000. The total postclosure care costs are estimated at \$2,135,000 which is an annual cost of \$71,167 for 30 years. Of the total estimated liability, \$9,015,000, the Town estimates that \$7,257,963 is applicable to this facility based on the estimated capacity used as of June 30, 2016.

The landfill operates under strict environmental regulations and its operation is dependent on continued compliance with existing and future regulations. Licensing for operations and wastewater discharge are regulated by two divisions of the Maine Department of Environmental Protection (DEP): the Bureau of Remediation and Waste Management, and the Bureau of Land and Water Quality.

The facility's wastewater discharge license was last renewed in August 2016. For several years the Town has worked with the Maine DEP to comply with, or seek waivers from, certain discharge parameters set by the United States Environmental Protection Agency (EPA). Initially, the Town believed it could obtain a waiver of those limits based upon Fundamentally Different Factors (FDF), the variance process described in its 2004 wastewater discharge license. Late in 2010, the Town learned that the waivers it sought were not available. Since that time, the Town and the Maine DEP first worked to negotiate an Administrative Consent Agreement (ACA) to resolve violations of certain wastewater discharge limits, and then cooperated in the construction and operation of a small-scale experimental treatment facility. The Town operated the facility through the 2013-14 winter months in order to obtain data about the facility's effectiveness in cold weather conditions. In November 2014 DEP presented their report on the pilot project, and as the results were not conclusive, the Town has continued discussion with DEP on the next steps. The Town believes that treatment options to meet the wastewater parameters will be costly and will not appreciably impact water quality.

In 2014, while the Town was working on resolving issues with its wastewater license, the Maine DEP Bureau of Remediation and Waste Management notified the Town of concerns about groundwater contamination trends at the landfill. While the groundwater quality is not out of compliance, the recorded trends make the Town eligible for landfill closure funding from the State's Landfill Closure and Remediation Program.

Based on its collaboration with DEP, the cost of wastewater and groundwater treatment options, and other factors, the Town is actively exploring the possibility of closing the landfill. The Town has contracted with a consultant to analyze the viability of continued operations of the landfill and to explore different solid waste alternatives available to the Town. Discussions of closure have addressed the potential for DEP cost-sharing through the Maine Landfill Closure and Remediation Program.

While the Town faces potential fines for its failure to comply with wastewater discharge limits and other violations, DEP has indicated that it would not pursue enforcement action so long as the Town and DEP were pursuing a collaborative solution. The Town cannot reasonably estimate the amount of any potential fines, should it once again be faced with enforcement action.

Wood & Masonry Landfill: This facility ceased operations on October 29, 2005. Work to close the facility in accordance with Maine Department of Environmental Protection guidelines was completed as of September 1, 2006. Of the total liability estimated for landfill closure and postclosure care as of June 30, 2016, the Town estimates that \$84,000 is applicable to this facility. This represents annual monitoring at \$4,000 per year for 21 years. The portion of the liability reported as due within one year is \$4,000.

F. Changes in Long-term Liabilities

Long-term liability activity for the year ended June 30, 2016 was as follows:

	Balance June 30, 2015	Additions	Deductions	Balance June 30, 2016	Due Within One Year
Governmental Activities					
Bonds payable:					
General government	\$ 25,219,800	\$	-	\$ (2,098,113)	\$ 23,121,687
Plus premium on bonds	161,318		-	(18,464)	142,854
School retirement incentive	58,021		-	(35,448)	22,573
Compensated absences	1,446,491	858,508	(869,253)	1,435,746	476,663
Other postemployment benefits	871,363	116,864	-	988,227	-
Net pension liability	3,962,825	3,828,312	-	7,791,137	-
	<u>\$ 31,719,818</u>	<u>\$ 4,803,684</u>	<u>\$ (3,021,278)</u>	<u>\$ 33,502,224</u>	<u>\$ 2,330,476</u>
 Business-type Activities					
Compensated absences	\$ 9,490	\$ 9,493	\$ (9,080)	\$ 9,903	\$ 1,250
Landfill closure and postclosure care	7,030,309	315,654	(4,000)	7,341,963	4,000
	<u>\$ 7,039,799</u>	<u>\$ 325,147</u>	<u>\$ (13,080)</u>	<u>\$ 7,351,866</u>	<u>\$ 5,250</u>

For the governmental activities, compensated absences and net pension obligations are generally liquidated by the General Fund. For business-type activities, compensated absences and net pension obligations are liquidated by the Solid Waste Facilities Fund. General government bonds payable are predominantly paid from the General Fund, with a portion paid from the TIF fund. To the extent that the net OPEB obligation is liquidated, it is liquidated by plan member contributions.

G. Components of Fund Balances

The components of the June 30, 2016 fund balance are as follows:

	<u>Nonspendable</u>	<u>Restricted</u>	<u>Committed</u>	<u>Assigned</u>
General Fund:				
Advances to other funds	\$ 363,264	\$ -	\$ -	\$ -
Inventories and deposits	25,220	-	-	-
Education purposes	-	4,242,058	-	-
State road assistance funds	-	69,641	-	-
State revenue sharing funds	-	170,560	-	-
Encumbrances	-	-	-	96,320
Budget appropriation	-	-	-	600,000
Supplemental appropriations	-	-	-	40,000
Compensated absences	-	-	-	394,470
Tax increment financing	-	1,116,433	-	-
Capital projects funds:				
Advances and deposits	50,000	-	-	-
Restricted capital project funding	-	541,308	-	-
Appropriated for capital projects	-	-	462,052	-
Special revenue funds:				
Recreation programs	-	-	319,521	-
Town restricted programs	-	152,354	-	-
School restricted programs	14,475	147,462	-	-
Permanent funds	535,605	22,408	-	-
Total	\$ 988,564	\$ 6,462,224	\$ 781,573	\$ 1,130,790

The Town has a Fund Balance Policy for the General Fund. The policy lists criteria to be used in establishing a minimum fund balance target and sets the minimum *unassigned* fund balance at 16.67% of annual GAAP revenues. At June 30, 2016, the Town's unassigned fund balance was at 17.54% of revenues. The policy states that amounts in excess of the target balance shall be used for capital improvements or other one-time expenditures as approved by the Town Council.

H. Interfund Balances

Interfund balances are composed of two types – advances and due to/due from balances. The advances are interfund loans, and are anticipated to be eliminated as funds are received from appropriations or other sources. The due to/from balances result from receipts and disbursements being made through the consolidated cash accounts held by the General Fund. These balances will be eliminated when cash transfers are made to the appropriate funds.

1. Advances to/from other funds

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General Fund	Capital Improvement Projects	\$ 363,264

It is planned that the advances to the Capital Improvement Projects Fund will be repaid through the School Department budget over five years. As of June 30, 2016 the balance represents four years of anticipated payments.

2. Due to/from other funds

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General Fund	School Restricted Fund	\$ 537,107
General Fund	2016 Bond Fund	902,340
General Fund	Nonmajor Permanent Funds	5,881
General Fund	Private-purpose Trust Funds	7,399
General Fund	Enterprise Funds	59,905
		<hr/>
		\$ 1,512,632
Tax Increment Financing	General Fund	\$ 1,116,433
Recreation Program Funds	General Fund	14,980
Town Restricted Funds	General Fund	104,129
Public Works Projects	General Fund	112,328
Vehicle/ Equipment Reserves	General Fund	208,142
Capital Improvement Projects	General Fund	246,226
Private-purpose Trust Funds	General Fund	16,657
Internal Service Fund	General Fund	104,403
		<hr/>
		\$ 1,923,298

I. **Interfund transfers**

	Transfers In:				<u>Total transfers out</u>
	<u>General Fund</u>	<u>Nonmajor Governmental Funds</u>	<u>Enterprise Funds</u>		
<u>Transfers Out:</u>					
General Fund	\$ -	\$ 1,595,667	\$ 194,000		\$ 1,789,667
Nonmajor Governmental Funds					
Capital Project Funds	620,942	-	-		620,942
Total Transfers In	<u>\$ 620,942</u>	<u>\$ 1,595,667</u>	<u>\$ 194,000</u>		<u>\$ 2,410,609</u>

Of the \$1,789,667 transferred out of the General Fund, \$1,530,167 was made for a variety of capital projects. The largest of these include \$655,717 for vehicle acquisitions and, \$655,000 for the Street Resurfacing Program. The \$194,000 transfer to Enterprise Funds represents General Fund subsidies of the Graham Road Landfill operations of \$150,000 and the Train Station/Visitors Center of \$44,000. Of the remaining \$65,500, \$61,000 was the annual subsidy of the school cafeteria, within the School Restricted programs, and \$4,500 was the annual contribution to the Memorial Day program to match small grants.

Transfers in to the General Fund include a transfer of \$119,811 in unspent bond proceeds used to pay debt service, and \$501,131 in balances from completed projects and activities.

J. Donor-restricted Endowments

The Town maintains several permanent funds and private-purpose trust funds with donor-restricted endowments. It is the Town's policy that only interest and dividends on investments are authorized for spending. Any appreciation on investments is added to the original endowment and is not authorized for spending.

V. OTHER INFORMATION**A. Risk Management**

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and other risks for which the Town and its School Department carry insurance. There have been no significant changes in insurance coverage during the past fiscal year. For the three fiscal years ended June 30, 2016, 2015 and 2014, there have been no settlements in excess of coverage.

The Town belongs to the Maine Municipal Association (MMA) Property and Casualty Pool, for most of its municipal property and liability exposures. The Town's School Department, which obtains coverage separately from the remainder of Town government, continues to insure most of its exposures with a commercial insurance underwriter.

For worker's compensation, both the Town and its School Department participate in the Maine Municipal Association (MMA) Worker's Compensation Pool.

If the assets of either the MMA Property and Casualty Pool or the Worker's Compensation Pool are at any time actuarially determined to be insufficient to enable either pool to discharge its legal liability and other obligations and to maintain actuarially sound reserves, either pool has the power to make up the deficiency by the levy of a prorated assessment upon its members for the amount needed to make up the deficiency. There has been no such deficiency in the past three years. Management believes that no such deficiency exists at June 30, 2016.

Further information including financial statements for the Maine Municipal Association Pools may be obtained from MMA Risk Management Services, 60 Community Drive, P.O. Box 9109, Augusta, ME 04332.

B. Contingencies

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal and state governments. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although, except for the items mentioned in the following paragraph, the Town expects such amounts, if any, to be immaterial.

There are various claims and suits pending against the Town that arise in the normal course of the Town's activities. In the opinion of counsel and Town management, the ultimate disposition of these various claims and suits will have no material effect on the financial position of the Town.

C. Deferred Compensation Plan

The Town offers its non-school employees a deferred compensation plan (the "Plan"), created in accordance with Internal Revenue Code Section 457. The Plan, available to all non-school employees, permits the employees to defer a portion of their salary until future years. All assets and income of the Plan are held in trust for the exclusive benefit of the participants and their beneficiaries. The deferred compensation is not available to employees until termination, retirement, death or unforeseeable emergency.

D. Overlapping Debt**1. Cumberland County**

The Town is subject to an annual assessment of its proportional share of Cumberland County expenses, including debt repayment. The Town's share is determined as the percentage of its equalized state

valuation of the total equalized state valuation of all municipalities in the County. At June 30, 2016, the Town's equalized state valuation of \$2,082,600,000 was 5.10% of the County's equalized state valuation of \$40,806,800,000. The Town's share of Cumberland County's principal debt as of June 30, 2016 is \$1,823,757 or 5.10% of the total outstanding long-term County debt of \$35,735,000.

2. Maine Region 10 Technical High School

The Town of Brunswick is a participant along with the Regional School Unit 5 (RSU 5) and Regional School Unit 75 (RSU 75) in a joint venture to operate Maine Region 10 Technical High School (MR10). MR10 was established by a cooperative agreement pursuant to Maine law to deliver a program of vocational education to students of the member units. As of June 30, 2016, MR10 held no outstanding debt obligations. Should MR10 authorize and issue debt in the future, the Town of Brunswick's share of MR10's debt is 38.29%. See the "Joint Venture" footnote for additional information.

E. Quasi-municipal Debt

Two districts, as quasi-municipal entities, provide certain services to their respective customers, most of whom are within the territorial boundaries of the Town of Brunswick. Although the indebtedness of these districts is not an obligation of the Town nor is it guaranteed by the Town, many of the ratepayers of the districts are also taxpayers of the Town.

The following disclosure as of June 30, 2016 is provided as an indication of the combined debt burden of the constituent ratepayer/taxpayer base.

	Total <u>Principal Debt</u>	% Applicable <u>to Brunswick</u>	Amt Applicable <u>to Brunswick</u>
Brunswick and Topsham Water District	\$ 8,522,641	66.67%	\$ 5,682,045
Brunswick Sewer District	23,193,866	100.00%	23,193,866
Total	\$ 31,716,507		\$ 28,875,911

F. Joint Venture

The Town of Brunswick is a participant along with Regional School Unit 5 (RSU 5) and Regional School Unit 75 (RSU 75) in a joint venture to operate Maine Region 10 Technical High School (MR10). MR10 was established by a cooperative agreement pursuant to Maine law to deliver a program of vocational education to students of the member units. MR10 is governed by a nine-member board of directors. The Town of Brunswick has four members, RSU 75 has three members, and RSU 5 has two members. However, the votes for each board member are weighted according to population determined by the most recent Federal Decennial Census.

With the exception of direct federal and state revenues, balances, and other miscellaneous receipts, MR10 funds its operations, debt service requirements and other programs through an annual assessment to each of the member units. The assessments are also based on the population of the units as determined by the most recent Federal Decennial Census. Each member unit must also approve its assessment through its own budgetary process. The Town of Brunswick currently has an on-going financial responsibility to fund 38.29% of MR10's budget. For the year ended June 30, 2016, the total budget of MR10 was \$2,076,290. After MR10 deducted certain balances and miscellaneous revenues, the Town of Brunswick was assessed and paid \$786,381. At June 30, 2016, MR10 held no outstanding debt obligation balances. Should MR10 authorize and issue debt in the future, the Town of Brunswick's share of MR10's debt is 38.29%. A copy of MR10's audited financial statements may be obtained from Maine Region 10 Technical High School, 68 Church Road, Brunswick, Maine 04011.

G. Credit Enhancement Agreements

GASB Statement 77, *Tax Abatement Disclosures*, defines tax abatement, for financial reporting purposes, as a reduction in tax revenue resulting from "an agreement between one or more governments and an

individual or entity in which (a) one or more governments promise to forgo tax revenues to which they are otherwise entitled and (b) the individual or entity promises to take specific action after the agreement has been entered into that contributes to economic development or otherwise benefits the governments or the citizens of those governments". While not called 'tax abatements', the Town of Brunswick does currently have certain Credit Enhancement Agreements (CEAs) which fit this definition.

The Town of Brunswick has entered into several Credit Enhancement Agreements (CEAs) with individual organizations as permitted within its four Tax Increment Financing (TIF) District development programs, established under the State of Maine Title 30-A M.R.S. §§ 5221-5235. The CEAs outline conditions for the reimbursement of a percentage of the tax revenues generated through the increased values of certain parcels within the district. The agreements and payments are intended to promote economic development through real estate development and job creation, as well as infrastructure improvements and business incentives within the former Brunswick Naval Air Station. Based on compliance with the terms of the agreement, and the calculation methods established in the CEAs, the Town returns to the organization a portion of the taxes paid.

On June 30, 2016 the Town had two executed CEAs and a Memorandum of Agreement (MOA) with Midcoast Regional Redevelopment Authority (MRRA) for a third. Based on the MOA, and the expectation of an executed CEA, the Town Council approved an advance of \$500,000 in TIF revenues to MRRA during the 2015-16 fiscal year. Subsequent to June 30, 2016, the CEA with MRRA was executed as anticipated. Also see Note "V. OTHER INFORMATION – I. Subsequent Events" herein.

For the fiscal year ended June 30, 2016, the Town remitted a total of \$719,147 in Credit Enhancement payments, including the following, each of which exceeded 10 percent of the total amount:

<u>TIF District</u>	<u>Beginning: Duration</u>	<u>CEA Entity</u>	<u>CEA reimbursement basis</u>	<u>Amount paid during the fiscal year</u>
Downtown Development	2011-12; 10 years	JHR Development of Maine	TIF revenues on one parcel; five years at 100%, two years at 80%, two years at 70%, final year at 50%	\$ 111,591
Molnlycke Manufacturing	2013-14; 20 years	Molnlycke Manufacturing, LLC	TIF revenues within district; 35% - 55% based on employment levels	107,556
Brunswick Landing & Brunswick Executive Airport	2013-14; 30 years	Midcoast Regional Redevelopment Authority	Up to 50% of TIF revenues within districts; for use on authorized projects; 30 year total capped at \$15 million.	500,000 \$ 719,147

H. Commitments

As of June 30, 2016, the Town had various contractual commitments. The significant commitments are as follows:

<u>Project</u>	<u>Spent to Date</u>	<u>Remaining Commitment</u>
Emerson Station Improvements	\$ 95,083	\$ 21,130
Property Revaluation	33,404	314,596
	\$ 128,487	\$ 335,726

I. Subsequent Events

Issuance of debt - On September 9, 2016, the Town issued debt in the form of a School Revolving Renovation Fund Bond for \$934,729 with the Maine Municipal Bond Bank. This represents funding for health, safety and ADA compliance improvements at the Brunswick Junior High School and the Coffin School, with total authorized project costs of \$1,517,664 and principal forgiveness of 38.41% or \$582,935. The term is 10 years at 0% interest, with the first payment due on September 1, 2017.

Tax Increment Financing (TIF) District development program amendments, and Credit Enhancement Agreement (CEA) – On September 14, 2016 the Maine Department of Economic and Community Development approved amendments to the Brunswick Landing II TIF District and Brunswick Executive Airport II TIF District development programs. On September 22, 2016, with the completion of these amendments, and in accordance with the agreement previously established with the Midcoast Regional Redevelopment Association (MRRA), the Town and MRRA executed a Credit Enhancement Agreement (CEA). Under the terms of the CEA, up to 50% of the TIF revenues from the two TIF districts may be distributed to MRRA.

REQUIRED SUPPLEMENTARY INFORMATION

Schedule of Proportionate Share of the Net Pension Liability

Schedule of Pension Contributions

Schedule of Other Post-Employment Benefits Funding Progress

Notes to Required Supplementary Information

Required Supplementary Information

TOWN OF BRUNSWICK, MAINE
Schedule of Proportionate Share of the Net Pension Liability
Last Ten Fiscal Years*

Maine Public Employees Retirement System Consolidated Plan (PLD)
and State Employee and Teacher Plan (SET)

	<u>2016</u>	<u>2015**</u>
<u>PLD Plan</u>		
Town's proportion of the net pension liability	2.28%	2.30%
Town's proportionate share of the net pension liability	\$ 7,269,492	\$ 3,536,451
Town's covered-employee payroll	9,672,593	9,702,984
Town's proportion share of the net pension liability as a percentage of its covered-employee payroll	75.16%	36.45%
Plan fiduciary net position as a percentage of the total pension liability	88.27%	94.10%
 <u>SET Plan</u>		
Town's proportion of the net pension liability	0.04%	0.04%
Town's proportionate share of the net pension liability	\$ 521,645	\$ 426,374
State's proportionate share of the net pension liability associated with the Town	<u>18,852,281</u>	<u>15,095,418</u>
Total	<u><u>\$ 19,373,926</u></u>	<u><u>\$ 15,521,792</u></u>
Town's covered-employee payroll	\$ 16,136,902	\$ 15,980,002
Town's proportion share of the net pension liability as a percentage of its covered-employee payroll	3.23%	2.67%
Plan fiduciary net position as a percentage of the total pension liability	81.18%	83.91%

* Only two years of information available

** The amounts presented for each fiscal year were determined as of the prior fiscal year.

See accompanying notes to required supplementary information.

Required Supplementary Information, Continued

TOWN OF BRUNSWICK, MAINE Schedule of Pension Contributions Last Ten Fiscal Years*

Maine Public Employees Retirement System Consolidated Plan (PLD) and State Employee and Teacher Plan (SET)

	<u>2016</u>	<u>2015</u>	<u>2014</u>
<u>PLD Plan</u>			
Contractually required contribution	\$ 1,009,803	\$ 931,375	\$ 796,662
Contributions in relation to the contractually required contribution	<u>(1,009,803)</u>	<u>(931,375)</u>	<u>(796,662)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Town's covered-employee payroll	\$ 9,672,593	\$ 9,702,984	\$ 9,245,553
Contributions as a percentage of covered- employee payroll	10.44%	9.60%	8.62%
 <u>SET Plan</u>			
Contractually required contribution	\$ 542,200	\$ 423,470	\$ 414,573
Contributions in relation to the contractually required contribution	<u>(542,200)</u>	<u>(423,470)</u>	<u>(414,573)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Town's covered-employee payroll	\$ 16,136,902	\$ 15,980,002	\$ 15,644,284
Contributions as a percentage of covered- employee payroll	3.36%	2.65%	2.65%

* Only three years of information available

See accompanying notes to required supplementary information.

Required Supplementary Information, Continued

TOWN OF BRUNSWICK, MAINE Postemployment Healthcare Benefit Schedule of OPEB Funding Progress

Fiscal year Ended June 30,	Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded AAL (UAAL)	Funded Ratio	Covered Payroll	UAAL as a Percentage of Covered Payroll
2009	1/1/2009	\$ -	\$ 2,045,926	\$ (2,045,926)	0.00%	\$ 7,921,177	25.83%
2010	1/1/2009	\$ -	\$ 2,045,926	\$ (2,045,926)	0.00%	\$ 7,900,785	25.90%
2011	1/1/2011	\$ -	\$ 2,090,744	\$ (2,090,744)	0.00%	\$ 7,846,250	26.65%
2012	1/1/2011	\$ -	\$ 2,090,744	\$ (2,090,744)	0.00%	\$ 7,758,089	26.95%
2013	1/1/2013	\$ -	\$ 2,464,551	\$ (2,464,551)	0.00%	\$ 7,788,043	31.65%
2014	1/1/2013	\$ -	\$ 2,464,551	\$ (2,464,551)	0.00%	\$ 8,114,329	30.37%
2015	1/1/2015	\$ -	\$ 2,136,856	\$ (2,136,856)	0.00%	\$ 8,356,113	25.57%
2016	1/1/2015	\$ -	\$ 2,136,856	\$ (2,136,856)	0.00%	\$ 8,361,278	25.56%

Changes of benefit terms

There were no changes in benefit terms in the Maine Public Employees Retirement System Plans.

Changes of assumptions

The discount rate used to measure the collective total pension liability in the Maine Public Employees Retirement System Participating Local District (PLD) plan decreased from 7.25% in the 2014 valuation to 7.125% in the 2015 valuation. The cost of living benefit increase assumption on the PLD plan was changed from 3.12% in the 2014 valuation to 2.55% in the 2015 valuation.

NONMAJOR GOVERNMENTAL FUNDS

SPECIAL REVENUE FUNDS

Special revenue funds are used to account for specific revenues that are legally restricted or committed to expenditure for particular purposes.

Special revenue funds are established for the following purposes:

Recreation Programs

To account for all user-supported recreation programs.

Town Restricted Programs

To account for grants and other programs where revenues are restricted for a specific purpose.

School Restricted Programs

To account for grants and other programs where revenues are restricted for a specific purpose related to educational expenditures.

CAPITAL PROJECTS FUNDS

Capital projects funds are used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds.

Capital projects funds have been established for the following purposes:

Impact Fees

To account for a variety of capital improvements for which an impact fee has been levied to fund all or a portion of the improvement. The fees are collected through the Town's site development and subdivision review process.

Industrial Park

To account for funding of the construction of Brunswick's Industrial Park and related expansions.

Public Works Projects

To account for public works projects related to street resurfacing and sidewalk repair.

Vehicle/Equipment Reserves

To account for vehicle and capital equipment purchases.

Downtown Improvement Projects

To account for certain capital improvements in the downtown master development plan.

Capital Improvement Projects

To account for capital projects that are supported by appropriations and/or advances from the General Fund or donations from private or public sources.

Elementary School Bond Fund

To account for a capital project which is funded by long-term debt obligations.

Police Station Building Fund

To account for a capital project which is funded by long-term debt obligations.

2016 Bond Fund

To account for capital projects for which long-term debt is authorized but unissued as of June 30, 2015, as follows:

Nancy Drive, Patricia Road and Pierce Lane – Storm drain improvements on Nancy Drive, and reconstruct Nancy Drive, Patricia Road and Pierce Lane.

HVAC upgrade for Emerson Station – Acquisition and installation of heating, ventilation, cooling, and related improvements to Emerson Station.

Property Revaluation – Complete reappraisal and revaluation of all taxable and tax-exempt real property in the Town of Brunswick.

Brunswick High School Boiler – Replacement and upgrade of the boiler and domestic hot water system at the high school.

Town Hall Exterior Trim – Project to remove and replace exterior trim elements on the Brunswick Town Hall.

Revolving Renovation Fund

To account for health, safety and ADA compliance improvements at the Coffin Elementary and Brunswick Junior High Schools, funded through the Maine School Revolving Renovation Fund Program

PERMANENT FUNDS

Permanent funds are used to account for resources where principal is legally restricted by a formal trust agreement and only earnings may be used for purposes that benefit the government or its citizenry.

Nonexpendable permanent funds:

Education Funds:

Brunswick School Fund

This fund was established to be used by the school department.

Brunswick High Class of 1920 Fund

This fund was established for the purpose of purchasing books for the Brunswick High School Library.

Community Improvements Fund:

Joshua Chamberlain Fund

This fund was established for the maintenance of the Joshua Chamberlain Statue.

Recreation and Cultural Fund:

Nathaniel Davis Recreation Fund

This fund was established to provide funds each year for the pleasure of the inhabitants of the Town of Brunswick as the government of Brunswick shall decide.

Social Services Fund:

George H. and Josephine Runnels Underprivileged Children's Fund

This fund was established for the benefit of underprivileged children of the Town of Brunswick.

TOWN OF BRUNSWICK, MAINE
Combining Balance Sheet
All Other Governmental Funds
June 30, 2016

	Nonmajor Special Revenue Funds	Nonmajor Capital Project Funds	Nonmajor Permanent Funds	Total Other Governmental Funds
ASSETS				
Cash and cash equivalents	\$ 461,824	\$ 560,064	\$ 56,018	\$ 1,077,906
Investments	-	-	495,482	495,482
Receivables:				
Accounts	16,213	-	-	16,213
Intergovernmental	973,100	-	-	973,100
Deposits	-	50,000	-	50,000
Inventory	14,475	-	-	14,475
Due from other funds	119,109	566,696	-	685,805
Total assets	<u>\$ 1,584,721</u>	<u>\$ 1,176,760</u>	<u>\$ 551,500</u>	<u>\$ 3,312,981</u>
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts payable	\$ 174,516	\$ 490,333	\$ -	\$ 664,849
Accrued payroll	109,788	-	-	109,788
Other liabilities	8,644	-	-	8,644
Unearned revenue	120,854	-	-	120,854
Due to other funds	537,107	902,340	5,881	1,445,328
Advances from other funds	-	363,264	-	363,264
Total liabilities	<u>950,909</u>	<u>1,755,937</u>	<u>5,881</u>	<u>2,712,727</u>
Fund balances (deficits):				
Nonspendable	14,475	50,000	535,605	600,080
Restricted	299,816	541,308	22,408	863,532
Committed	319,521	462,052	-	781,573
Unassigned	-	(1,632,537)	(12,394)	(1,644,931)
Total fund balances (deficits)	<u>633,812</u>	<u>(579,177)</u>	<u>545,619</u>	<u>600,254</u>
Total liabilities and fund balances	<u>\$ 1,584,721</u>	<u>\$ 1,176,760</u>	<u>\$ 551,500</u>	<u>\$ 3,312,981</u>

TOWN OF BRUNSWICK, MAINE
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
All Other Governmental Funds
For the year ended June 30, 2016

	Nonmajor Special Revenue Funds	Nonmajor Capital Project Funds	Nonmajor Permanent Funds	Total Other Governmental Funds
REVENUES				
Intergovernmental	\$ 2,553,192	\$ -	\$ -	\$ 2,553,192
Investment income (loss)	-	-	(8,119)	(8,119)
Charges for services	974,256	-	-	974,256
Interest	362	772	-	1,134
Donations	73,993	21,139	-	95,132
Total revenues	<u>3,601,803</u>	<u>21,911</u>	<u>(8,119)</u>	<u>3,615,595</u>
EXPENDITURES				
Current:				
General government	812,013	-	881	812,894
Public safety	58,212	-	-	58,212
Public works	8,114	-	-	8,114
Education	2,338,673	-	-	2,338,673
Recreation and culture	447,027	-	5,000	452,027
Capital outlay	-	3,032,795	-	3,032,795
Total expenditures	<u>3,664,039</u>	<u>3,032,795</u>	<u>5,881</u>	<u>6,702,715</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(62,236)</u>	<u>(3,010,884)</u>	<u>(14,000)</u>	<u>(3,087,120)</u>
OTHER FINANCING SOURCES (USES)				
Transfer from other funds	65,500	2,278,656	-	2,344,156
Transfer to other funds	-	(1,369,431)	-	(1,369,431)
Total other financing sources (uses)	<u>65,500</u>	<u>909,225</u>	<u>-</u>	<u>974,725</u>
Net changes in fund balances	3,264	(2,101,659)	(14,000)	(2,112,395)
Fund balances, beginning of year	630,548	1,522,482	559,619	2,712,649
Fund balances (deficits), end of year	<u>\$ 633,812</u>	<u>\$ (579,177)</u>	<u>\$ 545,619</u>	<u>\$ 600,254</u>

TOWN OF BRUNSWICK, MAINE
Combining Balance Sheet
Nonmajor Special Revenue Funds
June 30, 2016

	Recreation Programs	Town Restricted Programs	School Restricted Programs	Totals
ASSETS				
Cash and cash equivalents	\$ 454,260	\$ 7,564	\$ -	\$ 461,824
Receivables:				
Accounts	1,945	3,285	10,983	16,213
Intergovernmental	- 57,388	915,712	973,100	
Inventory	- -	14,475	14,475	
Due from other funds	14,980	104,129	- -	119,109
Total assets	<u>\$ 471,185</u>	<u>\$ 172,366</u>	<u>\$ 941,170</u>	<u>\$ 1,584,721</u>
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts payable	\$ 23,189	\$ 18,944	\$ 132,383	\$ 174,516
Accrued payroll	19,490	1,068	89,230	109,788
Other liabilities	- -	8,644	8,644	
Unearned revenue	108,985	- -	11,869	120,854
Due to other funds	- -	537,107	537,107	
Total liabilities	<u>151,664</u>	<u>20,012</u>	<u>779,233</u>	<u>950,909</u>
Fund balances:				
Nonspendable	- -	14,475	14,475	
Restricted	- 152,354	147,462	299,816	
Committed	319,521	- -	- -	319,521
Total fund balances	<u>319,521</u>	<u>152,354</u>	<u>161,937</u>	<u>633,812</u>
Total liabilities and fund balances	<u>\$ 471,185</u>	<u>\$ 172,366</u>	<u>\$ 941,170</u>	<u>\$ 1,584,721</u>

Statement B-2

TOWN OF BRUNSWICK, MAINE
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Special Revenue Funds
For the year ended June 30, 2016

	<u>Recreation Programs</u>	<u>Town Restricted Programs</u>	<u>School Restricted Programs</u>	<u>Totals</u>
REVENUES				
Intergovernmental	\$ -	\$ 848,187	\$ 1,705,005	\$ 2,553,192
Charges for services	506,845	21,139	446,272	974,256
Interest	355	7	-	362
Donations	-	20,965	53,028	73,993
Total revenues	<u>507,200</u>	<u>890,298</u>	<u>2,204,305</u>	<u>3,601,803</u>
EXPENDITURES				
Current:				
General government	-	812,013	-	812,013
Public safety	-	58,212	-	58,212
Public works	-	8,114	-	8,114
Education	-	-	2,338,673	2,338,673
Recreation and culture	443,580	3,447	-	447,027
Total expenditures	<u>443,580</u>	<u>881,786</u>	<u>2,338,673</u>	<u>3,664,039</u>
Excess (deficiency) of revenues over (under) expenditures	<u>63,620</u>	<u>8,512</u>	<u>(134,368)</u>	<u>(62,236)</u>
OTHER FINANCING SOURCES				
Transfer from other funds	-	4,500	61,000	65,500
Total other financing sources	-	4,500	61,000	65,500
Net changes in fund balances	63,620	13,012	(73,368)	3,264
Fund balances, beginning of year	255,901	139,342	235,305	630,548
Fund balances, end of year	<u>\$ 319,521</u>	<u>\$ 152,354</u>	<u>\$ 161,937</u>	<u>\$ 633,812</u>

TOWN OF BRUNSWICK, MAINE
Combining Balance Sheet
Nonmajor Capital Projects Funds
June 30, 2016

	Impact Fees	Industrial Park	Public Works Projects	Vehicle/Equipment Reserves	Downtown Improvement Projects	Capital Improvement Projects	Elementary School Bond	Police Station Bldg Fund	2016 Bond Fund	Revolving Renovation Fund	Totals
ASSETS											
Cash and cash equivalents	\$ 524,286	\$ -	\$ -	\$ -	\$ 10,930	\$ 18,756	\$ -	\$ 6,092	\$ -	\$ -	\$ 560,064
Deposits	-	-	-	-	-	50,000	-	-	-	-	50,000
Due from other funds	-	-	112,328	208,142	-	246,226	-	-	-	-	566,696
Total assets	<u>\$ 524,286</u>	<u>\$ -</u>	<u>\$ 112,328</u>	<u>\$ 208,142</u>	<u>\$ 10,930</u>	<u>\$ 314,982</u>	<u>\$ -</u>	<u>\$ 6,092</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,176,760</u>
LIABILITIES AND FUND BALANCES											
Liabilities:											
Accounts payable	\$ -	\$ -	\$ 60,811	\$ -	\$ -	\$ 8,318	\$ -	\$ -	\$ 246,945	\$ 174,259	\$ 490,333
Due to other funds	-	-	-	-	-	-	-	-	902,340	-	902,340
Advances from other funds	-	-	-	-	-	363,264	-	-	-	-	363,264
Total liabilities	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 60,811</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 371,582</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,149,285</u>	<u>\$ 174,259</u>	<u>\$ 1,755,937</u>
Fund balances (deficits):											
Nonspendable	-	-	-	-	-	50,000	-	-	-	-	50,000
Restricted	524,286	-	-	-	10,930	-	-	6,092	-	-	541,308
Committed	-	-	51,517	208,142	-	202,393	-	-	-	-	462,052
Unassigned	-	-	-	-	(308,993)	-	-	(1,149,285)	(174,259)	(1,632,537)	
Total fund balances (deficits)	<u>524,286</u>	<u>-</u>	<u>51,517</u>	<u>208,142</u>	<u>10,930</u>	<u>(56,600)</u>	<u>-</u>	<u>6,092</u>	<u>(1,149,285)</u>	<u>(174,259)</u>	<u>(579,177)</u>
Total liabilities and fund balances	<u>\$ 524,286</u>	<u>\$ -</u>	<u>\$ 112,328</u>	<u>\$ 208,142</u>	<u>\$ 10,930</u>	<u>\$ 314,982</u>	<u>\$ -</u>	<u>\$ 6,092</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,176,760</u>

TOWN OF BRUNSWICK, MAINE
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Capital Projects Funds
For the year ended June 30, 2016

	Impact Fees	Industrial Park	Public Works Projects	Vehicle/ Equipment Reserves	Downtown Improvement Projects	Capital Improvement Projects	Elementary School Bond	Police Station Bldg Fund	2016 Bond Fund	Revolving Renovation Fund	Totals
REVENUES											
Interest Donations	\$ 510	\$ 179	\$ -	\$ -	\$ 47	\$ 18	\$ 11	\$ 7	\$ -	\$ -	\$ 772
Total revenues	<u>10,139</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>47</u>	<u>11,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>21,139</u>
	<u>10,649</u>	<u>179</u>	<u>-</u>	<u>-</u>	<u>47</u>	<u>11,018</u>	<u>11</u>	<u>7</u>	<u>-</u>	<u>-</u>	<u>21,911</u>
EXPENDITURES											
Capital outlay	22,358	-	691,331	576,883	43,897	370,201	-	5,013	1,148,853	174,259	3,032,795
Total expenditures	<u>22,358</u>	<u>-</u>	<u>691,331</u>	<u>576,883</u>	<u>43,897</u>	<u>370,201</u>	<u>-</u>	<u>5,013</u>	<u>1,148,853</u>	<u>174,259</u>	<u>3,032,795</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(11,709)</u>	<u>179</u>	<u>(691,331)</u>	<u>(576,883)</u>	<u>(43,850)</u>	<u>(359,183)</u>	<u>11</u>	<u>(5,006)</u>	<u>(1,148,853)</u>	<u>(174,259)</u>	<u>(3,010,884)</u>
OTHER FINANCING SOURCES (USES)											
Transfers from other funds	-	-	655,000	655,717	-	513,859	-	-	454,080	-	2,278,656
Transfers to other funds	-	(279,708)	-	-	-	(969,912)	(119,811)	-	-	-	(1,369,431)
Total other financing sources (uses)	<u>-</u>	<u>(279,708)</u>	<u>655,000</u>	<u>655,717</u>	<u>-</u>	<u>(456,053)</u>	<u>(119,811)</u>	<u>-</u>	<u>454,080</u>	<u>-</u>	<u>909,225</u>
Net changes in fund balances	<u>(11,709)</u>	<u>(279,529)</u>	<u>(36,331)</u>	<u>78,834</u>	<u>(43,850)</u>	<u>(815,236)</u>	<u>(119,800)</u>	<u>(5,006)</u>	<u>(694,773)</u>	<u>(174,259)</u>	<u>(2,101,659)</u>
Fund balances, beginning of year	535,995	279,529	87,848	129,308	54,780	758,636	119,800	11,098	(454,512)	-	1,522,482
Fund balances (deficits), end of year	<u>\$ 524,286</u>	<u>\$ -</u>	<u>\$ 51,517</u>	<u>\$ 208,142</u>	<u>\$ 10,930</u>	<u>\$ (56,600)</u>	<u>\$ -</u>	<u>\$ 6,092</u>	<u>\$ (1,149,285)</u>	<u>\$ (174,259)</u>	<u>\$ (579,177)</u>

TOWN OF BRUNSWICK, MAINE
Combining Balance Sheet
Nonmajor Permanent Funds
June 30, 2016

	Education Funds	Community Improvements Fund	Recreation and Cultural Fund	Social Services Fund	Totals
ASSETS					
Cash and cash equivalents	\$ 2,203	\$ 4,083	\$ 44,869	\$ 4,863	\$ 56,018
Investments	<u>16,035</u>	<u>39,560</u>	<u>396,877</u>	<u>43,010</u>	<u>495,482</u>
Total assets	<u><u>\$ 18,238</u></u>	<u><u>\$ 43,643</u></u>	<u><u>\$ 441,746</u></u>	<u><u>\$ 47,873</u></u>	<u><u>\$ 551,500</u></u>
LIABILITIES AND FUND BALANCES					
Liabilities:					
Due to other funds	\$ -	\$ 881	\$ 5,000	\$ -	\$ 5,881
Total liabilities	<u>-</u>	<u>881</u>	<u>5,000</u>	<u>-</u>	<u>5,881</u>
Fund balances (deficits):					
Nonspendable	14,136	39,596	449,140	32,733	535,605
Restricted	4,102	3,166	-	15,140	22,408
Unassigned	<u>-</u>	<u>-</u>	<u>(12,394)</u>	<u>-</u>	<u>(12,394)</u>
Total fund balances	<u>18,238</u>	<u>42,762</u>	<u>436,746</u>	<u>47,873</u>	<u>545,619</u>
Total liabilities and fund balances	<u><u>\$ 18,238</u></u>	<u><u>\$ 43,643</u></u>	<u><u>\$ 441,746</u></u>	<u><u>\$ 47,873</u></u>	<u><u>\$ 551,500</u></u>

TOWN OF BRUNSWICK, MAINE
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Permanent Funds
For the year ended June 30, 2016

	<u>Education Funds</u>	<u>Community Improvements Fund</u>	<u>Recreation and Cultural Fund</u>	<u>Social Services Fund</u>	<u>Totals</u>
REVENUES					
Investment earnings:					
Interest and dividends	\$ 302	\$ 724	\$ 7,330	\$ 794	\$ 9,150
Net increase (decrease) in the fair value of investments	(401)	(961)	(9,732)	(1,055)	(12,149)
Total investment earnings	(99)	(237)	(2,402)	(261)	(2,999)
Less investment expense	(169)	(405)	(4,102)	(444)	(5,120)
Total revenues	(268)	(642)	(6,504)	(705)	(8,119)
EXPENDITURES					
Payment to beneficiaries	-	881	5,000	-	5,881
Total expenditures	-	881	5,000	-	5,881
Net changes in fund balances	(268)	(1,523)	(11,504)	(705)	(14,000)
Fund balances, beginning of year	18,506	44,285	448,250	48,578	559,619
Fund balances, end of year	\$ 18,238	\$ 42,762	\$ 436,746	\$ 47,873	\$ 545,619

Statement D-3

TOWN OF BRUNSWICK, MAINE
Combining Balance Sheet
Nonmajor Permanent Funds
Education Funds
June 30, 2016

	Brunswick School Fund	Brunswick High Class of 1920 Fund	Totals
ASSETS			
Cash and cash equivalents	\$ 1,766	\$ 437	\$ 2,203
Investments	12,171	3,864	16,035
Total assets	<u>\$ 13,937</u>	<u>\$ 4,301</u>	<u>\$ 18,238</u>
LIABILITIES AND FUND BALANCES			
Liabilities:			
Accounts payable	\$ -	\$ -	\$ -
Total liabilities	<u>-</u>	<u>-</u>	<u>-</u>
Fund balances:			
Nonspendable	10,485	3,651	14,136
Restricted	3,452	650	4,102
Total fund balances	<u>13,937</u>	<u>4,301</u>	<u>18,238</u>
Total liabilities and fund balances	<u>\$ 13,937</u>	<u>\$ 4,301</u>	<u>\$ 18,238</u>

Statement D-4

TOWN OF BRUNSWICK, MAINE
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Permanent Funds
Education Funds
For the year ended June 30, 2016

	Brunswick School Fund	Brunswick High Class of 1920 Fund	Totals
--	--------------------------------------	--	---------------

REVENUES

Investment earnings:

Interest and dividends	\$ 231	\$ 71	\$ 302
Net increase (decrease) in the fair value of investments	(307)	(94)	(401)
Total investment earnings	(76)	(23)	(99)
Less investment expense	(129)	(40)	(169)
Total revenues	(205)	(63)	(268)

EXPENDITURES

Payment to beneficiaries

	-	-	-
Total expenditures	-	-	-

Net changes in fund balances	(205)	(63)	(268)
------------------------------	-------	------	-------

Fund balances, beginning of year

14,142

Fund balances, end of year

4,364

18,506

\$ 13,937

\$ 4,301

\$ 18,238

This page left blank intentionally.

PROPRIETARY FUNDS

Enterprise Funds:

These funds are used to report activities for which a fee is charged to external users for goods or services. In addition to its Solid Waste Facilities and Pay-per-bag major funds, the Town reports the following nonmajor enterprise funds:

Mere Point Wastewater
Operation of a wastewater system serving 35 households.

Train Station/Visitors Center
Operation of a downtown train station and visitors center.

TOWN OF BRUNSWICK, MAINE
Combining Statement of Net Position
Nonmajor Proprietary Funds
Enterprise Funds
June 30, 2016

	<u>Mere Point Wastewater</u>	<u>Train Station/ Visitors Center</u>	<u>Totals</u>
ASSETS			
Current assets:			
Cash and cash equivalents	\$ -	\$ 67,202	\$ 67,202
Accounts receivable	5,341	-	5,341
Due from other funds	-	400	400
Total current assets	<u>5,341</u>	<u>67,602</u>	<u>72,943</u>
Capital assets:			
Improvements other than buildings	-	74,038	74,038
Machinery and equipment	97,500	-	97,500
Infrastructure	636,738	-	636,738
Less accumulated depreciation	(642,824)	(59,790)	(702,614)
Net capital assets	<u>91,414</u>	<u>14,248</u>	<u>105,662</u>
Total assets	<u>96,755</u>	<u>81,850</u>	<u>178,605</u>
LIABILITIES			
Current liabilities:			
Accounts payable	1,853	5,053	6,906
Due to other funds	<u>23,771</u>	-	<u>23,771</u>
Total liabilities	<u>25,624</u>	<u>5,053</u>	<u>30,677</u>
NET POSITION			
Net investment in capital assets	91,414	14,248	105,662
Unrestricted	(20,283)	62,549	42,266
Total net position	<u>\$ 71,131</u>	<u>\$ 76,797</u>	<u>\$ 147,928</u>

Statement E-2

TOWN OF BRUNSWICK, MAINE
Combining Statement of Revenues, Expenses, and Changes in Net Position
Nonmajor Proprietary Funds
Enterprise Funds
For the year ended June 30, 2016

	Mere Point	Train Station/ Visitors Center	Totals
	<u>Wastewater</u>		
OPERATING REVENUES			
Charges for services	\$ 21,913	\$ 9,840	\$ 31,753
Total operating revenues	<u>21,913</u>	<u>9,840</u>	<u>31,753</u>
OPERATING EXPENSES			
Contractual services	21,614	63,389	85,003
Materials and supplies	-	1,876	1,876
Depreciation	<u>27,068</u>	<u>10,686</u>	<u>37,754</u>
Total operating expenses	<u>48,682</u>	<u>75,951</u>	<u>124,633</u>
Operating income (loss)	<u>(26,769)</u>	<u>(66,111)</u>	<u>(92,880)</u>
NONOPERATING REVENUES			
Interest income	3	83	86
Total nonoperating revenues	<u>3</u>	<u>83</u>	<u>86</u>
Income (loss) before transfers	<u>(26,766)</u>	<u>(66,028)</u>	<u>(92,794)</u>
Transfers in	-	44,000	44,000
Change in net position	(26,766)	(22,028)	(48,794)
Net position, beginning of year	97,897	98,825	196,722
Net position, end of year	<u>\$ 71,131</u>	<u>\$ 76,797</u>	<u>\$ 147,928</u>

TOWN OF BRUNSWICK, MAINE
Combining Statement of Cash Flows
Nonmajor Proprietary Funds
Enterprise Funds
For the year ended June 30, 2016

	<u>Mere Point Wastewater</u>	<u>Train Station/ Visitors Center</u>	<u>Totals</u>
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers and users	\$ 18,882	\$ 10,140	\$ 29,022
Payments to suppliers for goods and services	(20,519)	(65,998)	(86,517)
Net cash provided (used) by operating activities	<u>(1,637)</u>	<u>(55,858)</u>	<u>(57,495)</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES			
Transfer from other funds	-	44,000	44,000
Increase (decrease) in due to other funds	25,263	(400)	24,863
Cash provided (used) by noncapital financing activities	<u>25,263</u>	<u>43,600</u>	<u>68,863</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES			
Acquisition of capital assets	(46,811)	-	(46,811)
Cash provided (used) by capital and related financing activities	<u>(46,811)</u>	<u>-</u>	<u>(46,811)</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest on investments	3	83	86
Cash provided by investing activities	<u>3</u>	<u>83</u>	<u>86</u>
Net decrease in cash	(23,182)	(12,175)	(35,357)
Cash, beginning of year	23,182	79,377	102,559
Cash, end of year	<u>\$ -</u>	<u>\$ 67,202</u>	<u>\$ 67,202</u>
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:			
Operating income (loss)	\$ (26,769)	\$ (66,111)	\$ (92,880)
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:			
Depreciation	27,068	10,686	37,754
(Increase) decrease in accounts receivable	(3,031)	300	(2,731)
Increase (decrease) in accounts payable	1,095	(733)	362
Total adjustments	<u>25,132</u>	<u>10,253</u>	<u>35,385</u>
Net cash provided (used) by operating activities	<u>\$ (1,637)</u>	<u>\$ (55,858)</u>	<u>\$ (57,495)</u>

FIDUCIARY FUNDS

Fiduciary funds are used to report assets held in a trustee or agency capacity for others and which cannot be used to support the government's own programs.

Private-purpose Trust Funds:

These funds are used to report trust arrangements under which principal and income benefit individuals, private organizations or other governments.

Scholarships and Education Funds:

Samuel G. Davis School Prize Fund

Provides one boy and one girl from each high school class and the highest class in each grammar school in Brunswick a prize for "kind good manners".

Solon E. and Lydia Skolfield Turner Scholarship Fund

Provides scholarships to assist worthy graduates or students of the Brunswick High School in pursuing advanced studies in approved secondary schools.

Pearl H. Baker Scholarship Fund

Provides scholarships to encourage and assist deserving and needy graduates of Brunswick High School to continue their education.

Lewis P. Gallagher Scholarship Fund

Provides scholarships to selected graduates of Brunswick High School to attend a vocational institution, college or university.

Doris C. Bibber Memorial Fund

Provides an award to a high school senior who has demonstrated outstanding ability and excellence in history class.

Elizabeth A. Nickerson Scholarship Fund

Provides a need-based scholarship to attend a four-year college or university to a graduating female student of Brunswick High School.

John Bibber Scholarship Fund

Provides a scholarship to a graduate of Brunswick High School or a resident of Brunswick who intends to pursue a degree in Public Administration.

Lester Rogers Memorial Fund

Provides a memorial award for eighth grade technology students.

Brunswick Junior High School Personal Growth Award Fund

Provides an award to recognize Junior High School students who have shown growth in the face of adversity over the course of the school year.

Public Library Funds: For the benefit of Curtis Memorial Library

L. Augusta Curtis Library Fund

W. J. Curtis Library Fund

Letitia A. Curtis Library Fund

E. H. Pennel Village Improvement Fund

For the use of the Village Improvement Association.

Alex Labbe Recreation Fund

Provides summer vacation camp scholarships for children participating in the Brunswick Parks and Recreation Department program.

Agency Funds:

The Student Activities Agency Fund and Riverside Cemetery Agency Fund are used to report resources held by the Town in a purely custodial capacity.

TOWN OF BRUNSWICK, MAINE
Combining Statement of Net Position
Fiduciary Funds
Private-purpose Trust Funds
June 30, 2016

Private-purpose Trust Funds					
	Scholarship and Education Funds	Public Library Funds	E. H. Pennell Village Improvement Fund	Alex Labbe Recreation Fund	Totals
ASSETS					
Cash and cash equivalents	\$ 66,014	\$ 8,458	\$ 2,678	\$ -	\$ 77,150
Investments	643,207	74,809	23,685	-	741,701
Due from other funds	-	-	-	16,657	16,657
Total assets	<u>709,221</u>	<u>83,267</u>	<u>26,363</u>	<u>16,657</u>	<u>835,508</u>
LIABILITIES					
Due to other funds	7,225	-	174	-	7,399
Total liabilities	<u>7,225</u>	<u>-</u>	<u>174</u>	<u>-</u>	<u>7,399</u>
NET POSITION					
Net position held in trust for other purposes	<u>\$ 701,996</u>	<u>\$ 83,267</u>	<u>\$ 26,189</u>	<u>\$ 16,657</u>	<u>\$ 828,109</u>

TOWN OF BRUNSWICK, MAINE
Combining Statement of Changes in Net Position
Fiduciary Funds
Private-purpose Trust Funds
For the year ended June 30, 2016

	Private-purpose Trust Funds					
	Scholarship and Education Funds	Public Library Funds	E. H. Pennell Village Improvement Fund	Alex Labbe Recreation Fund	Totals	
ADDITIONS						
Contributions	\$ -	\$ -	\$ -	\$ 14,859	\$ 14,859	
Investment earnings:						
Interest and dividends	13,795	1,382	438	-	15,615	
Net increase (decrease) in the fair value of investments	<u>(10,416)</u>	<u>(1,835)</u>	<u>(581)</u>	<u>-</u>	<u>(12,832)</u>	
Total investment earnings	3,379	(453)	(143)	-	2,783	
Less investment expense	(6,909)	(773)	(245)	-	(7,927)	
Total additions	<u>(3,530)</u>	<u>(1,226)</u>	<u>(388)</u>	<u>14,859</u>	<u>9,715</u>	
DEDUCTIONS						
Payment to beneficiaries	9,237	-	174	4,428	13,839	
Total deductions	<u>9,237</u>	<u>-</u>	<u>174</u>	<u>4,428</u>	<u>13,839</u>	
Changes in net position	(12,767)	(1,226)	(562)	10,431	(4,124)	
Net position - beginning of year	714,763	84,493	26,751	6,226	832,233	
Net position - end of year	<u>\$ 701,996</u>	<u>\$ 83,267</u>	<u>\$ 26,189</u>	<u>\$ 16,657</u>	<u>\$ 828,109</u>	

TOWN OF BRUNSWICK, MAINE
Combining Statement of Net Position
Fiduciary Funds
Private-purpose Trust Funds
Scholarship and Education Funds
June 30, 2016

	Samuel Davis School Prize Fund	Skolfield Turner Scholarship Fund	Pearl Baker Scholarship Fund	Lewis Gallagher Scholarship Fund	Doris Bibber Memorial Fund	Elizabeth Nickerson Scholarship Fund	John Bibber Scholarship Fund	Lester Rogers Memorial Fund	Brunswick JHS Personal Growth Award Fund	Totals
ASSETS										
Cash and cash equivalents	\$ 4,131	\$ 32,904	\$ 443	\$ 16,219	\$ 157	\$ 8,758	\$ 2,638	\$ 523	\$ 241	\$ 66,014
Investments	36,539	291,037	3,920	202,763	1,390	77,464	23,337	4,629	2,128	643,207
Total assets	40,670	323,941	4,363	218,982	1,547	86,222	25,975	5,152	2,369	709,221
LIABILITIES										
Due to other funds	100	-	-	-	-	7,000	-	50	75	7,225
Total liabilities	100	-	-	-	-	7,000	-	50	75	7,225
NET POSITION										
Net position held in trust for other purposes	\$ 40,570	\$ 323,941	\$ 4,363	\$ 218,982	\$ 1,547	\$ 79,222	\$ 25,975	\$ 5,102	\$ 2,294	\$ 701,996

TOWN OF BRUNSWICK, MAINE
Combining Statement of Changes in Net Position
Fiduciary Funds
Private-purpose Trust Funds
Scholarship and Education Funds
For the year ended June 30, 2016

	Samuel Davis School Prize Fund	Skolfield Turner Scholarship Fund	Pearl Baker Scholarship Fund	Lewis Gallagher Scholarship Fund	Doris Bibber Memorial Fund	Elizabeth Nickerson Scholarship Fund	John Bibber Scholarship Fund	Lester Rogers Memorial Fund	Brunswick JHS Personal Growth Award Fund	Totals
ADDITIONS										
Investment earnings:										
Interest and dividends	\$ 675	\$ 5,375	\$ 72	\$ 5,662	\$ 25	\$ 1,431	\$ 431	\$ 85	\$ 39	\$ 13,795
Net incr (decr) in fair value of investments	(896)	(7,137)	(96)	382	(34)	(1,899)	(572)	(113)	(51)	(10,416)
Total investment earnings	(221)	(1,762)	(24)	6,044	(9)	(468)	(141)	(28)	(12)	3,379
Less investment expense	(378)	(3,008)	(40)	(2,357)	(14)	(801)	(241)	(48)	(22)	(6,909)
Total additions	(599)	(4,770)	(64)	3,687	(23)	(1,269)	(382)	(76)	(34)	(3,530)
DEDUCTIONS										
Payment to beneficiaries	100	-	-	2,012	-	7,000	-	50	75	9,237
Total deductions	100	-	-	2,012	-	7,000	-	50	75	9,237
Changes in net position	(699)	(4,770)	(64)	1,675	(23)	(8,269)	(382)	(126)	(109)	(12,767)
Net position - beginning of year	41,269	328,711	4,427	217,307	1,570	87,491	26,357	5,228	2,403	714,763
Net position - end of year	\$ 40,570	\$ 323,941	\$ 4,363	\$ 218,982	\$ 1,547	\$ 79,222	\$ 25,975	\$ 5,102	\$ 2,294	\$ 701,996

TOWN OF BRUNSWICK, MAINE
Combining Statement of Net Position
Fiduciary Funds
Private-purpose Trust Funds
Public Library Funds
June 30, 2016

	L. Augusta Curtis Library Fund	W. J. Curtis Library Fund	Letitia A. Curtis Library Fund	Totals
ASSETS				
Cash and cash equivalents	\$ 4,126	\$ 3,415	\$ 917	\$ 8,458
Investments	<u>36,494</u>	<u>30,204</u>	<u>8,111</u>	<u>74,809</u>
Total assets	<u>40,620</u>	<u>33,619</u>	<u>9,028</u>	<u>83,267</u>
LIABILITIES				
Accounts payable	-	-	-	-
Total liabilities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
NET POSITION				
Net position held in trust for other purposes	<u>\$ 40,620</u>	<u>\$ 33,619</u>	<u>\$ 9,028</u>	<u>\$ 83,267</u>

TOWN OF BRUNSWICK, MAINE
Combining Statement of Changes in Net Position
Fiduciary Funds
Private-purpose Trust Funds
Public Library Funds
For the year ended June 30, 2016

	L. Augusta Curtis Library Fund	W. J. Curtis Library Fund	Letitia A. Curtis Library Fund	Totals
ADDITIONS				
Investment earnings:				
Interest and dividends	\$ 674	\$ 558	\$ 150	\$ 1,382
Net increase (decrease) in the fair value of investments	(895)	(741)	(199)	(1,835)
Total investment earnings	(221)	(183)	(49)	(453)
Less investment expense	(377)	(312)	(84)	(773)
Total additions	<u>(598)</u>	<u>(495)</u>	<u>(133)</u>	<u>(1,226)</u>
DEDUCTIONS				
Payment to beneficiaries	-	-	-	-
Total deductions	-	-	-	-
Changes in net position	(598)	(495)	(133)	(1,226)
Net position - beginning of year	41,218	34,114	9,161	84,493
Net position - end of year	<u>\$ 40,620</u>	<u>\$ 33,619</u>	<u>\$ 9,028</u>	<u>\$ 83,267</u>

TOWN OF BRUNSWICK, MAINE
Statement of Changes in Assets and Liabilities
Fiduciary Funds
Agency Fund
For the year ended June 30, 2016

	<u>Balance</u> <u>June 30, 2015</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30, 2016</u>
ASSETS				
Due from other funds	\$ 73,463	112,202	89,821	\$ 95,844
Total assets	<u>73,463</u>	<u>112,202</u>	<u>89,821</u>	<u>95,844</u>
LIABILITIES				
Accounts payable	7,393	3,579	-	10,972
Amounts held for others - cemeteries	-	20,221	-	20,221
Amounts held for others - student activities	66,070	88,402	89,821	64,651
Total liabilities	<u>\$ 73,463</u>	<u>\$ 112,202</u>	<u>\$ 89,821</u>	<u>\$ 95,844</u>

STATISTICAL SECTION

The following statistical tables are provided to give a historical perspective and to assist in assessing the current financial status of the Town of Brunswick. The tables do not provide full financial information for prior years and are provided for supplementary analysis purposes only.

<u>Contents</u>	<u>Tables</u>
Financial Trends	1-5
<i>These schedules contain trend information to help the reader understand how the Town's financial performance and well-being have changed over time.</i>	
Revenue Capacity	6-11
<i>These schedules contain information to help the reader assess the Town's most significant local revenue source, the property tax.</i>	
Debt Capacity	12-14
<i>These schedules present information to help the reader assess the affordability of the Town's current levels of outstanding debt and the Town's ability to issue additional debt in the future.</i>	
Demographic and Economic Information	15-16
<i>These schedules offer demographic and economic indicators to help the reader understand the environment within which the Town's financial activities take place.</i>	
Operating Information	17-19
<i>These schedules contain service and infrastructure data to help the reader understand how the information in the Town's financial report relates to the services the Town provides and the activities it performs.</i>	

[This page left intentionally blank.]

Table 1

TOWN OF BRUNSWICK, MAINE
Net Position by Component
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year									
	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011(a)</u>	<u>2012</u>	<u>2013</u>	<u>2014(b)</u>	<u>2015</u>	<u>2016</u>
Governmental activities										
Net investment in capital assets	\$ 39,042,020	\$ 40,125,041	\$ 45,120,315	\$ 45,552,625	\$ 45,183,666	\$ 45,338,934	\$ 47,805,066	\$ 55,925,927	\$ 56,815,236	\$ 56,294,978
Restricted	6,833,786	8,134,803	9,851,093	10,935,859	12,444,106	9,412,416	9,100,700	7,494,688	6,601,576	7,006,212
Unrestricted	7,171,177	8,437,332	6,460,505	7,423,485	7,612,316	11,150,181	10,836,336	3,280,822	3,683,415	2,825,122
Total governmental activities net position	<u>\$ 53,046,983</u>	<u>\$ 56,697,176</u>	<u>\$ 61,431,913</u>	<u>\$ 63,911,969</u>	<u>\$ 65,240,088</u>	<u>\$ 65,901,531</u>	<u>\$ 67,742,102</u>	<u>\$ 66,701,437</u>	<u>\$ 67,100,227</u>	<u>\$ 66,126,312</u>
Business-type activities										
Net investment in capital assets	\$ 2,359,347	\$ 2,236,796	\$ 2,126,001	\$ 2,405,839	\$ 2,494,242	\$ 2,525,417	\$ 2,432,176	\$ 2,269,672	\$ 2,235,365	\$ 2,095,120
Unrestricted	(4,360,674)	(4,576,316)	(4,376,319)	(4,573,897)	(4,650,533)	(4,797,321)	(4,522,385)	(4,291,756)	(4,203,593)	(4,135,381)
Total business-type activities net position	<u>\$ (2,001,327)</u>	<u>\$ (2,339,520)</u>	<u>\$ (2,250,318)</u>	<u>\$ (2,168,058)</u>	<u>\$ (2,156,291)</u>	<u>\$ (2,271,904)</u>	<u>\$ (2,090,209)</u>	<u>\$ (2,022,084)</u>	<u>\$ (1,968,228)</u>	<u>\$ (2,040,261)</u>
Primary government										
Net investment in capital assets	\$ 41,401,367	\$ 42,361,837	\$ 47,246,316	\$ 47,958,464	\$ 47,677,908	\$ 47,864,351	\$ 50,237,242	\$ 58,195,599	\$ 59,050,601	\$ 58,390,098
Restricted	6,833,786	8,134,803	9,851,093	10,935,859	12,444,106	9,412,416	9,100,700	7,494,688	6,601,576	7,006,212
Unrestricted	2,810,503	3,861,016	2,084,186	2,849,588	2,961,783	6,352,860	6,313,951	(1,010,934)	(520,178)	(1,310,259)
Total primary government net position	<u>\$ 51,045,656</u>	<u>\$ 54,357,656</u>	<u>\$ 59,181,595</u>	<u>\$ 61,743,911</u>	<u>\$ 63,083,797</u>	<u>\$ 63,629,627</u>	<u>\$ 65,651,893</u>	<u>\$ 64,679,353</u>	<u>\$ 65,131,999</u>	<u>\$ 64,086,051</u>

(a) Net position has been restated as a result of implementing GASB Statements 63 & 65 in 2012. Years prior to 2011 have not been restated.

(b) Net position has been restated as a result of implementing GASB Statements 68 & 71 in 2015. Years prior to 2014 have not been restated.

Table 2

TOWN OF BRUNSWICK, MAINE
Changes in Net Position
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year									
	2007	2008	2009	2010	2011(a)	2012	2013	2014	2015	2016
Expenses										
Governmental activities:										
General government	\$ 6,325,899	\$ 5,975,174	\$ 4,450,115	\$ 3,950,035	\$ 4,368,816	\$ 4,414,316	\$ 4,144,050	\$ 4,382,918	\$ 5,006,091	\$ 5,849,369
Public safety	5,973,835	7,246,419	7,390,601	7,493,862	7,656,381	7,650,053	8,095,189	8,643,119	8,144,886	9,952,015
Public works	4,212,477	4,877,097	4,720,393	5,099,104	4,809,787	4,991,362	5,740,333	5,180,234	5,401,071	5,417,529
Human services	169,445	183,258	146,580	134,805	150,279	168,829	154,429	168,706	165,884	191,042
Education	34,371,439	35,844,028	36,159,857	36,967,698	35,576,224	34,590,451	34,366,120	36,080,222	37,759,011	37,889,171
Recreation and culture	2,397,979	5,035,862	2,717,282	2,660,828	2,447,708	2,619,742	2,749,776	3,319,591	3,336,957	3,417,837
County tax	998,732	1,052,971	1,088,467	1,149,612	1,171,049	1,187,020	1,183,264	1,249,487	1,333,350	1,360,042
Unclassified	898,278	369,038	308,691	133,725	120,725	296,682	281,424	36,996	8,683	29,082
Interest on long term debt	379,004	317,925	307,106	251,625	644,723	785,569	698,508	741,999	698,977	655,622
Total governmental activities expenses	<u>55,727,088</u>	<u>60,901,772</u>	<u>57,289,092</u>	<u>57,841,294</u>	<u>56,945,692</u>	<u>56,704,024</u>	<u>57,413,093</u>	<u>59,803,272</u>	<u>61,854,910</u>	<u>64,761,709</u>
Business-type activities:										
Solid waste facilities	646,244	1,151,731	627,056	693,496	1,260,786	876,942	614,661	712,042	730,574	881,459
Pay-per-bag program	127,956	73,856	81,282	72,789	83,584	80,969	80,200	85,259	90,666	92,079
Other business-type activities	57,126	49,216	49,216	87,635	94,121	97,773	127,122	143,733	143,221	124,633
Total business-type activities	<u>831,326</u>	<u>1,274,803</u>	<u>757,554</u>	<u>853,920</u>	<u>1,438,491</u>	<u>1,055,684</u>	<u>821,983</u>	<u>941,034</u>	<u>964,461</u>	<u>1,098,171</u>
Total primary government expenses	<u><u>\$ 56,558,414</u></u>	<u><u>\$ 62,176,575</u></u>	<u><u>\$ 58,046,646</u></u>	<u><u>\$ 58,695,214</u></u>	<u><u>\$ 58,384,183</u></u>	<u><u>\$ 57,759,708</u></u>	<u><u>\$ 58,235,076</u></u>	<u><u>\$ 60,744,306</u></u>	<u><u>\$ 62,819,371</u></u>	<u><u>\$ 65,859,880</u></u>
Program Revenues										
Governmental activities:										
Charges for services:										
Education	\$ 2,606,605	\$ 1,820,813	\$ 1,799,297	\$ 1,468,047	\$ 887,731	\$ 605,689	\$ 679,596	\$ 417,018	\$ 727,312	\$ 700,162
Other activities	2,228,401	2,449,894	2,451,870	2,328,099	2,518,376	1,961,989	2,080,643	2,192,461	2,238,103	2,343,611
Operating grants and contributions	20,074,892	23,027,043	22,273,609	21,959,665	19,758,529	18,275,484	15,249,827	15,533,543	15,462,170	15,340,194
Capital grants and contributions	1,131,548	3,202,015	1,226,969	897,073	1,069,654	247,704	2,487,876	5,961,817	452,248	54,913
Total governmental activities program revenues	<u>26,041,446</u>	<u>30,499,765</u>	<u>27,751,745</u>	<u>26,652,884</u>	<u>24,234,290</u>	<u>21,090,866</u>	<u>20,497,942</u>	<u>24,104,839</u>	<u>18,879,833</u>	<u>18,438,880</u>
Business-type activities:										
Charges for services:										
Solid waste facilities	558,208	427,487	434,935	411,035	380,115	351,918	321,153	370,030	398,407	475,110
Pay-per-bag program	209,700	340,600	321,200	308,900	328,100	303,400	299,100	315,900	317,800	322,300
Other business-type activities	21,552	21,609	21,533	21,883	34,005	35,669	35,806	35,669	33,173	31,753
Operating grants and contributions	-	-	-	29,333	44,000	44,000	44,000	44,000	14,667	-
Capital grants and contributions	-	-	-	25,000	-	-	53,430	-	-	-
Total business-type activities program revenues	<u>789,460</u>	<u>789,696</u>	<u>777,668</u>	<u>796,151</u>	<u>786,220</u>	<u>734,987</u>	<u>753,489</u>	<u>765,599</u>	<u>764,047</u>	<u>829,163</u>
Total primary government program revenues	<u><u>\$ 26,830,906</u></u>	<u><u>\$ 31,289,461</u></u>	<u><u>\$ 28,529,413</u></u>	<u><u>\$ 27,449,035</u></u>	<u><u>\$ 25,020,510</u></u>	<u><u>\$ 21,825,853</u></u>	<u><u>\$ 21,251,431</u></u>	<u><u>\$ 24,870,438</u></u>	<u><u>\$ 19,643,880</u></u>	<u><u>\$ 19,268,043</u></u>

Table 2, continued

TOWN OF BRUNSWICK, MAINE
Changes in Net Position
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year									
	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011(a)</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Net (expense) revenue										
Governmental activities	\$ (29,685,642)	\$ (30,402,007)	\$ (29,537,347)	\$ (31,188,410)	\$ (32,711,402)	\$ (35,613,158)	\$ (36,915,151)	\$ (35,698,433)	\$ (42,975,077)	\$ (46,322,829)
Business-type activities	(41,866)	(485,107)	20,114	(57,769)	(652,271)	(320,697)	(68,494)	(175,435)	(200,414)	(269,008)
Total primary government net expenses	<u>\$ (29,727,508)</u>	<u>\$ (30,887,114)</u>	<u>\$ (29,517,233)</u>	<u>\$ (31,246,179)</u>	<u>\$ (33,363,673)</u>	<u>\$ (35,933,855)</u>	<u>\$ (36,983,645)</u>	<u>\$ (35,873,868)</u>	<u>\$ (43,175,491)</u>	<u>\$ (46,591,837)</u>
General Revenues and Other Changes in Net Position										
Governmental activities:										
Taxes										
Property taxes	\$ 27,391,240	\$ 28,230,949	\$ 29,205,064	\$ 29,348,586	\$ 30,047,418	\$ 31,373,355	\$ 34,120,685	\$ 36,850,361	\$ 39,007,676	\$ 40,903,778
Vehicle, watercraft and aircraft excise taxes	2,595,301	2,576,634	2,475,618	2,496,579	2,549,546	2,653,928	2,904,995	2,950,348	3,071,620	3,170,899
Unrestricted grants and contributions	2,298,024	2,363,928	2,513,424	1,850,600	1,764,401	1,791,677	1,815,749	1,319,069	1,392,084	1,432,041
Investment earnings	892,719	699,275	112,774	83,101	387,470	27,287	55,750	83,537	9,856	30,496
Other	21,201	301,414	25,204	9,600	43,950	365,434	3,261	17,965	136,631	5,700
Special items	-	-	-	-	-	267,920	105,282	225,000	-	-
Transfers	(598,045)	(120,000)	(60,000)	(120,000)	(664,000)	(205,000)	(250,000)	(240,000)	(244,000)	(194,000)
Total governmental activities	<u>\$ 32,600,440</u>	<u>\$ 34,052,200</u>	<u>\$ 34,272,084</u>	<u>\$ 33,668,466</u>	<u>\$ 34,128,785</u>	<u>\$ 36,274,601</u>	<u>\$ 38,755,722</u>	<u>\$ 41,206,280</u>	<u>\$ 43,373,867</u>	<u>\$ 45,348,914</u>
Business type activities:										
Investment earnings	2,265	26,911	9,088	29	38	84	189	232	270	2,975
Other	-	-	-	20,000	-	-	-	3,328	10,000	-
Transfers	598,045	120,000	60,000	120,000	664,000	205,000	250,000	240,000	244,000	194,000
Total business-type activities	<u>\$ 600,310</u>	<u>\$ 146,911</u>	<u>\$ 69,088</u>	<u>\$ 140,029</u>	<u>\$ 664,038</u>	<u>\$ 205,084</u>	<u>\$ 250,189</u>	<u>\$ 243,560</u>	<u>\$ 254,270</u>	<u>\$ 196,975</u>
Total primary government	<u>\$ 33,200,750</u>	<u>\$ 34,199,111</u>	<u>\$ 34,341,172</u>	<u>\$ 33,808,495</u>	<u>\$ 34,792,823</u>	<u>\$ 36,479,685</u>	<u>\$ 39,005,911</u>	<u>\$ 41,449,840</u>	<u>\$ 43,628,137</u>	<u>\$ 45,545,889</u>
Change in Net Position										
Governmental activities	\$ 2,914,798	\$ 3,650,193	\$ 4,734,737	\$ 2,480,056	\$ 1,417,383	\$ 661,443	\$ 1,840,571	\$ 5,507,847	\$ 398,790	\$ (973,915)
Business-type activities	558,444	(338,196)	89,202	82,260	11,767	(115,613)	181,695	68,125	53,856	(72,033)
Total primary government	<u>\$ 3,473,242</u>	<u>\$ 3,311,997</u>	<u>\$ 4,823,939</u>	<u>\$ 2,562,316</u>	<u>\$ 1,429,150</u>	<u>\$ 545,830</u>	<u>\$ 2,022,266</u>	<u>\$ 5,575,972</u>	<u>\$ 452,646</u>	<u>\$ (1,045,948)</u>

(a) As a result of implementing GASB Statements 63 & 65 in 2012, 2011 expenses have been restated to reflect a change in the accounting for debt issuance costs. Years prior to 2011 have not been restated.

Table 3

TOWN OF BRUNSWICK, MAINE
Program Revenues by Function/Program
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year									
	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Function/Program										
Governmental activities:										
General government	\$ 2,122,317	\$ 2,823,207	\$ 1,497,628	\$ 1,411,158	\$ 1,666,819	\$ 1,029,607	\$ 726,191	\$ 744,758	\$ 1,585,959	\$ 1,432,364
Public safety	960,310	889,669	991,905	981,767	1,253,600	1,235,942	1,341,026	1,399,505	1,315,187	1,334,520
Public works	1,231,591	580,899	1,518,156	1,111,713	1,135,478	390,552	2,121,817	1,128,833	677,835	292,592
Human services	19,169	28,498	37,609	29,566	29,538	38,337	29,305	26,976	37,298	36,313
Education	21,258,944	22,902,105	23,341,642	22,784,394	19,780,838	18,005,614	15,309,950	15,390,597	14,773,175	14,810,694
Recreation and culture	449,115	3,275,387	364,805	334,286	368,017	390,814	969,653	5,414,170	490,379	532,397
Total governmental activities	<u>26,041,446</u>	<u>30,499,765</u>	<u>27,751,745</u>	<u>26,652,884</u>	<u>24,234,290</u>	<u>21,090,866</u>	<u>20,497,942</u>	<u>24,104,839</u>	<u>18,879,833</u>	<u>18,438,880</u>
Business-type activities:										
Solid waste facilities	558,208	427,487	434,935	411,035	380,115	351,918	321,153	370,030	398,407	475,110
Pay-per-bag program	209,700	340,600	321,200	308,900	328,100	303,400	299,100	315,900	317,800	322,300
Other business-type activities	<u>21,552</u>	<u>21,609</u>	<u>21,533</u>	<u>76,216</u>	<u>78,005</u>	<u>79,669</u>	<u>133,236</u>	<u>79,669</u>	<u>47,840</u>	<u>31,753</u>
Total business-type activities	<u>789,460</u>	<u>789,696</u>	<u>777,668</u>	<u>796,151</u>	<u>786,220</u>	<u>734,987</u>	<u>753,489</u>	<u>765,599</u>	<u>764,047</u>	<u>829,163</u>
Total primary government	<u>\$ 26,830,906</u>	<u>\$ 31,289,461</u>	<u>\$ 28,529,413</u>	<u>\$ 27,449,035</u>	<u>\$ 25,020,510</u>	<u>\$ 21,825,853</u>	<u>\$ 21,251,431</u>	<u>\$ 24,870,438</u>	<u>\$ 19,643,880</u>	<u>\$ 19,268,043</u>

Table 4

TOWN OF BRUNSWICK, MAINE
Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal Year									
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
General fund										
Nonspendable										
Long-term loans and advances	\$ 1,162,313	\$ 1,953,201	\$ 2,653,201	\$ 2,053,201	\$ 2,685,795	\$ 495,297	\$ 450,580	\$ -	\$ 454,080	\$ 363,264
Inventories and prepaids	50,509	62,772	16,101	30,054	34,266	23,925	55,570	36,767	37,711	25,220
Restricted										
Education	4,014,296	5,116,194	7,110,084	7,952,876	7,269,640	6,202,796	4,968,986	4,773,172	4,240,381	4,242,058
Municipal purposes	351,058	416,890	326,784	129,721	281,669	370,351	210,670	207,738	211,045	240,201
Assigned	749,070	625,002	608,524	1,626,364	1,014,339	1,987,354	1,824,835	1,619,378	1,525,233	1,130,790
Unassigned	6,034,017	6,680,850	6,944,897	7,484,221	8,508,525	9,028,572	10,001,974	8,488,177	8,670,334	10,316,602
Total general fund	\$ 12,361,263	\$ 14,854,909	\$ 17,659,591	\$ 19,276,437	\$ 19,794,234	\$ 18,108,295	\$ 17,512,615	\$ 15,125,232	\$ 15,138,784	\$ 16,318,135
All other governmental funds										
Nonspendable										
Special revenues funds	\$ 441,382	\$ 21,336	\$ 22,479	\$ 27,896	\$ 13,640	\$ 23,109	\$ 15,797	\$ 13,075	\$ 19,554	\$ 14,475
Capital projects funds	-	-	-	-	50,000	50,000	50,000	50,000	50,000	50,000
Permanent funds	501,530	482,545	389,919	414,534	478,429	455,125	489,301	557,770	553,619	535,605
Restricted										
Tax increment financing	-	-	-	-	-	-	-	208,318	609,506	1,116,433
Special revenues funds	471,712	1,027,052	806,966	996,936	993,665	841,722	535,723	545,462	355,093	299,816
Impact fee fund	979,592	1,044,245	1,081,920	1,103,566	631,845	824,059	580,862	558,619	535,995	524,286
Capital projects funds	-	-	-	-	2,755,373	674,476	2,293,969	609,657	185,678	17,022
Permanent funds	17,586	20,375	22,375	21,826	19,845	20,778	21,189	20,877	21,603	22,408
Committed										
Capital improvements fund	-	-	-	1,942,117	1,624,805	2,149,690	1,866,798	1,276,859	708,636	202,393
Special revenues funds	42,489	57,731	94,554	98,440	108,355	167,422	203,617	178,164	255,901	319,521
Capital projects funds	866,584	1,406,068	1,429,981	1,355,914	950,421	1,238,270	1,634,358	995,828	496,685	259,659
Unassigned										
Capital improvements fund	(188,553)	(785,477)	(1,190,875)	(7,780,477)	(2,453,705)	(498,142)	(225,430)	-	-	-
Downtown TIF district	-	-	-	-	(1,486,278)	(1,490,853)	(1,413,629)	(945,524)	(240,401)	-
Debt service funds	(490)	(23)	(1,289)	-	-	-	-	-	-	-
Capital projects funds	-	-	(2,768,225)	(11,347,552)	-	-	-	-	(454,512)	(1,632,537)
Permanent funds	-	-	-	-	(1,108)	(2,157)	(5,437)	(12,056)	(15,603)	(12,394)
Total all other governmental funds	\$ 3,131,832	\$ 3,273,852	\$ (112,195)	\$ (13,166,800)	\$ 3,685,287	\$ 4,453,499	\$ 6,047,118	\$ 4,057,049	\$ 3,081,754	\$ 1,716,687

Beginning with the year ended June 30, 2009, the Town reported governmental fund balances in accordance with the categories defined in Government Accounting Standards Board (GASB) Statement 54. Prior years have been restated to reflect the GASB 54 categorization.

Table 5

TOWN OF BRUNSWICK, MAINE
Changes in Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal Year									
	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Revenues										
Taxes	\$ 29,800,475	\$ 30,822,507	\$ 31,625,044	\$ 31,689,472	\$ 32,488,432	\$ 34,021,307	\$ 37,040,074	\$ 39,613,007	\$ 41,973,364	\$ 44,079,945
Licenses and permits	373,905	278,999	259,430	267,450	337,927	310,181	372,259	399,359	387,127	438,731
Intergovernmental	22,639,688	26,932,362	24,547,076	23,158,881	20,272,445	18,727,482	16,497,591	15,510,495	16,423,413	16,363,756
Investment income (loss)	65,961	(7,996)	(83,626)	29,066	67,955	(18,420)	36,307	69,563	(472)	(8,119)
Charges for services	3,424,296	4,269,577	3,352,421	3,663,930	3,832,176	2,908,738	2,427,793	2,632,025	2,247,651	2,426,780
Fines and penalties	-	26,731	31,190	22,148	29,063	20,019	34,756	39,511	56,197	43,135
Interest	1,012,869	707,270	196,400	54,036	319,515	45,707	19,440	13,975	10,328	38,616
Donations	252,686	319,463	893,074	582,786	989,051	317,071	265,575	311,824	134,863	95,132
Other	1,084,613	1,015,958	951,563	828,785	583,613	920,986	744,501	731,055	736,595	519,261
Total revenues	58,654,493	64,364,871	61,772,572	60,296,554	58,920,177	57,253,071	57,438,296	59,320,814	61,969,066	63,997,237
Expenditures										
General government	5,801,427	5,365,558	3,860,752	3,513,241	3,741,931	3,929,459	3,738,745	3,808,446	4,726,521	5,080,137
Public safety	5,601,493	6,995,272	7,064,771	7,063,771	7,163,104	7,455,083	7,755,060	8,126,462	8,372,751	8,431,176
Public works	2,845,638	3,398,383	5,379,632	3,075,136	3,226,444	3,051,783	3,394,481	3,703,154	4,120,313	3,566,623
Human services	169,445	183,258	146,587	134,829	150,281	168,813	154,425	168,723	171,606	176,406
Education	33,886,447	35,371,000	35,750,312	36,302,217	34,998,644	32,669,127	32,690,215	34,655,815	36,206,987	36,431,641
Recreation and culture	2,371,349	2,486,347	2,599,504	2,535,604	2,313,753	2,496,881	2,669,560	2,955,429	3,071,931	3,102,206
County tax	998,732	1,052,971	1,088,467	1,149,612	1,171,049	1,187,020	1,183,264	1,249,487	1,333,350	1,360,042
Unclassified	448,278	319,038	308,691	133,725	120,725	296,682	281,424	36,996	8,683	29,082
Debt service										
Principal	2,080,000	1,725,000	1,545,000	1,525,000	1,120,000	2,738,113	2,728,113	2,888,113	2,103,113	2,098,113
Interest	423,235	369,063	311,245	256,465	533,417	818,911	704,610	763,215	725,117	680,732
Capital outlay	4,488,927	4,343,315	4,179,052	15,924,714	12,039,460	3,219,832	6,490,340	5,327,426	1,846,437	3,032,795
Total expenditures	59,114,971	61,609,205	62,234,013	71,614,314	66,578,808	58,031,704	61,790,237	63,683,266	62,686,809	63,988,953
Excess (deficiencies) of revenues over (under) expenditures	(460,478)	2,755,666	(461,441)	(11,317,760)	(7,658,631)	(778,633)	(4,351,941)	(4,362,452)	(717,743)	8,284

Table 5, continued

TOWN OF BRUNSWICK, MAINE
Changes in Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal Year									
	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Other financing sources (uses)										
Bond proceeds	3,125,000	-	-	-	25,582,250	-	5,500,000	-	-	-
Premium on bonds	29,408	-	-	-	110,265	-	99,880	-	-	-
Transfers from other funds	3,544,286	2,968,450	2,156,561	2,737,090	5,269,207	4,135,515	4,613,380	4,339,887	2,158,360	2,965,098
Transfers to other funds	(1,509,920)	(2,545,674)	(1,914,085)	(2,241,590)	(5,542,161)	(3,974,324)	(3,424,833)	(2,703,457)	(2,366,360)	(2,911,617)
Transfers to other funds - capital budg	-	-	-	-	-	-	(462,250)	(465,000)	-	(50,000)
Transfers to other funds - supplemental appropriations	(2,092,074)	(90,000)	(362,400)	(615,500)	(319,500)	(147,000)	(845,580)	(1,100,000)	-	(136,481)
Transfers to other funds - education	(540,337)	(452,776)	-	-	(71,546)	(219,191)	(130,717)	(311,430)	(36,000)	(61,000)
Transfers to other funds - recreation	-	-	-	-	-	-	-	-	-	-
Sale of assets	-	-	-	-	-	65,906	-	225,000	-	-
Total other financing sources (uses)	2,556,363	(120,000)	(119,924)	(120,000)	25,028,515	(139,094)	5,349,880	(15,000)	(244,000)	(194,000)
Net change in fund balance	<u>\$ 2,095,885</u>	<u>\$ 2,635,666</u>	<u>\$ (581,365)</u>	<u>\$ (11,437,760)</u>	<u>\$ 17,369,884</u>	<u>\$ (917,727)</u>	<u>\$ 997,939</u>	<u>\$ (4,377,452)</u>	<u>\$ (961,743)</u>	<u>\$ (185,716)</u>
Debt service as a percentage of noncapital expenditures	4.55%	3.65%	3.30%	3.19%	3.03%	6.66%	6.34%	6.90%	4.64%	4.53%

TOWN OF BRUNSWICK, MAINE
Governmental Activities Tax Revenue by Source
Last Ten Fiscal Years
(accrual basis of accounting)

Table 6

Fiscal Year	Property Taxes	Vehicle Taxes	Watercraft Taxes	Aircraft Taxes	Other	Subtotal	TIF Property Taxes	Total
2007	\$ 26,966,009	\$ 2,570,099	\$ 25,202	\$ -	\$ 223,180	\$ 29,784,490	\$ 178,976	\$ 29,963,466
2008	27,749,607	2,551,351	25,283	-	281,386	30,607,627	182,888	30,790,515
2009	28,667,329	2,446,611	29,006	-	323,416	31,466,362	189,295	31,655,657
2010	28,818,278	2,469,748	26,831	-	313,066	31,627,923	191,838	31,819,761
2011	29,197,918	2,524,770	24,776	-	317,778	32,065,242	504,158	32,569,400
2012	30,611,542	2,626,177	27,750	-	411,003	33,676,472	319,305	33,995,777
2013	33,278,146	2,746,331	25,477	133,187	393,279	36,576,420	410,155	36,986,575
2014	35,383,401	2,920,776	25,976	3,595	299,976	38,633,724	1,122,690	39,756,414
2015	37,272,769	3,042,291	25,269	4,060	298,801	40,643,190	1,390,457	42,033,647
2016	38,980,897	3,141,600	26,464	2,835	324,172	42,475,968	1,548,535	44,024,503

Table 7

TOWN OF BRUNSWICK, MAINE
Governmental Activities Tax Revenue by Source
Last Ten Fiscal Years
(modified accrual basis of accounting)

Fiscal Year	Property Taxes	Vehicle Taxes	Watercraft Taxes	Aircraft Taxes			Subtotal	TIF Property Taxes	Total
2007	\$ 26,803,018	\$ 2,570,099	\$ 25,202	\$ -	\$ 223,180	\$ 29,621,499	\$ 178,976	\$ 29,800,475	
2008	27,781,599	2,551,351	25,283	-	281,386	30,639,619	182,888	30,822,507	
2009	28,649,218	2,446,611	29,006	-	310,914	31,435,749	189,295	31,625,044	
2010	28,784,236	2,469,748	26,831	-	313,178	31,593,993	95,479	31,689,472	
2011	29,147,629	2,524,770	24,776	-	317,778	32,014,953	473,479	32,488,432	
2012	30,510,035	2,626,177	27,750	-	411,003	33,574,965	446,342	34,021,307	
2013	33,331,645	2,746,331	25,477	133,187	393,279	36,629,919	410,155	37,040,074	
2014	35,239,994	2,920,776	25,976	3,595	299,976	38,490,317	1,122,690	39,613,007	
2015	37,212,486	3,042,291	25,269	4,060	298,801	40,582,907	1,390,457	41,973,364	
2016	39,036,339	3,141,600	26,464	2,835	324,172	42,531,410	1,548,535	44,079,945	

Table 8

TOWN OF BRUNSWICK, MAINE
Assessed Value and Estimated Actual Value of Taxable Property
Last Ten Fiscal Years

Fiscal Year	Taxable Real Property		Taxable Personal Property	Total Taxable Assessed Value	Less TIF Property Values	Total Taxable General	Total Direct Tax Value	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
	Residential	Commercial							
2007	\$ 861,934,150	\$ 307,763,800	\$ 60,348,800	\$ 1,230,046,750	\$ 8,228,800	\$ 1,221,817,950	21.75	\$ 1,879,719,923	65.00%
2008	883,143,300	304,772,100	55,783,100	1,243,698,500	8,238,200	1,235,460,300	22.20	2,059,100,500	60.00%
2009	896,393,400	311,134,500	54,447,600	1,261,975,500	8,398,200	1,253,577,300	22.54	2,089,295,500	60.00%
2010	904,220,600	310,846,200	51,868,100	1,266,934,900	8,511,000	1,258,423,900	22.54	2,097,373,167	60.00%
2011	913,791,250	315,010,700	52,768,800	1,281,570,750	22,044,500	1,259,526,250	22.87	2,031,493,952	62.00%
2012	924,335,340	321,920,200	49,578,800	1,295,834,340	13,484,180	1,282,350,160	23.68	1,942,954,788	66.00%
2013	932,031,750	344,908,040	55,428,400	1,332,368,190	16,472,100	1,315,896,090	24.90	1,879,851,557	70.00%
2014	942,358,200	362,093,700	52,331,700	1,356,783,600	42,301,800	1,314,481,800	26.54	1,877,831,143	70.00%
2015	952,243,200	378,758,600	48,776,700	1,379,778,500	50,746,600	1,329,031,900	27.40	1,898,617,000	70.00%
2016	971,853,600	376,011,300	46,385,100	1,394,250,000	54,602,800	1,339,647,200	28.36	1,913,781,714	70.00%

118

Homestead Assessed Values	Homestead Estimated Actual Values
2007	\$ 17,831,800 \$ 27,433,538
2008	16,842,700 28,071,167
2009	16,939,950 28,233,250
2010	17,028,100 28,380,167
2011	13,500,700 21,775,323
2012	14,319,950 21,696,894
2013	15,359,950 21,942,786
2014	15,426,200 22,037,429
2015	15,492,550 22,132,214
2016	15,400,250 22,000,357

For qualifying taxpayers the Homestead Exemption exempts a portion of the assessed value of a residence from property taxation.

Table 9

TOWN OF BRUNSWICK, MAINE
Direct and Overlapping Property Tax Rates (Per \$1,000 of Assessed Value)
Direct and Overlapping Governments
Last Ten Fiscal Years

Fiscal Year	Direct Rates				Total
	General Municipal	Education (a)	County Tax (b)		
2007	8.97	11.97	0.81		21.75
2008	9.18	12.18	0.84		22.20
2009	9.48	12.20	0.86		22.54
2010	9.54	12.10	0.90		22.54
2011	9.95	12.00	0.92		22.87
2012	9.90	12.87	0.91		23.68
2013	9.72	14.30	0.88		24.90
2014	9.42	16.18	0.94		26.54
2015	10.07	16.35	0.98		27.40
2016	10.41	16.96	0.99		28.36

The Town annually adopts an annual budget for which property taxes are levied. The Education and County Tax are a part of the total property tax levy. The distribution shown above reflects the amount each component requires of the total tax levy.

(a) The Town is a member of the Maine Region 10 Technical High School (MR10). MR10 does not have taxing authority. However MR10 does assess the Town for participation in the Region. That assessment becomes part of the Town's education budget. The amount of the direct tax rate attributable to education expenditures is shown above.

(b) Cumberland County assesses a county tax to the Town of Brunswick. The Town includes the county assessment in the Town's total direct tax rate. The rate shown here reflects the portion of the Town's total direct tax rate levied by the Town to pay the county tax assessment.

Table 10

TOWN OF BRUNSWICK, MAINE
Principal Property Taxpayers
Current Year and Nine Years Ago

Taxpayer	2015-16				2006-07			
	Taxable Assessed Valuation	Rank	Percentage of Total Taxable Assessed Valuation	Percentage of Total Taxable Municipal Valuation	Taxable Assessed Valuation	Rank	Percentage of Total Taxable Assessed Valuation	Percentage of Total Taxable Municipal Valuation
Affordable Midcoast Housing LLC	\$ 31,162,300	1	2.24%	2.33%	\$ -		N/A	N/A
Bath Iron Works Corporation	23,745,900	2	1.70%	1.77%	27,771,600	1	2.26%	2.27%
Midcoast Regional Redevelopment Authority	21,263,500	3	1.53%	1.59%	-		N/A	N/A
BIF II US Renewable LLC (formerly Maine Hydro)	19,560,600	4	1.40%	1.46%	17,205,000	3	1.40%	1.41%
Developers Diversified (Cooks Corner)	15,862,900	5	1.14%	1.18%	18,857,300	2	1.53%	1.54%
Central Maine Power Co.	12,857,200	6	0.92%	0.96%	-		N/A	N/A
Wade, W.J. Trustee (Wal-Mart)	12,657,400	7	0.91%	0.94%	13,555,100	4	1.10%	1.11%
Thornton Oaks Homeowners Assn. Corp.	12,016,700	8	0.86%	0.90%	12,994,000	5	1.06%	1.06%
W/S Brunswick Properties LP	11,036,000	9	0.79%	0.82%	11,548,600	6	0.94%	0.95%
Maine Natural Gas	9,037,500	10	0.65%	0.67%	-		N/A	N/A
Cooper Industries Inc. (Arrowhart Division)	-		N/A	N/A	9,468,000	7	0.77%	0.77%
Bowdoin College	-		N/A	N/A	7,963,900	8	0.65%	0.65%
LL Bean Inc.	-		N/A	N/A	6,671,600	9	0.54%	0.55%
Galileo Brunswick Plaza	-		N/A	N/A	6,461,300	10	0.53%	0.53%
	\$ 169,200,000		12.14%	12.63%	\$ 132,496,400		9.50%	9.89%
Total Assessed Valuation *	\$ 1,394,250,000				\$ 1,230,046,750			

* Includes:

Municipal valuation	\$ 1,339,647,200	\$ 1,221,817,950
TIF valuation	54,602,800	8,228,800
	\$ 1,394,250,000	\$ 1,230,046,750

Source: Office of the Tax Assessor, Brunswick, Maine

Table 11

TOWN OF BRUNSWICK, MAINE
Total Property Tax Levies and Collections
Last Ten Fiscal Years

Fiscal Year	Municipal Tax Levy	TIF Levy	Total Tax Levy	Supplemental Taxes	Abatements	Net Collectible	Amount Collected within the Fiscal Year
<hr/>							
2007	\$ 26,574,540	\$ 178,976	\$ 26,753,516	\$ 23,194	\$ (20,481)	\$ 26,756,229	\$ 26,116,835
2008	27,427,219	182,888	27,610,107	17,587	(72,700)	27,554,994	26,935,530
2009	28,255,632	189,295	28,444,927	7,891	(33,970)	28,418,848	27,837,707
2010	28,364,875	191,838	28,556,713	17,321	(50,985)	28,523,049	27,698,194
2011	28,805,365	504,158	29,309,523	30,300	(71,868)	29,267,955	28,598,906
2012	30,366,052	319,305	30,685,357	38,223	(128,754)	30,594,826	29,777,364
2013	32,765,813	410,155	33,175,968	12,744	(33,011)	33,155,701	32,348,601
2014	34,886,347	1,122,690	36,009,037	82,077	(135,407)	35,955,707	35,177,642
2015	36,415,474	1,390,457	37,805,931	44,253	(33,275)	37,816,909	36,821,979
2016	37,992,395	1,548,535	39,540,930	43,779	(45,067)	39,539,642	38,702,091

121

Collected within the Fiscal Year of the Levy

Fiscal Year	Amount	Percentage of Levy	Percentage of Net Collectible	Collected in Subsequent Years	Amount	Total Collections to Date	
						Percentage of Levy	Percentage of Net Collectible
2007	\$ 26,116,835	97.62%	97.61%	\$ 638,820	\$ 26,755,655	100.01%	100.00%
2008	26,935,530	97.56%	97.75%	617,859	27,553,389	99.79%	99.99%
2009	27,837,707	97.87%	97.96%	574,599	28,412,306	99.89%	99.98%
2010	27,698,194	96.99%	97.11%	817,065	28,515,259	99.85%	99.97%
2011	28,598,906	97.58%	97.71%	656,520	29,255,426	99.82%	99.96%
2012	29,777,364	97.04%	97.33%	808,470	30,585,834	99.68%	99.97%
2013	32,348,601	97.51%	97.57%	796,569	33,145,170	99.91%	99.97%
2014	35,177,642	97.69%	97.84%	763,730	35,941,372	99.81%	99.96%
2015	36,821,979	97.40%	97.37%	699,764	37,521,743	99.25%	99.22%
2016	38,702,091	97.88%	97.88%	-	38,702,091	97.88%	97.88%

Table 12

TOWN OF BRUNSWICK, MAINE
Ratios of Outstanding Debt
Last Ten Fiscal Years

Fiscal Year	Governmental Activities			Ratios of Net General Bonded Debt			Other Governmental Activities Debt			Ratios of Total Outstanding Debt		
	General Obligation Bonds (a)(b)	Percentage of Personal Income (c)	Per Capita	Percentage of Estimated Actual Taxable Value of Property (d)		Capital Lease	Total Outstanding Debt	Percentage of Personal Income (c)	Per Capita	Percentage of Estimated Actual Taxable Value of Property (d)		
				General	Estimated					Actual Taxable	Value of	
	2007	\$ 10,504,061	2.44%	\$ 496.13	0.56%	\$ 46,536	\$ 10,550,597	2.45%	\$ 498.33	0.56%		
	2008	8,782,435	2.04%	414.81	0.43%	-	8,782,435	2.04%	414.81	0.43%		
	2009	7,240,808	1.68%	342.00	0.35%	-	7,240,808	1.68%	342.00	0.35%		
	2010	5,719,181	1.33%	270.13	0.27%	-	5,719,181	1.33%	270.13	0.27%		
	2011	30,290,602	5.44%	1,430.69	1.49%	-	30,290,602	5.44%	1,430.69	1.49%		
	2012	27,578,697	4.95%	1,360.03	1.42%	-	27,578,697	4.95%	1,360.03	1.42%		
	2013	30,416,098	5.46%	1,499.96	1.62%	-	30,416,098	5.46%	1,499.96	1.62%		
	2014	27,502,694	4.94%	1,356.28	1.46%	-	27,502,694	4.94%	1,356.28	1.46%		
	2015	25,381,118	4.56%	1,251.66	1.34%	-	25,381,118	4.56%	1,251.66	1.34%		
	2016	23,264,541	4.18%	1,147.28	1.22%	-	23,264,541	4.18%	1,147.28	1.22%		

122

(a) Presented net of original issuance discounts and premiums.

(b) General Bonded Debt includes debt issued as General Obligation Tax Increment Financing Bonds. Although the debt has been issued as general obligations, it is anticipated that it will be fully paid from Tax Increment Financing (TIF) revenues.

(c) Per capita income and population can be found in Table 16.

(d) For taxable property value data see Table 8.

Table 13

TOWN OF BRUNSWICK, MAINE
Direct and Overlapping Governmental Activities Debt
June 30, 2016

Jurisdiction	Debt Outstanding	Percentage Applicable to Government	Amount Applicable to Government
Direct:			
Town of Brunswick General Obligation	\$ 23,121,687	100.00%	\$ 23,121,687
Premium on bonds	<u>142,854</u>	100.00%	<u>142,854</u>
Total direct debt	23,264,541		23,264,541
Overlapping:			
Cumberland County	35,735,000	5.10%	1,823,757
Total direct and overlapping debt	<u>\$ 58,999,541</u>		<u>\$ 25,088,298</u>

123

Note: Annually, Cumberland County assesses each municipality its proportionate share of the County tax required to fund the County budget. The County tax assessment applicable to the Town of Brunswick is included in the total property tax levy of the Town of Brunswick.

Sources: The outstanding debt for Cumberland County has been provided by the County. The percentage applicable to the Town of Brunswick is based on the ratio of the State equalized assessed valuation for the Town of Brunswick versus the equalized state valuation for Cumberland County in total.

Table 14

TOWN OF BRUNSWICK, MAINE
Legal Debt Margin Information
June 30, 2016

The amount of debt a Maine municipality may have is governed by Title 30-A M.R.S.A. section 5702. The law limits total debt and debt for specific categories. Total debt cannot exceed 15% of the Town's last full State Valuation. Debt for specific categories is limited to a percentage of State valuation. As the following table indicates, based on a 2016 State Valuation of \$2,082,600,000, the Town is in compliance with the total and categorical debt limits:

Legal Debt Margin Calculation for Fiscal Year 2016

State Valuation	\$ 2,082,600,000
Debt Limit - 15% of State Valuation	312,390,000
Less outstanding debt applicable to debt limit	<u>(23,121,687)</u>
Legal Debt Margin	\$ 289,268,313

Debt Limit by Category

<u>Type of Debt</u>	<u>Maximum Percent Allowable</u>	<u>Maximum Allowable Amount</u>	<u>Principal Amount Outstanding</u>	<u>Legal Debt Margin</u>
School	10.00%	\$ 208,260,000	\$ 16,096,687	\$ 192,163,313
Storm or Sanitary Sewer	7.50%	156,195,000	-	156,195,000
Municipal Airport Special District	3.00%	62,478,000	-	62,478,000
Municipal	7.50%	156,195,000	<u>7,025,000</u>	149,170,000
Total				
Maximum Debt	15.00%	\$ 312,390,000	\$ 23,121,687	\$ 289,268,313

124

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Debt limit	\$ 296,340,000	\$ 313,927,500	\$ 325,800,000	\$ 330,720,000	\$ 321,225,000	\$ 304,207,500	\$ 297,517,500	\$ 303,937,500	\$ 300,060,000	\$ 312,390,000
Total debt applicable to limit	<u>10,510,000</u>	<u>8,785,000</u>	<u>7,240,000</u>	<u>5,715,000</u>	<u>30,177,250</u>	<u>27,439,138</u>	<u>30,211,025</u>	<u>27,322,912</u>	<u>25,219,800</u>	<u>23,121,688</u>
Legal debt margin	\$ 285,830,000	\$ 305,142,500	\$ 318,560,000	\$ 325,005,000	\$ 291,047,750	\$ 276,768,362	\$ 267,306,475	\$ 276,614,588	\$ 274,840,200	\$ 289,268,312
Total debt applicable to the limit as a percentage of debt limit	3.55%	2.80%	2.22%	1.73%	9.39%	9.02%	10.15%	8.99%	8.40%	7.40%

Table 15

TOWN OF BRUNSWICK, MAINE
Principal Employers
Current Year and Nine Years Ago

<u>Employer</u>	<u>2016</u>		<u>2007</u>	
	<u>Employees (a)</u>	<u>Rank</u>	<u>Employees (a)</u>	<u>Rank</u>
Bath Iron Works	1400	1	1400	1
Mid Coast-Parkview Health	1012	2		
Bowdoin College	935	3	882	3
Town of Brunswick	560	4	690	5
L.L. Bean Inc., Manufacturing Div.	497	5	342	8
Wal-Mart Stores, Inc.	249	6	398	7
Providence Service Corp	174	7		
Hannaford Brothers	160	8	198	9
Shaw's	116	9		
Bank of America, formerly MBNA	108	10	198	10
Mid Coast Health Services			1200	2
Naval Air Station, Brunswick (civilian employment only)			719	4
Parkview Memorial Hospital			440	6

125

(a) Telephone Survey of Employers, March 2007 and March 2016. The employee counts were determined by the employers and may or may not represent full-time equivalents (FTEs).

Note: Each employer's percentage of total employment is not indicated, as there is no reliable source of data for total employment within the Town.

Table 16

TOWN OF BRUNSWICK, MAINE
Demographic and Economic Statistics
Last Ten Fiscal Years

Fiscal Year	Population (a)	Personal Income (b)	Per Capita Personal Income (a)	Median Age (a)	School Enrollment (c)	Unemployment Rate (d)
2007	21,172	\$ 430,257,384	\$ 20,322	35.50	3,158	3.8%
2008	21,172	430,257,384	20,322	35.50	3,126	4.0%
2009	21,172	430,257,384	20,322	35.50	2,950	5.9%
2010	21,172	430,257,384	20,322	35.50	2,666	7.2%
2011	20,278	556,691,934	27,453	41.40	2,534	6.9%
2012	20,278	556,691,934	27,453	41.40	2,420	6.1%
2013	20,278	556,691,934	27,453	41.40	2,380	6.9%
2014	20,278	556,691,934	27,453	41.40	2,378	6.0%
2015	20,278	556,691,934	27,453	41.40	2,341	4.9%
2016	20,278	556,691,934	27,453	41.40	2,323	3.5%

(a) U.S. Department of Commerce, Bureau of Census. Years prior to 2011 from the 2000 Census; Fiscal years 2011 and later from the 2010 Census

(b) Personal income equals per capita income times the population.

(c) State of Maine Department of Education, April 1 Census

(d) State of Maine Department of Labor, Center for Workforce Research and Information as of 12/31 prior to fiscal year end.

Table 17

TOWN OF BRUNSWICK, MAINE
Full-time Employees by Function/Program
Last Ten Fiscal Years

<u>Function</u>	<u>Fiscal Year</u>									
	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
General government										
Administration	4	4	4	4	4	4	4	4	4	4
Finance	10	9	9	8	8	8	8	8	8	8
Technology	0	0	0	0	1	1	1	1	1	1
Assessing	4	4	4	3	3	3	3	3	3	3
Town Clerk	4.5	4.5	4.5	4	4	4	4	4	4	3.5
Planning and Codes	6	6	6	5	5	5	5	5	5	5
Natural Resources	1	1	1	0	0	0	0	0	0	0
Economic development	2	2	3	3	2	2	1	1	1	1
Municipal building	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1	1	1
Public safety										
Fire department	36	36	36	36	36	36	36	36	36	36
Police department	51	51	51	51	48	50	50	51	51	51
Public works										
Administration	6	6	6	5	5	5	5	5	5	5
General maintenance	17	17	17	17	17	15.5	11.5	16	15.5	14.5
Landfill	3.5	3.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5
Recycling	4	0	0	0	0	0	0	0	0	0
Central garage	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5
Human services	2	2	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5
Education	413	415	410	402	396	390	392	394	406	422
Recreation										
Administration	6	6	6	5	5	5	5	5	5	5
Buildings and grounds	7	7	7	6	5	5	5	5	5.5	5.5
Cable TV	1	1	1	1	1	1	1	1	1	1
High School Spring Street	1	1	0	0	0	0	0	0	0	0
Totals	584	581	574.5	559	549	543.5	540.5	547.5	559.5	574

Note: Neither the municipal nor the education departments have maintained their employment numbers on a full-time equivalents basis.

The above represents the departments best estimates of full-time positions for the various fiscal years. Many seasonal and part-time positions have not been included or converted to full-time equivalents. Further, the determination of which positions have been counted as full-time may have varied from year to year. All of the positions may or may not have been filled as of June 30 of any given year.

Table 18

TOWN OF BRUNSWICK, MAINE
Operating Indicators by Function
Last Ten Fiscal Years

<u>Function</u>	<u>Fiscal Year</u>									
	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Fire Department										
Fire calls	1,038	850	887	835	975	985	1,144	1,098	1,135	1,131
Medical calls	2,305	2,313	2,278	2,406	N/A	2,549	2,823	2,737	2,867	2,997
Inspections	712	327	189	249	N/A	300	342	356	264	268
Police										
Calls for service (a)	26,519	30,186	33,137	33,358	36,254	45,060	43,815	42,332	44,426	46,758
Crash reports (b)	926	921	829	713	679	767	713	715	787	814
Field interviews (b)	N/A	N/A	N/A	N/A	N/A	508	464	444	251	79
Offense reports	1,334	1,150	1,207	1,243	1,133	1,230	1,304	714	1,224	1,382
Physical arrests	1,258	1,237	1,095	1,150	1,069	1,098	1,184	1,022	1,035	922
Public Works										
Street resurfacing (miles)	7	6	3	5	8	5	4	4	3	5
Recyclables collected (tons)	1,963	2,011	1,823	1,804	1,754	1,711	1,548	1,622	2,402	2,829
Codes Enforcement										
Residential permits issued	380	356	306	291	258	249	249	293	267	293
Commercial/Industrial permits issued	61	76	79	39	34	55	52	58	58	52

(a) Beginning in 2011, the police department calls for service include calls for the Town of Freeport which are handled by the Town of Brunswick dispatch center.

(b) Police department began tracking additional categories of service in later years.

Table 19

TOWN OF BRUNSWICK, MAINE
Capital Assets Statistics by Function
Last Ten Fiscal Years

<u>Function</u>	<u>Fiscal Year</u>									
	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Police Department										
Stations	0	0	0	0	0	0	0	1	1	1
Patrol units	18	18	18	18	18	16	17	17	16	16
Fire Department										
Stations	2	2	2	2	2	2	2	2	2	2
Emergency vehicles	14	14	15	14	14	12	12	12	13	13
Public Works Department										
Streets (miles)	137	137	137	137	138	139	140	141	141	141
Recycling trucks	2	0	0	0	0	0	0	0	0	0
School Department										
Schools	7	7	7	6	6	4	4	4	4	4
School buses	26	26	26	26	26	26	26	26	26	26

[This page left intentionally blank.]

APPENDIX B

PROPOSED FORM OF LEGAL OPINION

[This page left intentionally blank.]

[DATE]

[PURCHASER]

We have examined the law and certified proceedings submitted in connection with the issuance and sale of the \$1,781,000* aggregate principal amount of 2017 General Obligation Bonds (the “Bonds”) of the Town of Brunswick, Maine (the “Issuer”), a public municipal corporation in the State of Maine organized and existing under and pursuant to the laws of the State of Maine and the Charter of the Town of Brunswick, Maine (the “Charter”).

We have not been engaged or undertaken to review the accuracy, completeness or sufficiency of any offering material relating to the Bonds and we express no opinion relating thereto.

As to questions of fact material to our opinion, we have relied upon the certified proceedings and other certifications of public officials furnished to us without undertaking to verify the same by independent investigation.

The Bonds are issued under and pursuant to the Charter and the provisions of Title 30-A, Section 5772 of the Maine Revised Statutes, as amended.

The Bonds are dated **DATE**, 2017. Principal of the Bonds will be payable on November 1 of the years in which the Bonds mature and in the principal amounts as set forth below. The Bonds will bear interest from their date, payable semi-annually on November 1 and May 1 in each year, commencing on November 1, 2017, at the respective rates per annum, as follows:

<u>Year of Maturity</u>	<u>Amount</u>	<u>Interest Rate</u>	<u>Year of Maturity</u>	<u>Amount</u>	<u>Interest Rate</u>
2017	\$56,000		2025	\$120,000	
2018	200,000		2026	120,000	
2019	200,000		2027	65,000	
2020	200,000		2028	35,000	
2021	200,000		2029	35,000	
2022	200,000		2030	35,000	
2023	120,000		2031	35,000	
2024	120,000		2032	40,000	

* Preliminary, subject to change as to final issue or annual principal amounts.

Bonds maturing on and before November 1, 2026 are not subject to redemption prior to their stated dates of maturity. Bonds maturing on and after November 1, 2027 are subject to redemption prior to their stated dates of maturity, at the option of the Issuer, on and after November 1, 2026.

The Bonds will be issued in fully registered form without coupons and, when issued, will be registered in the name of and held by Cede & Co., as nominee for The Depository Trust Company (“DTC”), an automated depository for securities and clearinghouse for securities transactions. Purchases of the Bonds will be made in book-entry form (without certificates) in the denomination of \$5,000 or any integral multiple thereof. The Bonds are lettered R and shall be numbered from one (1) upwards.

The Internal Revenue Code of 1986, as amended (the “Code”), establishes certain requirements that must be met subsequent to the issuance and delivery of the Bonds in order that interest on the Bonds be and remain excluded from the gross income of the owners thereof for federal income tax purposes pursuant to Section 103 of the Code. Noncompliance with such requirements may cause interest on the Bonds to be included in the gross income of the owners thereof retroactive to the date of issuance of the Bonds, regardless of when such noncompliance occurs. The Issuer, in executing its Arbitrage and Use of Proceeds Certificate and the Certificate of Treasurer (the “Tax Certificates”), has certified to the effect that the Issuer will comply with the provisions and procedures set forth therein and do and perform all acts and things necessary or desirable in order to assure that interest paid on the Bonds shall, for purposes of federal income tax, be excluded from the gross income of the owners thereof. In rendering this opinion, we have assumed that the Issuer will comply with the provisions and procedures set forth in its Tax Certificates.

Based upon the foregoing, we are of the opinion that, under existing law:

1. The Issuer has been duly created and validly exists as a public municipal corporation under and pursuant to the laws of the State of Maine.
2. The Issuer is duly authorized to issue the Bonds which have been duly and validly authorized and issued in accordance with law and constitute valid general obligations of the Issuer payable as to both principal and interest from ad valorem taxes which may be levied, subject to certain procedural limitations under Section 5721-A of the Maine Revised Statutes as amended and supplemented to date, without limit as to rate or amount upon all the property located within the territorial limits of the Issuer and taxable by it, except to any extent that the Issuer may enter into an agreement under Title 30-A, Chapter 223, Subchapter V, of the Maine Revised Statutes, as amended, to share any portion of its assessed valuation with another municipality and except to the extent that the Issuer may establish municipal development districts or affordable housing districts pursuant to Title 30-A, Chapters 206 of the Maine Revised Statutes, as amended, the tax increment revenues on retained captured assessed values of which may not be available for payment of debt service on the Bonds.

3. Under existing statutes and court decisions interest on the Bonds is excluded from gross income for federal income tax purposes, is exempt from taxation within the State of Maine under existing law, and is not an item of tax preference for purposes of the federal alternative minimum tax imposed on individuals and corporations; however, such interest will be taken into account in the computation of certain taxes that may be imposed with respect to corporations, including, without limitation, the alternative minimum tax and the foreign branch profits tax. The opinions set forth in the preceding sentence are subject to the condition that the Issuer comply with all requirements of the Code that must be satisfied subsequent to the issuance of the Bonds in order that interest thereon be, or continue to be, excluded from gross income for federal income tax purposes. The Issuer has covenanted to comply with each such requirement. Failure to comply with certain of such requirements may cause the inclusion of interest on the Bonds in gross income for federal income tax purposes to be retroactive to the date of issuance of the Bonds. We express no opinion regarding other federal or state tax consequences arising with respect to the Bonds.

4. The Bonds will constitute "qualified tax-exempt obligations" under Section 265(b) of the Code.

It is to be understood that the rights of the holders of the Bonds and the enforceability thereof may be subject to bankruptcy, insolvency, reorganization, moratorium and other similar laws affecting creditors' rights heretofore or hereafter enacted to the extent constitutionally applicable and that their enforcement may also be subject to the exercise of judicial discretion in appropriate cases.

We have examined an executed Bond and, in our opinion, the form of said Bond and its execution are regular and proper.

Very truly yours,

[This page left intentionally blank.]

APPENDIX C

**PROPOSED FORM
OF
CONTINUING DISCLOSURE CERTIFICATE**

[This page left intentionally blank.]

**TOWN OF BRUNSWICK, MAINE
PROPOSED FORM OF
CONTINUING DISCLOSURE AGREEMENT**

In connection with the issuance by the Town of Brunswick, Maine (the “Issuer”) of its \$1,781,000 2017 General Obligation Bonds, dated as of March 15, 2017 (the “Bonds”) and with reference to the continuing disclosure requirements of Rule 15c2-12 under the Securities and Exchange Act of 1934, as amended, and officially interpreted from time to time (the “Rule”), the Issuer hereby covenants under this Continuing Disclosure Agreement (the “Agreement”) that it will engage in the undertakings described in Paragraphs 1, 2 and 3 herein for the benefit of the beneficial owners of the Bonds, subject to the conditions and limitations specified herein. Under the agreement, the Issuer will be obligated to provide certain updated financial information and operating data annually, and timely notice of specified material events, to the Municipal Securities Rulemaking Board established under the Securities and Exchange Act of 1934, as amended, or any successor thereto (the “MSRB”). This information will be available free of charge from the MSRB via the Electronic Municipal Market Access (“EMMA”) system at www.emma.msrb.org. The Issuer reserves the right to incorporate by reference its Official Statement dated March 1, 2017 relating to the Bonds (the “Official Statement”), which will be submitted to the MSRB, as hereinafter defined, at the time of delivery of the Bonds, in any future disclosure provided hereunder.

1. The Issuer will provide to the MSRB: (a) not later than 270 days after the end of each fiscal year, commencing with the fiscal year ending June 30, 2017, certain updated financial information and operating data relating to the Issuer for the preceding fiscal year of the type presented in the Official Statement prepared in connection with the Bonds under the headings “TOWN FINANCES,” “PROPERTY TAXATION”, “REVENUES FROM THE STATE”, “INDEBTEDNESS,” “RETIREMENT”, “ENVIRONMENTAL MATTERS” and in APPENDIX B and such other financial information and operating data as may be required to comply with the Rule; and (b) the updated information discussed in (a) above will include audited financial statements, if the Issuer commissions an audit and it is completed by the required time. If audited financial statements are not available by the required time, the Issuer will provide audited financial statements when and if such audited financial statements become available. Such filings, if not completed by the required time in (a) above, but if filed when available, will not be deemed to be a “late filing”. Any such financial statements will be prepared in accordance with the accounting principles described in Appendix B or such other accounting principles as the Issuer may be required to employ from time to time pursuant to State law or regulation.

The Issuer reserves the right to modify from time to time the specific types of information provided under clause (a) above or the format of the presentation of such information to reflect changed circumstances, provided that any such modification will be done in a manner consistent with the Rule.

2. The Issuer will provide in a timely manner, not in excess of ten (10) business days, after the occurrence of an event listed in this Section 2 to the MSRB through EMMA (in an electronic format as prescribed by the MSRB) notice of the occurrence of any of the following events with respect to the Bonds.
 - (a) Certain events whether material or not material:
 - (1) Principal and interest payment delinquencies;
 - (2) Unscheduled draws on debt service reserves reflecting financial difficulties;
 - (3) Unscheduled draws on credit enhancements reflecting financial difficulties;
 - (4) Substitution of credit or liquidity providers, or their failure to perform;
 - (5) Adverse tax opinions or events affecting the tax-exempt status of the Bonds, the issuance by the Internal Revenue Service of Proposed Issue (IRS Form 5701-TEB) or other material

notices of determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds;

- (6) Tender offers;
- (7) Defeasances;
- (8) Rating changes;
- (9) Bankruptcy, insolvency, receivership or similar event of the Issuer (Note: For the purposes of the event identified in paragraph 1, the event is considered to occur when any of the following occur: The appointment of a receiver, fiscal agent or similar officer for the Issuer in a proceeding under the United States Bankruptcy Code or in any other proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the Issuer, or if such jurisdiction has been assumed by leaving the existing governing body and officials or officers in possession but subject to the supervision and orders of a court or governmental authority, or the entry of an order confirming a plan of reorganization, arrangement or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the Issuer.);

(b) Certain events if material:

- (1) Non-payment related defaults;
- (2) Modifications to the rights of holders of the Bonds;
- (3) Bond calls;
- (4) The release, substitution, or sale of property securing repayment of the Bonds;
- (5) The consummation of a merger, consolidation, or acquisition involving the Issuer or the sale of all or substantially all of the assets of the Issuer, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms; and
- (6) Appointment of a successor or additional trustee or the change of name of a trustee.

The Issuer from time to time may choose to provide notice of the occurrence of certain other events, in addition to those listed above, but the Issuer does not undertake to commit to provide any such notice of the occurrence of any material event except those listed above.

3. The Issuer will provide in a timely manner to the MSRB notice of a failure to satisfy the requirements of Paragraph 1 herein.
4. The intent of the Issuer's undertaking in this Agreement is to provide on a continuing basis the information described in the Rule. The provisions of the Agreement may be amended by the Issuer without the consent of, or notice to, any beneficial owners of the Bonds, (a) to comply with or conform to the provisions of the Rule or any amendments thereto or authoritative interpretations thereof by the Securities and Exchange Commission ("SEC") or its staff (whether required or optional), (b) to add a dissemination agent for the information required to be provided by such undertakings and to make any necessary or desirable provisions with respect thereto, (c) to add to the covenants of the Issuer for the benefit of the beneficial owners of the Bonds, (d) to modify the contents, presentation and format of the financial information from time to time as a result of a change in circumstances that arises from a change in legal requirements, or (e) to otherwise modify the undertakings in a manner consistent with the requirements of the Rule concerning continuing disclosure; provided, however, that in the case of any amendment pursuant to clause (d) or (e), (i) the undertaking, as amended, would have complied with the requirements of the Rule at the time of the offering of the Bonds, after taking into account any amendments or authoritative interpretations of the Rule, as well as any change in circumstances, and (ii) the amendment does not materially impair the interests of the beneficial owners of the Bonds, as determined either by a party unaffiliated with the

Issuer (such as bond counsel), or by the vote or consent of beneficial owners of a majority in outstanding principal amount of the Bonds affected thereby at or prior to the time of such amendment.

Furthermore, the Issuer's obligations under this Agreement shall terminate upon the legal defeasance, prior redemption or payment of in full of all of the Bonds or to the extent that the Rule, as in effect from time to time, no longer requires the issuers of municipal securities to provide all or any portion of the information the Issuer has agreed to provide pursuant to the Agreement, the obligation of the Issuer to provide such information also shall cease immediately.

5. The purpose of the Issuer's undertaking is to conform to the requirements of the Rule and, except for creating the right on the part of the beneficial owners of the Bonds, from time to time, to specifically enforce the Issuer's obligations hereunder, not to create new contractual or other rights for any beneficial owner of the Bonds, any municipal securities broker or dealer, any potential purchaser of the Bonds, the SEC or any other person. The sole remedy in the event of any actual or alleged failure by the Issuer to comply with any provision herein shall be an action for the specific performance of the Issuer's obligations hereunder and not for money damages in any amount. Any failure by the Issuer to comply with any provision of this undertaking shall not constitute an event of default with respect to the Bonds.
6. Except as disclosed in its Official Statement, the Issuer has never failed to comply in all material respects with any previous undertakings to provide financial information or notices of material events in accordance with the Rule.
7. The Issuer's Treasurer, or such official's designee from time to time, shall be the contact person on behalf of the Issuer from whom the foregoing information, data and notices may be obtained. The name, address and telephone number of the initial contact person is: Julia A.C Henze, Treasurer, Town of Brunswick, 85 Union Street, Brunswick, ME 04011; Telephone: (207) 725-6652; email jhenze@brunswickme.org.

TOWN OF BRUNSWICK, MAINE

Dated: _____, 20____

By: _____

Its: _____

[This page left intentionally blank.]